



City of Cincinnati

801 Plum Street
Cincinnati, OH 45202

Agenda - Final-revised

Budget and Finance Committee

Chairperson Reggie Harris
Vice Chair Jeff Cramerding
Councilmember Mark Jeffreys
Councilmember Scotty Johnson
Vice Mayor Jan-Michele Kearney
Councilmember Liz Keating
Councilmember Meeka Owens
Councilmember Seth Walsh
President Pro Tem Victoria Parks

Monday, April 10, 2023

1:00 PM

Council Chambers, Room 300

PRESENTATIONS

ENTERPRISE TECHNOLOGY SOLUTIONS, Sean Ware, Director

OFFICE OF ENVIRONMENT AND SUSTAINABILITY, Oliver Kroner, Director

HUMAN RESOURCES, Latisha Hazell, Interim Director

LAW DEPARTMENT, Emily Woerner, City Solicitor

COMMUNITY AND ECONOMIC DEVELOPMENT, Markiea Carter, Director

CINCINNATI PARKS DEPARTMENT, Jason Barron, Director

CINCINNATI POLICE DEPARTMENT, Teresa Theetge, Police Chief

AGENDA

COMMUNITY REINVESTMENT AREA AGREEMENTS

1. [202301063](#) **ORDINANCE (EMERGENCY)** submitted by Sheryl M. M. Long, City Manager, on 4/5/2023, **APPROVING AND AUTHORIZING** the City Manager to execute a Community Reinvestment Area Tax Exemption Agreement with 1007 Dayton Street, LLC, an affiliate of 8K Development Company, LLC, thereby authorizing a 15-year tax exemption for 100% of the value of improvements made to real property located at 1001-1007 Dayton Street in the West End neighborhood of Cincinnati, in connection with the remodeling of approximately 935 square feet of commercial space and approximately 3,510 square feet of residential space, consisting of 8 residential rental units, at a total construction cost of approximately \$1,269,520.

Sponsors: City Manager

Attachments: [Transmittal](#)
[Ordinance](#)
[Attachment](#)

GRANTS

2. [202301050](#) **ORDINANCE (EMERGENCY)** submitted by Sheryl M. M. Long, City Manager, on 4/5/2023, **AUTHORIZING** City Manager or her designee to apply for, accept, and appropriate a grant in the amount of \$265 from Adopt A Class for the purpose of providing resources to assist with transportation costs related to an Adopt A Class Program field trip tour of the Greater Cincinnati Water Works treatment plant facilities to Water Works non-personnel operating budget account no. 314x301x7200; and **AUTHORIZING** the Finance Director to deposit any such grant funds received into Fund No. 314x8571, "Special Events."

Sponsors: City Manager

Attachments: [Transmittal](#)
[Ordinance](#)

3. [202301062](#) **ORDINANCE (EMERGENCY)** submitted by Sheryl M. M. Long, City Manager, on 4/5/2023, **AUTHORIZING** the City Manager to apply for grant resources from the Clean Ohio Trails Fund grant program to be awarded by the Ohio Department of Natural Resources in an amount up to \$500,000 for the purpose of providing resources for the Red Bank Road Shared Use Path (PID 86461).

Sponsors: City Manager

Attachments: [Transmittal](#)
[Ordinance](#)

PAYMENTS/ FUND AMENDMENTS

4. [202301061](#) **ORDINANCE (EMERGENCY)** submitted by Sheryl M. M. Long, City Manager, on 4/5/2023, **AUTHORIZING** the payment of \$3,745.14 from Cincinnati Recreation Commission Recreation Federal Grant Projects Fund non-personnel operating budget account no. 324x192x2210x7473 as a moral obligation to MMP LLC (dba Creative Storm) for marketing materials purchased for upcoming spring and summer events.

Sponsors: City Manager

Attachments: [Transmittal](#)
[Ordinance](#)

5. [202301060](#) **ORDINANCE** submitted by Sheryl M. M. Long, City Manager, on 4/5/2023, **AMENDING** Ordinance No. 139-1960, which authorized the establishment of Fund No. 756, "Water Works Capital Improvements

Program,” for the purpose of expanding the permissible sources for deposit into the fund to include state and federal loan and grant funding for water works capital improvements.

Sponsors: City Manager

Attachments: [Transmittal](#)
[Ordinance](#)

SPECIAL ASSESSMENTS

6. [202301052](#) **RESOLUTION (LEGISLATIVE)** submitted by Sheryl M. M. Long, City Manager, on 4/5/2023, **DECLARING** the necessity of assessing properties in Lighting Group 2 that benefit from special street lighting within the City of Cincinnati for the cost of such lighting for the three-year period beginning August 1, 2022.

Sponsors: City Manager

Attachments: [Transmittal](#)
[Resolution](#)
[Attachment](#)

COMMUNICATIONS

7. [202301121](#) **COMMUNICATION**, submitted by Councilmember Harris from Councilmember Cramerding regarding FY24 Budget Priorities.

Sponsors: Cramerding

Attachments: [COMMUNICATION](#)

8. [202301122](#) **COMMUNICATION**, submitted by Councilmember Harris from Councilmember Jeffreys regarding FY24 Budget Priorities.

Sponsors: Jeffreys

Attachments: [COMMUNICATION](#)

9. [202301123](#) **COMMUNICATION**, submitted by Councilmember Harris from Councilmember Owens regarding FY24 Budget Priorities.

Sponsors: Owens

Attachments: [COMMUNICATION](#)

10. [202301124](#) **COMMUNICATION**, submitted by Councilmember Harris regarding FY24 Budget Priorities.

Sponsors: Harris

Attachments: [COMMUNICATION](#)

11. [202301125](#) **COMMUNICATION**, submitted by Councilmember Harris from Councilmember Keating regarding FY24 Budget Priorities.

Sponsors: Keating

Attachments: [COMMUNICATION](#)

12. [202301126](#) **COMMUNICATION**, submitted by Councilmember Harris from Vice Mayor Kearney regarding FY24 Budget Priorities.
Sponsors: Kearney
Attachments: [COMMUNICATION](#)
13. [202301127](#) **COMMUNICATION**, submitted by Councilmember Harris from Councilmember Parks regarding FY24 Budget Priorities.
Sponsors: Parks
Attachments: [COMMUNICATION](#)
14. [202301132](#) **COMMUNICATION**, submitted by Councilmember Harris from Councilmember Walsh regarding FY24 Budget Priorities.
Sponsors: Walsh
Attachments: [COMMUNICATION](#)

PRESENTATIONS

15. **202301105** PRESENTATION submitted by Sheryl M. M. Long, City Manager, dated 4/10/2023, regarding the Enterprise Technology Solutions' Department Budget.
Sponsors: City Manager
Attachments: Transmittal
Presentation
16. [202301082](#) PRESENTATION submitted by Sheryl M. M. Long, City Manager, dated 4/10/2023, regarding the Office of Environment & Sustainability's (OES) Department Budget.
Sponsors: City Manager
Attachments: [Transmittal](#)
[Presentation](#)
17. [202301100](#) PRESENTATION submitted by Sheryl M. M. Long, City Manager, dated 4/10/2023, regarding the Department of Human Resources' (HR) Department Budget.
Sponsors: City Manager
Attachments: [Transmittal](#)
[Presentation](#)
18. [202301102](#) PRESENTATION submitted by Sheryl M. M. Long, City Manager, dated 4/10/2023, regarding the Department of Law's Department Budget.
Sponsors: City Manager
Attachments: [Transmittal](#)
[Presentation](#)
19. [202301108](#) PRESENTATION submitted by Sheryl M. M. Long, City Manager, dated 4/10/2023, regarding the Department of Community and Economic

Development's Department Budget.

Sponsors: City Manager

Attachments: [Transmittal](#)
[Presentation](#)

20. [202301104](#) PRESENTATION submitted by Sheryl M. M. Long, City Manager, dated 4/10/2023, regarding the Cincinnati Parks' Department Budget.

Sponsors: City Manager

Attachments: [Transmittal](#)
[Presentation](#)

21. [202301110](#) PRESENTATION submitted by Sheryl M. M. Long, City Manager, dated 4/10/2023, regarding the Cincinnati Police Department's Department Budget.

Sponsors: City Manager

Attachments: [Transmittal](#)
[Presentation](#)

ADJOURNMENT

April 5, 2023

To: Mayor and Members of City Council

202301063

From: Sheryl M.M. Long, City Manager

Subject: Emergency Ordinance – Approving and Authorizing a CRA Tax Abatement with 1007 Dayton Street, LLC

Attached is an Emergency Ordinance captioned:

APPROVING AND AUTHORIZING the City Manager to execute a Community Reinvestment Area Tax Exemption Agreement with 1007 Dayton Street, LLC, an affiliate of 8K Development Company, LLC, thereby authorizing a 15-year tax exemption for 100% of the value of improvements made to real property located at 1001-1007 Dayton Street in the West End neighborhood of Cincinnati, in connection with the remodeling of approximately 935 square feet of commercial space and approximately 3,510 square feet of residential space, consisting of 8 residential rental units, at a total construction cost of approximately \$1,269,520.

BACKGROUND/CURRENT CONDITIONS

1007 Dayton Street, LLC will be renovating two vacant and blighted mixed-use historic buildings situated on one parcel and more specifically located at 1001-1007 Dayton Street in the West End neighborhood of Cincinnati. Using Community Development Block Grant Funding, awarded through the City’s annual Notice of Funding Availability (NOFA), and the funding from the affordable housing trust fund, the Developer plans to renovate the property to yield eight (8) residential units and 935 square feet of commercial space.

DEVELOPER INFORMATION

1007 Dayton Street, LLC is an affiliate of 8K Development, LLC (8K). 8K was founded in 2009, starting with a gut renovation of one dilapidated house on Langland Street in the Northside neighborhood of Cincinnati. Since then, 8K has grown into an integrated construction and property development company. Most recently 8K has co-led the KeyMark Development in the College Hill neighborhood of Cincinnati. The KeyMark Development consisted of 26 units affordable to households earning eighty percent (80%) of the area median income. Since 2016, 8K has completed over 30,000 square feet of residential renovation and over 15,000 square feet of commercial build-out in Northside, Over-the-Rhine, Walnut Hills, and College Hill.

Commercial CRA - *1001-1007 Dayton Street*

1007 Dayton Street, LLC

Page 2 of 4

RECOMMENDATION

The Administration recommends approval of this Emergency Ordinance. The reason for the Emergency Ordinance is due to the need to meet a strict financial closing and construction timeline after passage.

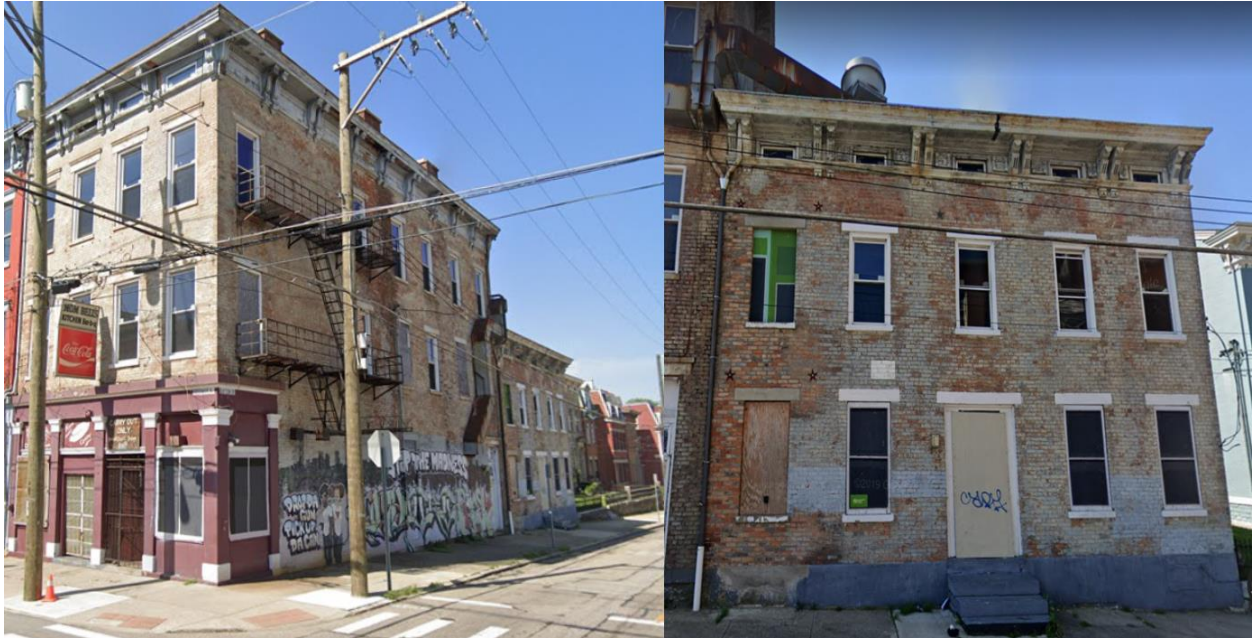
Attachment: Project Outline

Copy: Markiea L. Carter, Director, Department of Community & Economic Development

Project Outline

<u>Project Description Details</u>	<u>Explanation</u>
Project Name	1007 Dayton
Street Address	1001 and 1007 Dayton
Property Condition	1007 Dayton is a three-story residential building, and 1001 Dayton St is a 4-story mixed-use, with first-floor commercial space and residential above. The buildings share a parcel (184-005-0149-00) but were historically separated and have separate addresses, building systems, etc. The buildings are certified as contributing structures to the Dayton St Historic District and are vacant and blighted in their current state.
Neighborhood	West End
Incentive Application Process	Commercial CRA (Non-LEED)
Recent or other projects by Developer	The KeyMark Development in College Hill (26 units affordable to 80% AMI), Brown Bear Bakery, 60 East McMicken in OTR (5 units affordable to 80% AMI), 1714 Vine St in OTR (10 units with 6 affordable to 80% AMI)
Approval at planning commission/Neighborhood support	Planning Commission approval is not applicable and the executive committee of the West End Community Council voted to abstain from issuing a letter of support/non-support. The abstention was a result of the committee not being able to pass a vote to support or not support the project. The concern was around affordable housing: Some of the committee members strongly opposed any type of affordable housing in the neighborhood, while others supported 80% AMI housing in the neighborhood.
Plan Cincinnati Goals	Achieves the Sustain Initiative Area Goal 2 (page 180) and Live Initiative Area Goal 3 (page 148)

Project Image



<u>Incentive Summary Category</u>	<u>Explanation</u>
Abatement Term and amount	15-year, net 67%
Construction Cost & Private investment committed	Approximately \$1.2 million in hard construction costs, with a NOFA award of \$291,500 and an award of \$200,000 from the AHTF. The private investment totals approximately \$1.2 million.
Sq. Footage by Use	Approximately 935 SF Commercial space and 3,500 SF of Residential space
Number of units and rental ranges	8 residential units (3 studios and 5 one bedrooms) rent range \$675-\$1,325 per month based on size, rents will not exceed what is affordable to 80% AMI during the abatement term.
Jobs created/retained and payroll (living wage)	Projected is anticipated to create 3 FTE @ estimated at \$93,000 annual payroll and 7 Construction jobs @ \$500,000 annual payroll.
“But For”	This project would not proceed without an abatement and without a financial subsidy; the project is undercapitalized and needs gap financing from the City and the AHTF to work.

Cash on Cash Return for developer (Market return between 8-12%, depends on investment risk)	Without Abatement: average 3% (Over 15yr Term) With Abatement: average 6% (Over 15yr Term)
LEED or other environmental build	Non-LEED
Neighborhood VTICA	No Neighborhood VTICA
Total Public Benefit (Benefits Realized vs Taxes Forgone)	\$0.71 of new CPS/VTICA/Income taxes for each \$1 forgone
Projected Income Tax Revenue	\$39,360
MBE/WBE Goals	11.8% MBE, 6.9% MBE
Transit Access/Walkability	The project site sits along metro bus routes 27, and 31, and is ¼ mile from Linn Street.
Geography	Located in the West End NRSA
Historic Preservation/Existing Building Renovation	This project will renovate two historic blighted buildings, preserving and reactivating them into a productive use.
Public Infrastructure Improvements	N/A

Rent	Affordable to Salary	City Jobs (Min Salary exceeds affordable salary)
\$670.00	\$26,800.00	Municipal Worker, Home Health Aide, Police Recruit, Admin Tech
\$1,325.00	\$53,000.00	Senior Plant operator, Service Crew Leader, Water Customer Service Representative, Water Works Maintenance Worker

AMI	1	2	3	4	5	6	7	8
30%	\$20,100	\$22,950	\$25,800	\$28,650	\$32,470	\$37,190	\$49,910	\$46,360
50%	\$33,450	\$38,200	\$43,000	\$47,750	\$51,600	\$55,400	\$49,250	\$63,050
60%	\$40,140	\$45,840	\$51,600	\$57,300	\$61,920	\$66,480	\$59,100	\$75,660
80%	\$53,520	\$61,120	\$68,800	\$76,400	\$82,560	\$88,640	\$78,800	\$100,880

EMERGENCY

ZDS

- 2023

APPROVING AND AUTHORIZING the City Manager to execute a *Community Reinvestment Area Tax Exemption Agreement* with 1007 Dayton St, LLC, an affiliate of 8K Development Company, LLC, thereby authorizing a 15-year tax exemption for 100% of the value of improvements made to real property located at 1001-1007 Dayton Street in the West End neighborhood of Cincinnati, in connection with the remodeling of two existing buildings into approximately 935 square feet of commercial space and approximately 3,510 square feet of residential space, consisting of 8 residential rental units, at a total construction cost of approximately \$1,269,520.

WHEREAS, to encourage the development of real property and the acquisition of personal property, the Council of the City of Cincinnati by Ordinance No. 274-2017 passed on September 27, 2017, designated the area within the corporate boundaries of the City of Cincinnati as a “Community Reinvestment Area” pursuant to Ohio Revised Code (“ORC”) Sections 3735.65 through 3735.70 (the “Statute”); and

WHEREAS, Ordinance No. 275-2017 passed by this Council on September 27, 2017, as amended by Ordinance No. 339-2018, passed by this Council on October 31, 2018, sets forth certain additional policies, conditions, and limitations regarding newly constructed or remodeled commercial and residential structures in the Community Reinvestment Area; and

WHEREAS, effective October 23, 2017, the Director of Development of the State of Ohio determined that the area within the corporate boundaries of the City of Cincinnati contains the characteristics set forth in the Statute and confirmed such area as a Community Reinvestment Area under the Statute; and

WHEREAS, 1007 Dayton St, LLC (the “Company”) desires to remodel two existing buildings on real property at 1001-1007 Dayton Street located within the corporate boundaries of the City of Cincinnati into approximately 935 square feet of commercial space and approximately 3,510 square feet of residential space, consisting of 8 residential rental units (the “Improvements”), provided that the appropriate development incentives are available to support the economic viability of the Improvements; and

WHEREAS, to provide an appropriate development incentive for the Improvements, the City Manager has recommended a *Community Reinvestment Area Tax Exemption Agreement*, in substantially the form of Attachment A to this ordinance, to authorize a real property tax exemption for the Improvements in accordance with the Statute; and

WHEREAS, the property is located within the Cincinnati City School District; and

WHEREAS, the Board of Education of the Cincinnati City School District (the “Board of Education”), pursuant to that certain *Tax Incentive Agreement* effective as of April 28, 2020 (as may be amended, the “Board of Education Agreement”), has approved exemptions of up to 100% of Community Reinvestment Area projects, waived advance notice and the right to review such projects, and waived sharing or allocation of municipal income taxes in connection with such projects; and

WHEREAS, pursuant to the Board of Education Agreement, the Company has entered into (or will enter into) an agreement with the Board of Education requiring the Company to pay the Board of Education amounts equal to 33% of the exempt real property taxes; and

WHEREAS, the City’s Department of Community and Economic Development estimates that the real property tax exemption for the Improvements will provide an annual net benefit to the Company in the amount of approximately \$11,798; and

WHEREAS, the Improvements do not involve relocation of part or all of the Company’s operations from another county or municipal corporation in Ohio or, if there is relocation, notice has been given per ORC Section 3735.673; now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That Council approves a *Community Reinvestment Area Tax Exemption Agreement* with 1007 Dayton St, LLC (the “Agreement”), thereby authorizing a 15-year tax exemption for 100% of the assessed value of improvements to be made to real property located at 1001-1007 Dayton Street in Cincinnati, as calculated by the Hamilton County Auditor, in connection with the remodeling of two existing buildings into 935 square feet of commercial space and approximately 3,510 square feet of residential space, consisting of 8 residential rental units, to be completed at a total construction cost of approximately \$1,269,520.

Section 2. That Council authorizes the City Manager:

- (i) to execute the Agreement on behalf of the City in substantially the form of Attachment A to this ordinance; and
- (ii) to forward on behalf of Council a copy of the Agreement, within fifteen (15) days after execution, to the Director of the Ohio Development Services Agency in accordance with Ohio Revised Code Section 3735.671(F); and

- (iii) to submit on behalf of Council annual reports on the Agreement to the Director of the Ohio Development Services Agency and to the Board of Education of the Cincinnati City School District, in accordance with Ohio Revised Code Section 3735.672; and
- (iv) to take all necessary and proper actions to fulfill the City's obligations under the Agreement.

Section 3. That this ordinance shall be an emergency measure necessary for the preservation of the public peace, health, safety, and general welfare and shall, subject to the terms of Article II, Section 6 of the Charter, be effective immediately. The reason for the emergency is the immediate need to allow the remodeling described in this ordinance and the corresponding revitalization of the City of Cincinnati and the benefits to the City's economic welfare to begin at the earliest possible time.

Passed: _____, 2023

Aftab Pureval, Mayor

Attest: _____
Clerk

Community Reinvestment Area Tax Exemption Agreement

This Community Reinvestment Area Tax Exemption Agreement (this "Agreement") is made and entered into as of the Effective Date (as defined on the signature page hereof) by and between the CITY OF CINCINNATI, an Ohio municipal corporation (the "City"), and 1007 DAYTON ST, LLC, an Ohio limited liability company (the "Company"), an affiliate of 8K Development Company, LLC.

Recitals:

- A. The City and the Company are parties to a *Funding Agreement* dated _____, 2023 (the "Funding Agreement"), pursuant to which the City agreed to provide the Company with financial support for the Project (as defined below).
- B. The City, through the adoption of Ordinance No. 274-2017 on September 27, 2017, designated the entire City of Cincinnati as a Community Reinvestment Area to encourage the development of real property and the acquisition of personal property in that area, pursuant to Ohio Revised Code Sections 3735.65 through 3735.70 (the "Statute").
- C. In accordance with the Statute, the Ohio Director of Development has forwarded to the City the Director's determination dated October 23, 2017, stating that the findings contained in Ordinance No. 274-2017 are valid and that the entire City is a Community Reinvestment Area under the Statute. By such determination, the Director of Development of the State of Ohio determined that the area within the corporate boundaries of the City of Cincinnati contains the characteristics set forth in the Statute and confirmed such area as a Community Reinvestment Area under the Statute.
- D. The Council of the City of Cincinnati has also passed Ordinance No. 275-2017 as of September 27, 2017, as amended by Ordinance No. 339-2018, passed on October 31, 2018, Ordinance No. 370-2020, passed on November 12, 2020, and Ordinance No. 24-2022, passed on February 2, 2022 (as amended, the "Commercial Policy Ordinance"), which sets forth certain additional policies, conditions and limitations regarding newly constructed or remodeled commercial and residential structures in the Community Reinvestment Area.
- E. The Company is the sole owner of certain real property within the City, located at 1001-1007 Dayton Street, Cincinnati, Ohio 45214 (the "Property"), as further described in Exhibit A (Legal Description of Property) hereto. Notwithstanding the foregoing, the Property shall not include any residential condominiums being developed in connection with the Project (as defined below) (the "Excluded Property"), and the Company acknowledges and agrees that the City's Community Reinvestment Area program entails separate applications by the owner of any residential condominium units included within the Project. For the avoidance of doubt, the Excluded Property shall not be exempt under this Agreement; however, this provision shall not be deemed to prohibit any owners from time to time of any Excluded Property from separately applying for a tax abatement in accordance with applicable law.
- F. The Company has proposed to remodel two buildings located on the Property, within the boundaries of the City of Cincinnati, as more fully described in Section 1 herein (the "Project"), provided that the appropriate development incentives are available to support the economic viability of the Project.
- G. The Statute provides that if any part of a project is to be used for commercial or industrial purposes, including projects containing five or more dwelling units, in order to be eligible for tax exemption the City and the Company must enter into an agreement pursuant to Ohio Revised Code Section 3735.671 prior to commencement of construction or remodeling.

- H. The City, having appropriate authority under the Statute for this type of project, agrees (as provided herein and subject to all conditions herein) to provide the Company with the tax exemption incentives stated herein, available under the Statute, for development of the Project.
- I. The Company has submitted to the City an application for this tax exemption agreement (the "Application"), a copy of which is attached hereto as Exhibit B, has remitted with the Application (i) the City application fee of One Thousand Two Hundred Fifty Dollars (\$1,250) made payable to the City and (ii) in accordance with Ohio Revised Code Section 3735.672(C), the state application fee of Seven Hundred Fifty Dollars (\$750) made payable to the Ohio Development Services Agency ("ODSA"), to be forwarded to the ODSA with an executed copy of this Agreement.
- J. The Director of the City's Department of Community and Economic Development has recommended approval of the Application on the basis that the Company is qualified by financial responsibility and business experience to create and preserve employment opportunities and improve the economic climate of the City.
- K. The Board of Education of the Cincinnati City School District (the "Board of Education"), pursuant to that certain *Tax Incentive Agreement* effective as of April 28, 2020, has approved exemptions of up to one hundred percent (100%) of Community Reinvestment Area projects, waived advance notice and right to review such projects, and waived sharing or allocation of municipal income taxes in connection with such projects.
- L. The Company has entered into (or will enter into) an agreement with the Board of Education requiring the Company to pay the Board of Education amounts equal to thirty-three percent (33%) of the full amount of exempt real property taxes that would have been paid to Hamilton County if this Agreement were not in effect (the "Board of Education Agreement").
- M. The Company represents and warrants to the City that the Company and its major tenants, if any, do not intend to relocate part or all of their operations to the City from another county or municipal corporation in the State of Ohio (the "State").
- N. The Company represents that within the past five (5) years neither the Company, nor any related member of the Company nor any entity to which the Company is a successor has discontinued operations at a project site in the State during the term of a property tax exemption agreement (under Ohio Revised Code Section 3735.671, 5709.62, 5709.63 or 5709.632) applicable to that site, and the Company acknowledges that misrepresentation hereunder will result in voiding of this Agreement.
- O. The Company represents and warrants to the City that the Company is not subject to an Enterprise Zone Agreement with the City of Cincinnati for the Property or the Project.
- P. This Agreement has been authorized by Ordinance No. _____-2023, passed by Cincinnati City Council on _____, 2023.
- Q. In determining to recommend and authorize this Agreement, the Department of Community and Economic Development and City Council, respectively, have acted in material reliance on the Company's representations in the Application and herein regarding the Project including, but not limited to, representations relating to the number of jobs to be created and/or retained by the Company, the Board of Education Agreement, and the Project's effect in promoting the general welfare of the people of Cincinnati by, for example, encouraging the development of real property located in the Community Reinvestment Area and thereby promoting economic growth and vitality in Cincinnati.

NOW, THEREFORE, pursuant to Ohio Revised Code Section 3735.67(A) and in conformity with the format required under Ohio Revised Code Section 3735.671, in consideration of the mutual covenants

contained herein and the benefit to be derived by the parties from the execution hereof, the parties agree as follows:

Section 1. Project. Upon issuance of the necessary zoning and building approvals, the Company agrees to remodel 2 existing buildings on the Property into approximately 3,510 square feet of residential space, consisting of 8 residential rental units, and approximately 935 square feet of commercial space (the "Improvements") at an estimated aggregate cost of \$1,269,520 to commence after the execution of this Agreement and to be completed no later than May 31, 2024; *provided*, however, that the Director of the Department of Community and Economic Development (the "Housing Officer") may, in his or her discretion, extend such deadline for a period of up to 12 months by written notice if, in the Director's judgment, the Company is proceeding in good faith towards completion. The remodeling shall be in compliance with applicable building code requirements and zoning regulations. In addition to the foregoing, (A) the Project shall comply with the Americans with Disabilities Act, together with any and all regulations or other binding directives promulgated pursuant thereto (collectively, the "**ADA**"), and (B) if (i) any building(s) within the Project is subject to the accessibility requirements of the ADA (e.g., by constituting a "place of public accommodation" or another category of structure to which the ADA is applicable) and (ii) such building(s) is not already required to meet the Contractual Minimum Accessibility Requirements (as defined below) pursuant to the ADA, applicable building code requirements, or by any other legal requirement, then the Company shall cause such building(s) to comply with the Contractual Minimum Accessibility Requirements in addition to any requirements pursuant to the ADA and the applicable building code or legal requirement. As used herein, "**Contractual Minimum Accessibility Requirements**" means that a building shall, at a minimum, include (1) at least one point of entry (as used in the ADA), accessible from a public right of way, with respect to which all architectural barriers (as used in the ADA) to entry have been eliminated, and (2) if such accessible point of entry is not a building's primary point of entry, conspicuous signage directing persons to such accessible point of entry.

Section 2. Real Property Tax Exemption. Subject to the satisfaction of the conditions set forth in this Agreement, the City approves exemption from real property taxation, pursuant to and to the fullest extent authorized by the Statute, of one hundred percent (100%) of the amount by which the Improvements increase the assessed value of the Property as determined by the Hamilton County Auditor, for a period of fifteen (15) years, provided that the Company shall have entered into the Board of Education Agreement. Within 120 days after completion of the Project (unless otherwise extended in writing by the City's Housing Officer), the Company must file the appropriate application for tax exemption with the City's Housing Officer. The Company is solely responsible to take this action. Upon receipt of the application for tax exemption, the City will proceed with the exemption authorized by this Agreement. In accordance with Ohio Revised Code Section 3735.67, the exemption is conditioned on verification by the Housing Officer of (A) the completion of remodeling, (B) the cost of remodeling, (C) the facts asserted in the application for exemption and (D) if a remodeled structure is a structure of historical or architectural significance as designated by the City, state or federal government, that the appropriateness of the remodeling has been certified in writing by the appropriate agency. If the required verification is made, the Housing Officer will forward the exemption application to the Hamilton County Auditor with the necessary certification by the Housing Officer. Subject to the conditions set forth in this Agreement, the exemption commences the first tax year for which the Improvements would first be taxable were the Improvements not exempted from taxation. The dates provided in this paragraph refer to tax years in which the subject property is assessed, as opposed to years in which taxes are billed. No exemption shall commence after tax year 2024 nor extend beyond the earlier of (i) tax year 2038 or (ii) the end of the fifteenth (15th) year of exemption.

Section 3. Use; Maintenance; Inspections. The Company shall use the Property solely for the purposes described in Section 1 hereof and shall properly maintain and repair the Property throughout the period of tax exemption authorized herein. The Company authorizes the Housing Officer, or the Housing Officer's designees, to enter upon the Property as reasonably required to perform property inspections in accordance with Ohio Revised Code Section 3735.68.

Section 4. Compliance with Board of Education Agreement. As a condition of the tax exemption authorized under this Agreement, the Company agrees to enter into and comply with its obligation under the Board of Education Agreement.

Section 5. Duty of Company to Pay Taxes. As required by Ohio Revised Code Section 3735.671(C)(2), the Company shall pay such real property taxes as are not exempted under this Agreement and are charged against the Property and shall file all tax reports and returns as required by law. If the Company fails to pay such taxes or file such returns and reports, exemptions from taxation granted or authorized under this Agreement are rescinded beginning with the year for which such taxes are charged or such reports or returns are required to be filed and continuing thereafter.

Section 6. Company Certifications Regarding Non-Delinquency of Tax Obligations. As required by Ohio Revised Code Section 3735.671(C)(3), the Company certifies that at the time this Agreement is executed, the Company does not owe any delinquent real or tangible personal property taxes to any taxing authority of the State, and does not owe delinquent taxes for which the Company is liable under Ohio Revised Code Chapters 5733, 5735, 5739, 5741, 5743, 5747 or 5753, or if such delinquent taxes are owed, the Company currently is paying the delinquent taxes pursuant to an undertaking enforceable by the State or an agent or instrumentality thereof, has filed a petition in bankruptcy under 101, et seq., or such a petition has been filed against the Company. For the purposes of this certification, delinquent taxes are taxes that remain unpaid on the latest day prescribed for payment without penalty under the chapter of the Ohio Revised Code governing payment of those taxes.

Section 7. Covenant of Satisfaction of Tax and Other Obligations. In accordance with Ohio Revised Code Section 9.66, (A) the Company affirmatively covenants that it does not owe: (i) any delinquent taxes to the State or to a political subdivision of the State; (ii) any moneys to the State or a State agency for the administration or enforcement of any environmental laws of the State; or (iii) any other moneys to the State, a State agency or a political subdivision of the State that are past due, regardless of whether the amounts owed are being contested in a court of law or not; (B) the Company authorizes the City and/or the State to inspect the personal financial statements of the Company, including tax records and other similar information not ordinarily open to public inspection; and (C) the Company authorizes the Ohio Environmental Protection Agency and the Ohio Department of Taxation to release information to the City and or other State departments in connection with the above statements. As provided by statute, a knowingly false statement under this section may be prosecuted as a first degree misdemeanor under Ohio Revised Code Section 2921.13, may render the Company ineligible for any future economic development assistance from the State or any political subdivision of the State, and will result in the City requiring the Company's repayment of any assistance provided by the City in connection with the Project.

Section 8. City Cooperation. As required by Ohio Revised Code Section 3735.671(C)(4), upon specific request from the Company, the City shall perform such acts as are reasonably necessary or appropriate to effect, claim, reserve and maintain exemptions from taxation granted under this Agreement including, without limitation, joining in the execution of all documentation and providing any necessary certificates required in connection with such exemptions.

Section 9. Continuation of Exemptions. As provided in Ohio Revised Code Section 3735.671(C)(5), if for any reason the City revokes the designation of the City of Cincinnati as a Community Reinvestment Area, entitlements granted under this Agreement shall continue for the number of years specified under this Agreement, unless the Company materially fails to fulfill its obligations under this Agreement and the City terminates or modifies the exemptions from taxation authorized pursuant to this Agreement.

Section 10. City Not Liable. The Company acknowledges that the exemption authorized in this Agreement is subject to approval and implementation by the appropriate state and/or county taxing authorities. The Company acknowledges that the City does not give any guarantee or assurance that the exemption approved in this Agreement will be so approved, and the Company agrees that in no event

shall the Company seek to hold the City liable in any way in the event such exemption is not granted or implemented.

Section 11. Small Business Enterprise Program.¹

A. Compliance with Small Business Enterprise Program. The policy of the City is that a fair share of contracts be awarded to Small Business Enterprises (as such term is defined in Cincinnati Municipal Code (“CMC”) Section 323-1-S, “SBEs”). Pursuant to CMC Section 323-11, the City’s annual goal for SBE participation shall be thirty percent (30%) of the City’s total dollars spent for construction (as such term is defined in CMC Section 323-1-C4), supplies (as such term is defined in CMC Section 323-1-S5), services (as such term is defined in CMC Section 323-1-S) and professional services (as such term is defined in CMC Section 323-1-P2). Accordingly, the Company shall use its best efforts and take affirmative steps to achieve the City’s goal of voluntarily meeting thirty percent (30%) SBE participation. A list of SBEs may be obtained from the City’s Department of Economic Inclusion. The Company may refer interested firms to the City’s Department of Economic Inclusion for review and possible certification as an SBE. The Company shall comply with the provisions of CMC Chapter 323, including without limitation taking at least the following affirmative steps:

(i) Including qualified SBEs on solicitation lists.

(ii) Assuring that SBEs are solicited whenever they are potential sources.

The Company must advertise, on at least two separate occasions, both in local minority publications and in other local newspapers of general circulation, invitations to SBEs to provide services, to supply materials, or to bid on construction contracts, as applicable.

(iii) When economically feasible, dividing total requirements into small tasks or quantities so as to permit maximum SBE participation.

(iv) If any subcontracts are to be let, the Company shall require the prime contractor (if different from the Company) to take the above affirmative steps.

(v) Prior to the commencement of work under any subcontracts, the Company shall provide to the City a list of such subcontractors, including information as to the dollar amount of the subcontracts and such other information as may be requested by the City. The Company shall update the report monthly.

(vi) The Company shall periodically document its best efforts and affirmative steps to meet the above SBE participation goals by submitting such information as may be requested from time to time by the City.

B. Remedies for Noncompliance with Small Business Enterprise Program. Failure of the Company or its contractors and subcontractors to take the affirmative steps specified above, to provide fair and equal opportunity to SBEs, or to provide technical assistance to SBEs as may be necessary to reach SBE participation as set out in CMC Chapter 323 may be construed by the City as failure of the Company to use its best efforts, and, in addition to other remedies under this Agreement, may be a cause for the City to file suit in Common Pleas Court to enforce specific performance of the terms of this Section. The provisions of CMC Section 323-99 are hereby incorporated by reference into this Agreement.

Section 12. Jobs. The Company represents that, as of the date of the execution of this Agreement, the Company has no existing employment at the Property or in the State.

Section 13. Job Creation and Retention.

A. Jobs to be Created by Company. The Company agrees to use its best efforts to create (i) 3 full-time permanent jobs, and (ii) 7 full-time temporary construction jobs at the Property in connection with the Project. In the case of the construction jobs, the job creation and retention period shall be concurrent with remodeling, and in the case of the other jobs described

¹ Note: this section will be revised prior to execution due to programmatic changes being implemented by the Department of Community and Economic Development as a result of recent legislation passed by City Council.

herein, the job creation period shall begin upon completion of remodeling and shall end three (3) years thereafter.

B. Company's Estimated Payroll Increase. The Company's increase in the number of employees will result in approximately (i) \$93,000 of additional annual payroll with respect to the full-time permanent jobs, and (ii) \$500,000 of additional annual payroll prior to the completion of the Project with respect to the full-time temporary construction jobs.

C. Community Reinvestment Area Employment. The Company shall (i) adopt hiring practices to ensure that at least twenty-five percent (25%) of the new employees shall be residents of the City of Cincinnati and (ii) give preference to residents of the City relative to residents of the State who do not reside in the City when hiring new employees under this Agreement.

D. Posting Available Employment Opportunities. To the extent allowable by law, the Company shall use its best efforts to post available employment opportunities within the Company's organization or the organization of any subcontractor working with the Company with the Ohio Means Jobs Center, 1916 Central Parkway, Cincinnati, Ohio 45214-2305, through its Employer Services Unit Manager at 513-746-7200.

Section 14. Equal Employment Opportunity. This Agreement is subject to the City's Equal Employment Opportunity Program contained in CMC Chapter 325. The Equal Employment Opportunity Clause in CMC Section 325-9 is incorporated by reference in this Agreement. The term "Company" is substituted for "Contractor" throughout CMC Section 325-9 in the context of this Agreement.

Section 15. Compliance with Immigration and Nationality Act. In the performance of its obligations under this Agreement, the Company agrees to comply with the provisions of the Immigration and Nationality Act codified at 8 U.S.C. §§ 1324a(a)(1)(A) and (a)(2). Any noncompliance with such provisions shall be solely determined by either the federal agencies authorized to enforce the Immigration and Nationality Act or the U.S. Attorney General, in accordance with Executive Order 12989 of the U.S. President dated February 13, 1996, and as amended by Executive Order 13465 of the U.S. President dated June 6, 2008.

Section 16. Default. As provided in Ohio Revised Code Section 3735.671(C)(6), if the Company materially fails to fulfill its obligations under this Agreement or the Funding Agreement, or if the City determines that the certification as to delinquent taxes required by this Agreement (Section 6 hereof) or the covenant of satisfaction of tax and other obligations (Section 7 hereof) is fraudulent, the City may terminate or modify the exemptions from taxation granted or authorized under this Agreement and may require the repayment by the Company of the amount of taxes that would have been payable had the Improvements not been exempted from taxation pursuant to this Agreement. A modification of exemption may be in the form of reduction in the number of years that eligible property is exempt and/or a reduction in the exemption percentage. The City shall provide written notice to the Company prior to finding the Company in default under this section. The notice shall provide the Company with not less than thirty (30) days to cure the default prior to City termination or modification of the exemptions under this Agreement. The City may extend the cure period as reasonably necessary under the circumstances. In the event of such termination or modification, the City is authorized to so notify the appropriate taxing authorities in order to effect the termination or modification. If repayment of previously exempt taxes is required by the City under this Section, such amount shall be paid as directed by the City within thirty (30) days of written demand. The City may secure repayment of such taxes by a lien on the Property in the amount required to be repaid. Such a lien shall attach, and may be perfected, collected, and enforced, in the same manner as a mortgage lien on real property, and shall otherwise have the same force and effect as a mortgage lien on real property. Amounts due and not paid when due under this Section 16 shall bear interest at the rate specified in Ohio Revised Code Section 1343.03(A) (as in effect on the date of the City's payment demand).

Section 17. Annual Review and Report. As required by Ohio Revised Code Sections 3735.671(C)(7) and 5709.85, the Company shall provide to the City's Tax Incentive Review Council (or to the City Manager if so requested by the City) any information reasonably required by the Council or the City Manager to evaluate the Company's compliance with this Agreement, including returns filed pursuant to Ohio Revised Code Section 5711.02 if requested by the Council or City Manager. The performance of the Company's obligations stated in this Agreement shall be subject to annual review by the City's Tax Incentive Review Council (the "Annual Review and Report"). The Company shall submit information for the Annual Review and Report to the City no later than March 1 of each year.

Section 18. Revocation.

A. Generally. Pursuant to Ohio Revised Code Section 3735.68, the housing officer shall make annual inspections of the properties within the community reinvestment area upon which are located structures or remodeling for which an exemption has been granted under Ohio Revised Code Section 3735.67. If the housing officer finds that the property has not been properly maintained or repaired due to the neglect of the Company, the housing officer may revoke the exemption at any time after the first year of exemption. If the Company has materially failed to fulfill its obligations under this Agreement, or if the owner is determined to have violated division (E) of that section (see Section 18(B) of this Agreement), City Council, subject to the terms of the agreement, may revoke the exemption at any time after the first year of exemption. The housing officer or City Council shall notify the county auditor and the Company that the tax exemption no longer applies. If the housing officer or legislative authority revokes a tax exemption, the housing officer shall send a report of the revocation to the community reinvestment area housing council and to the tax incentive review council established pursuant to section 3735.69 or 5709.85 of the Revised Code, containing a statement of the findings as to the maintenance and repair of the property, failure to fulfill obligations under the written agreement, or violation of division (E) of Ohio Revised Code Section 3735.671, and the reason for revoking the exemption.

B. Prior Statutory Violations. The Company represents and warrants to the City that it is not prohibited by Ohio Revised Code Section 3735.671(E) from entering into this Agreement. As required by Ohio Revised Code Section 3735.671(C)(9), exemptions from taxation granted or authorized under this Agreement shall be revoked if it is determined that the Company, any successor to the Company or any related member (as those terms are defined in division (E) of Ohio Revised Code Section 3735.671) has violated the prohibition against entering into this Agreement under division (E) of Ohio Revised Code Section 3735.671 or under Ohio Revised Code Sections 5709.62 or 5709.63 prior to the time prescribed by that division or either of those sections.

Section 19. False Statements; Penalties; Material Representations.

A. Generally. As required in connection with Ohio Revised Code Section 9.66(C), the Company affirmatively covenants that it has made no false statements to the State or the City in the process of obtaining approval for this Agreement. If any representative of the Company has knowingly made a false statement to the State or the City to obtain approval for this Agreement, or if the Company fails to provide any information expressly required under the Application, the Company shall be required to immediately return all benefits received under this Agreement (by payment of the amount of taxes exempted hereunder, paid as directed by the City within thirty (30) days of written demand) and the Company shall be ineligible for any future economic development assistance from the State, any State agency or any political subdivision of the State pursuant to Ohio Revised Code Section 9.66(C)(1). Amounts due and not paid under this Section 19 shall bear interest at the rate of twelve percent (12%) per year. Any person who provides a false statement to secure economic development assistance (as defined in Ohio Revised Code Section 9.66) may be guilty of falsification, a misdemeanor of the first degree, pursuant to Ohio Revised Code Section 2921.13(F)(1), which is punishable by fine of not more than One Thousand Dollars (\$1,000) and/or a term of imprisonment of not more than six (6)

months.

B. Material Representations. The Parties acknowledge and agree that a material failure by the Company to comply with its representations concerning the Board of Education Agreement shall constitute an event of default for purposes of Section 16 (*Default*) and the basis for revocation under Section 18 (*Revocation*). Nothing in this Section 19.B shall operate to limit the City's enforcement authority under this Agreement including, without limitation, Section 16, Section 18, and Section 19.A.

Section 20. Conflict of Interest. The Company covenants that, to the Company's knowledge, no employee of the City has any personal interest, direct or indirect, in any matters pertaining to the Project, and the Company agrees to take appropriate steps to prevent any employee of the City from obtaining any such interest throughout the term of this Agreement.

Section 21. Annual Fee. As authorized by Ohio Revised Code Section 3735.671(D), the Company shall pay an annual fee of Five Hundred Dollars (\$500) or one percent (1%) of the annual taxes exempted under this Agreement, whichever is greater, but not to exceed Two Thousand, Five Hundred Dollars (\$2,500) per annum. This fee is due with submission of the information for Annual Review and Report by March 1 of each year.

Section 22. Discontinued Operations. As provided in Ohio Revised Code Section 3735.671(E), if, prior to the expiration of the term of this Agreement, the Company discontinues operations at the Project so that the Property is no longer being used for the purposes described in Section 1 hereof, then the Company, its successors, and any related member shall not enter into an agreement under Ohio Revised Code Sections 3735.671, 5709.62, 5709.63 or 5709.632, and no legislative authority shall enter into such an agreement with the Company, its successors or any related member prior to the expiration of five (5) years after the discontinuation of operations. As used in this Section 22, "successors" and "related member" shall have the meanings set forth in Ohio Revised Code Section 3735.671(E).

Section 23. Notices. Unless otherwise specified herein, each party shall address written notices, demands and communications in connection with this Agreement to the other party as follows (or to such other address as is communicated in accordance with this Section):

To the City:

City of Cincinnati
Attention: Director of the Department of Community and Economic Development
Centennial Plaza Two, Suite 700
805 Central Avenue
Cincinnati, Ohio 45202

To the Company:

1007 Dayton St, LLC
Attn: Michael Chewning
60 E. McMicken Avenue
Cincinnati, OH 45202

If the Company sends a notice to the City alleging that the City is in default under this Agreement, the Company shall simultaneously send a copy of such notice to: City Solicitor, City of Cincinnati, 801 Plum Street, Room 214, Cincinnati, OH 45202.

Section 24. Acknowledgment of City Participation. The Company agrees to acknowledge the support of the City on construction signs, project and exhibition signage, and any publicity such as that appearing on the internet, television, cable television, radio, or in the press or any other printed media. In

identifying the City as a Project partner, the Company shall use either the phrase "Project Assistance by the City of Cincinnati" or a City of Cincinnati logotype or other form of acknowledgement that has been approved in advance in writing by the City.

Section 25. Entire Agreement. This Agreement and the Exhibits attached hereto constitute the entire agreement between the City and the Company with respect to the subject matter herein, superseding any prior or contemporaneous agreement with respect thereto.

Section 26. Governing Law. This Agreement is entered into and is to be performed in the State. The City and the Company agree that the law of the State of Ohio shall govern the rights, obligations, duties and liabilities of the parties to this Agreement and shall govern the interpretation of this Agreement.

Section 27. Waiver. The City's waiver of any breach by the Company of any provision of this Agreement shall not constitute or operate as a waiver by the City of any other breach of such provision or of any other provisions, nor shall any failure or delay by the City to enforce any provision hereof operate as a waiver of such provision or of any other provision.

Section 28. Severability. This Agreement shall be severable; if any part or parts of this Agreement shall for any reason be held invalid or unenforceable by a court of competent jurisdiction, all remaining parts shall remain binding and in full force and effect.

Section 29. Amendment. This Agreement may be modified or amended only by a written agreement duly executed by the parties hereto or their representatives.

Section 30. Non-Assignment. As required by Ohio Revised Code Section 3735.671(C)(8), this Agreement is not transferable or assignable by the Company without the express written approval of the City Manager of the City. If the Company has entered into a Board of Education Agreement in connection with the Property, the City shall not approve the assignment of this Agreement unless the assignee has assumed the Company's remaining obligations under the Board of Education Agreement. Failure to assign or otherwise perform the Company's obligations under the Board of Education Agreement upon transfer of the Property during the term of the tax abatement authorized by this Agreement shall be basis for revocation of the tax exemption under Section 18.

Section 31. Recording. At its election, the City may record this Agreement at the City's expense in the Hamilton County Recorder's Office.

Section 32. Legislative Action Required. As provided in Ohio Revised Code Section 3735.671(C)(10), the Company and the City acknowledge that this Agreement must be approved by formal action of the City Council of the City as a condition for this Agreement to take effect. Notwithstanding anything to the contrary herein, this Agreement shall take effect after the later of the date of such approval or the final date of execution of this Agreement by all parties.

Section 33. Additional Representations and Warranties of Company. The Company represents and warrants that (a) it is duly organized and existing and it has full power and authority to take, and has taken, all action necessary to execute and deliver this Agreement and any other documents required or permitted to be executed or delivered by it in connection with this Agreement, and to fulfill its obligations hereunder; (b) no notices to, or consents, authorizations or approvals of, any person are required (other than any already given or obtained) for its due execution, delivery and performance of this Agreement; and (c) this Agreement has been duly executed and delivered by it and constitutes the legal, valid and binding obligation of the Company.

Section 34. Certification as to Non-Debarment. The Company represents that neither it nor any of its principals is presently debarred by any federal, state, or local government agency. In completing the Project, the Company shall not solicit bids from any contractors or subcontractors who are identified as being debarred by any federal, state, or local government agency. If the Company or any of its

principals becomes debarred by any federal, state, or local government agency during the term of this Agreement, the company shall be considered in default under this Agreement.

Section 35. Appeals. Pursuant to Ohio Revised Code Section 3735.70, a person aggrieved under the Statute or this Agreement may appeal to the community reinvestment area housing council, which shall have the authority to overrule any decision of a housing officer. Appeals may be taken from a decision of the council to the court of common pleas of the county where the area is located.

Section 36. Wage Enforcement.

(i) Applicability. Council passed Ordinance No. 22-2016 on February 3, 2016, which ordained Chapter 326 (Wage Enforcement) of the Cincinnati Municipal Code (the "Wage Enforcement Chapter"). The Wage Enforcement Chapter was then amended by Ordinance No. 96-2017, passed May 17, 2017. As amended, the Wage Enforcement Chapter imposes certain requirements upon persons entering into agreements with the City whereby the City provides an incentive or benefit that is projected to exceed \$25,000, as described more particularly in the Wage Enforcement Chapter. Cincinnati Municipal Code Section 326-5 requires that the language below be included in contracts subject to the Wage Enforcement Chapter.

(ii) Required Contractual Language. Capitalized terms used, but not defined, in this clause (ii) have the meanings ascribed thereto in the Wage Enforcement Chapter.

(a) This contract is or may be subject to the Wage Enforcement provisions of the Cincinnati Municipal Code. These provisions require that any Person who has an Agreement with the city or with a Contractor or Subcontractor of that Person shall report all Complaints or Adverse Determinations of Wage Theft and Payroll Fraud (as each of those terms is defined in Chapter 326 of the Cincinnati Municipal Code) against the Contractor or Subcontractors to the Department of Economic Inclusion within 30 days of notification of the Complaint or Adverse Determination.

(b) If this contract is subject to the Wage Enforcement provisions of Chapter 326 of the Cincinnati Municipal Code, the Person entering into this contract is required to include provisions in solicitations and contracts regarding a Development Site that all employers, Contractors or Subcontractors performing or proposing to perform work on a Development Site provide an initial sworn and notarized "Affidavit Regarding Wage Theft and Payroll Fraud" on a form prescribed by the city manager or his or her designee and, within 30 days of an Adverse Determination or Complaint of Wage Theft or Payroll Fraud, shall provide an "Amended Affidavit Regarding Wage Theft and Payroll Fraud" on a form prescribed by the city manager or his or her designee.

(c) If this contract is subject to the Wage Enforcement provisions of Chapter 326 of the Cincinnati Municipal Code, the Person entering into this contract is required to authorize, and does hereby specifically authorize, any local, state or federal agency, court, administrative body or other entity investigating a complaint of Wage Theft or Payroll Fraud against the Person (collectively "investigative bodies") to release to the City's Department of Economic Inclusion any and all evidence, findings, complaints and determinations associated with the allegations of Wage Theft or Payroll Fraud upon the City's request and further authorizes such investigative bodies to keep the City advised regarding the status of the investigation and ultimate determination. If the investigative bodies require the Person to provide additional authorization on a prescribed form or in another manner, the Person shall be required to provide such additional authorization within 14 days of a request by the City.

(d) If this Agreement is subject to the Wage Enforcement provisions of Chapter 326 of the Cincinnati Municipal Code, the Person entering into this Agreement shall include in its contracts with all Contractors language that requires the Contractors to provide the authorizations set forth in subsection (c) above and that further requires each Contractor to include in its contracts with Subcontractors those same obligations for each Subcontractor and each lower tier subcontractor.

(e) If this Agreement is subject to the Wage Enforcement provisions of Chapter 326 of the Cincinnati Municipal Code, the Person entering into this Agreement shall post a conspicuous notice on the Development Site throughout the entire period work is being performed pursuant to the Agreement indicating that the work being performed is subject to Cincinnati Municipal Code Chapter 326, Wage Enforcement, as administered by the City of Cincinnati Department of Economic Inclusion. Such notice shall include contact information for the Department of Economic Inclusion as provided by the department.

(f) Under the Wage Enforcement provisions, the City shall have the authority, under appropriate circumstances, to terminate this contract or to reduce the incentives or subsidies to be provided under this contract and to seek other remedies, including debarment.

Section 37. Legal Requirements. In completing and operating the Project, the Company shall comply with all applicable statutes, ordinances, regulations, and rules of the government of the United States, State of Ohio, County of Hamilton, and City of Cincinnati.

Section 38. Counterparts and Electronic Signatures. This Agreement may be executed by the parties hereto in two or more counterparts and each executed counterpart shall be considered an original but all of which together shall constitute one and the same instrument. This Agreement may be executed and delivered by electronic signature; any original signatures that are initially delivered electronically shall be physically delivered as soon as reasonably possible.

Remainder of this page intentionally left blank. Signature page follows.

Executed by the parties on the dates indicated below, effective as of the later of such dates (the "Effective Date").

CITY OF CINCINNATI,
an Ohio municipal corporation

1007 DAYTON ST, LLC,
an Ohio limited liability company

By: _____
Sheryl M. M. Long, City Manager

By: _____

Date: _____, 2023

Printed Name: _____

Title: _____

Date: _____, 2023

Authorized by resolution dated _____

Approved as to Form:

Assistant City Solicitor

Certified Date: _____

Fund/Code: _____

Amount: _____

By: _____
Karen Alder, City Finance Director

Exhibit A to CRA Agreement

LEGAL DESCRIPTION OF PROPERTY

Property Address: 1001 and 1007 Dayton Street, Cincinnati, Ohio 45214
Parcel ID No.: 184-0005-0149-00

All of the lot of ground, situated in Cincinnati, in Block No. 1 on Emile and Francis Avery's Third Plat of Subdivision, measuring twenty-five (25) feet in front on the west side of Freeman Street, and extending back westwardly along the south side of Dayton Street, one hundred (100) feet, being the same width in rear as in front, and being the same premises conveyed to Gussie N. Brooks by Joseph B. Lagemann as recorded in the Hamilton County Records in Deed Book 2199, page 252.

Exhibit B to CRA Agreement
APPLICATION FOR TAX EXEMPTION

TO BE ATTACHED

April 5, 2023

To: Mayor and Members of City Council

From: Sheryl M. M. Long, City Manager

202301050

Subject: Emergency Ordinance – GCWW: Adopt A Class Field Trip Grant

Attached is an Emergency Ordinance captioned:

AUTHORIZING City Manager or her designee to apply for, accept, and appropriate a grant in the amount of \$265 from Adopt A Class for the purpose of providing resources to assist with transportation costs related to an Adopt A Class Program field trip tour of the Greater Cincinnati Water Works treatment plant facilities to Water Works non-personnel operating budget account no. 314x301x7200; and **AUTHORIZING** the Finance Director to deposit any such grant funds received into Fund No. 314x8571, “Special Events.”

This Emergency Ordinance authorizes the City Manager or her designee to apply for, accept, and appropriate a grant in the amount of \$256 from Adopt A Class to the Water Works non-personnel operating budget account no. 314x301x7200 for the purpose of providing resources to assist with transportation costs related to an Adopt A Class Program field trip tour of the Greater Cincinnati Water Works (GCWW) treatment plant facilities. This Emergency Ordinance further authorizes the Finance Director to deposit any such grant funds received into Fund No. 314x8571, “Special Events.”

On May 2, 2023, the City of Cincinnati will bring students from Riverview East Academy to the City’s water treatment facilities to observe and investigate water treatment processes. The tour will include hands-on experiments with actual GCWW chemists and technicians, exploring the GCWW museum, seeing the full water treatment process in action, and enjoying lunch with mentors and friends. The Adopt A Class grant will offset the cost of transporting the students from the school to the water treatment facilities’ sites. The grant requires no local match and there are no additional FTEs associated with this grant.

The Adopt A Class field trip is in accordance with the “Collaborate” goal to “Work in synergy with the Cincinnati community” and strategy to “Unite our communities” as described on pages 207-212 of Plan Cincinnati.

The reason for the emergency is the immediate need to accept the grant funds for the cost of the May 2, 2023 field trip transportation.

The Administration recommends passage of this Emergency Ordinance.

cc: Verna Arnette, GCWW, Interim Executive Director
Andrew M. Dudas, Budget Director
Karen Alder, Finance Director



Attachment

EMERGENCY

AEY

- 2023

AUTHORIZING the City Manager or her designee to apply for, accept, and appropriate a grant in the amount of \$265 from Adopt A Class for the purpose of providing resources to assist with transportation costs related to an Adopt A Class Program field trip tour of the Greater Cincinnati Water Works treatment plant facilities to Water Works non-personnel operating budget account no. 314x301x7200; and **AUTHORIZING** the Finance Director to deposit any such grant funds received into Fund No. 314x8571, “Special Events.”

WHEREAS, a grant in the amount of \$265 is available from Adopt A Class to support educational field trips for students; and

WHEREAS, on May 2, 2023, the City of Cincinnati will bring students from Riverview East Academy to the City’s water treatment facilities to observe and investigate water treatment processes; and

WHEREAS, the tour will include hands-on experiments with actual Greater Cincinnati Water Works (“GCWW”) chemists and technicians, exploring the GCWW museum, seeing the full water treatment process in action, and enjoying lunch with mentors and friends; and

WHEREAS, the Adopt A Class grant will offset the cost of transporting the students from the school to the water treatment facilities sites; and

WHEREAS, the grant requires no local match and there are no additional FTEs associated with this grant; and

WHEREAS, the Adopt A Class field trip is in accordance with the “Collaborate” goal to “[w]ork in synergy with the Cincinnati community,” and strategy to “[u]nite our communities,” as described on pages 207-212 of Plan Cincinnati (2012); now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That the City Manager or her designee is hereby authorized to apply for, accept, and appropriate a grant in the amount of \$265, to Water Works non-personnel operating budget account no. 314x301x7200 from Adopt A Class for the purpose of providing resources to assist

with transportation costs related to an Adopt A Class Program field trip tour of the Greater Cincinnati Water Works treatment plant facilities.

Section 2. That the City Finance Director is authorized to deposit the proceeds of the grant into Special Events Fund 314x8571.

Section 3. That the proper City officials are authorized to do all things necessary and proper to carry out the terms of Sections 1 and 2 hereof.

Section 4. That this ordinance shall be an emergency measure necessary for the preservation of the public peace, health, safety, and general welfare and shall, subject to the terms of Article II, Section 6 of the Charter, be effective immediately. The reason for the emergency is the immediate need to accept the grant funds for the cost of the May 2, 2023 field trip transportation.

Passed: _____, 2023

Aftab Pureval, Mayor

Attest: _____
Clerk



April 5, 2023
202301062

To: Mayor and Members of City Council

From: Sheryl M. M. Long, City Manager

**Subject: Emergency Ordinance – DOTE: Red Bank Road Shared Use Path
Clean Ohio Trails Fund (COTF) Grant**

Attached is an Emergency Ordinance captioned:

AUTHORIZING the City Manager to apply for grant resources from the Clean Ohio Trails Fund grant program to be awarded by the Ohio Department of Natural Resources in an amount up to \$500,000 for the purpose of providing resources for the Red Bank Road Shared Use Path (PID 86461).

Approval of this Emergency Ordinance will authorize the City Manager to apply for grant resources from the Clean Ohio Trails Fund (COTF) grant program to be awarded by the Ohio Department of Natural Resources (ODNR) in an amount up to \$500,000 for the purpose of providing resources for the Red Bank Road Shared Use Path (PID 86461).

The Red Bank Road Shared Use Path is a 0.45 mile long shared-use path for bicycles and pedestrians along the west side of Red Bank Road that will begin at the intersection of Old Red Bank Road and Duck Creek and will end at the intersection of Red Bank Expressway and Hetzel Street in the Madisonville neighborhood.

If awarded, the grant requires local matching resources in the amount of approximately \$166,667, which will be made available in future DOTE capital budget resources. No new FTEs are associated with this grant.

The Red Bank Road Shared Use Path is in accordance with the “Connect” goal to “[d]evelop an efficient multi-modal transportation system that supports neighborhood livability,” as well as the strategies to “[e]xpand options for non-automotive travel,” and “[p]lan, design, and implement a safe and sustainable transportation system,” as described on pages 129-138 of Plan Cincinnati (2012).

The reason for the emergency is the immediate need to apply for grant resources in a timely manner for the Red Bank Road Shared Use Path project.

The Administration recommends passage of this Emergency Ordinance.

cc: Andrew M. Dudas, Budget Director
Karen Alder, Finance Director

Attachment



EMERGENCY

KKF

-2023

AUTHORIZING the City Manager to apply for grant resources from the Clean Ohio Trails Fund grant program to be awarded by the Ohio Department of Natural Resources in an amount up to \$500,000 for the purpose of providing resources for the Red Bank Road Shared Use Path (PID 86461).

WHEREAS, the Red Bank Road Shared Use Path is a 0.45 mile long shared-use path for bicycles and pedestrians along the west side of Red Bank Road that will begin at the intersection of Old Red Bank Road and Duck Creek and will end at the intersection of Red Bank Expressway and Hetzel Street in the Madisonville neighborhood; and

WHEREAS, grant resources are available from the Ohio Department of Natural Resources through the Clean Ohio Trails Fund (“COTF”) grant program in an amount up to \$500,000; and

WHEREAS, the COTF grant would provide resources for the Red Bank Road Shared Use Path portion of the trail; and

WHEREAS, if awarded, the grant requires local matching resources in the amount of approximately \$166,667, which will be made available in future DOTE capital budget resources; and

WHEREAS, no additional FTEs are necessary for this grant; and

WHEREAS, the Red Bank Road Shared Use Path is in accordance with the “Connect” goal to “[d]evelop an efficient multi-modal transportation system that supports neighborhood livability,” as well as the strategies to “[e]xpand options for non-automotive travel,” and “[p]lan, design, and implement a safe and sustainable transportation system,” as described on pages 129-138 of Plan Cincinnati (2012); now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That the City Manager is authorized to apply for grant resources from the Clean Ohio Trails Fund grant program to be awarded by the Ohio Department of Natural Resources in an amount up to \$500,000 for the purpose of providing resources for the Red Bank Road Shared Use Path.

Section 2. That the proper City officials are authorized to do all things necessary and proper to carry out the terms of the grant application and Section 1.

Section 3. That this ordinance shall be an emergency measure necessary for the preservation of public peace, health, safety, and general welfare and shall, subject to the terms of Article II, Section 6 of the Charter, be effective immediately. The reason for the emergency is the immediate need to apply for grant resources in a timely manner for the Red Bank Road Shared Use Path project.

Passed: _____, 2023

Aftab Pureval, Mayor

Attest: _____
Clerk

April 5, 2023

To: Mayor and Members of City Council 202301061
From: Sheryl M. M. Long, City Manager
**Subject: Emergency Ordinance – Cincinnati Recreation Commission:
Moral Obligation Payment to MMP LLC (dba Creative Storm)**

Attached is an Emergency Ordinance captioned:

AUTHORIZING the payment of \$3,745.14 from Cincinnati Recreation Commission Recreation Federal Grant Projects Fund non-personnel operating budget account no. 324x192x2210x7473 as a moral obligation to MMP LLC (dba Creative Storm) for marketing materials purchased for upcoming spring and summer events.

Approval of this Emergency Ordinance will authorize the payment \$3,745.14 from Cincinnati Recreation Commission Recreation Federal Grant Projects Fund non-personnel operating budget account no. 324x192x2210x7473 as a moral obligation to MMP LLC (dba Creative Storm) for marketing materials purchased for upcoming spring and summer events.

The Cincinnati Recreation Commission purchased marketing materials from Creative Storm for upcoming spring and summer events. The invoice exceeds the State of Ohio's \$3,000 threshold for purchases requiring a certification, and was received prior to the proper certification of funds, necessitating a moral obligation.

To avoid moral obligations in the future, CRC staff have been notified of the state laws and finance policies that apply to the procurement of goods. CRC will continue to work with the Office of Procurement and the Finance Department to ensure proper certifications are in place prior to the purchase of goods and services.

The reason for the emergency is the immediate need to make payment to MMP LLC (dba Creative Storm) for outstanding charges for goods provided to the Cincinnati Recreation Commission.

The Administration recommends passage of this Emergency Ordinance.

cc: Andrew M. Dudas, Budget Director
Karen Alder, Finance Director

Attachment

EMERGENCY

IMD

- 2023

AUTHORIZING the payment of \$3,745.14 from Cincinnati Recreation Commission Recreation Federal Grant Projects Fund non-personnel operating budget account no. 324x192x2210x7473 as a moral obligation to MMP LLC (dba Creative Storm) for marketing materials purchased for upcoming spring and summer events.

WHEREAS, the Cincinnati Recreation Commission (“CRC”) recently received an invoice from MMP LLC (dba Creative Storm) (“MMP”) for marketing materials that were purchased for CRC’s upcoming spring and summer events; and

WHEREAS, although CRC did not anticipate needing to certify funds for this purchase, the invoice from MMP exceeded the State of Ohio’s \$3,000 threshold for purchases requiring a certification, and a moral obligation is now necessary to process this payment; and

WHEREAS, CRC staff members were informed of the certification issues and educated on the proper financial and procurement processes to prevent moral obligations in the future; and

WHEREAS, sufficient funds are available in Cincinnati Recreation Commission Recreation Federal Grant Projects Fund non-personnel operating budget account no. 324x192x2210x7473 for this outstanding payment to MMP; and

WHEREAS, Council desires to provide this payment to MMP LLC (dba Creative Storm) in an amount of \$3,745.14 for CRC’s purchase of marketing materials; now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That the Finance Director is hereby authorized to make a payment of \$3,745.14 from Cincinnati Recreation Commission Recreation Federal Grant Projects Fund non-personnel operating budget account no. 324x192x2210x7473 as a moral obligation to MMP LLC (dba Creative Storm) for marketing materials purchased for upcoming spring and summer events.

Section 2. That the proper City officials are authorized to do all things necessary and proper to carry out the terms of Section 1.

Section 3. That this ordinance shall be an emergency measure necessary for the preservation of the public peace, health, safety, and general welfare and shall, subject to the terms of Article II, Section 6 of the Charter, be effective immediately. The reason for the emergency is the immediate need to make payment to MMP LLC (dba Creative Storm) for outstanding charges for goods provided to the Cincinnati Recreation Commission.

Passed: _____, 2023

Aftab Pureval, Mayor

Attest: _____
Clerk

April 5, 2023

To: Mayor and Members of City Council

202301060

From: Sheryl M. M. Long, City Manager

Subject: Ordinance – GCWW: Amending Water Works Capital Fund 756

Attached is an Ordinance captioned:

AMENDING Ordinance No. 139-1960, which authorized the establishment of Fund No. 756, “Water Works Capital Improvements Program,” for the purpose of expanding the permissible sources for deposit into the fund to include state and federal loan and grant funding for water works capital improvements.

Approval of this Ordinance will amend Ordinance No. 0139-1960, for the purpose of expanding the permissible sources for deposit into Water Works Capital Improvements Program Fund 756 to also include state and federal loan and grant funding for water works capital improvements.

Ordinance No. 0139-1960 created Water Works Capital Improvements Program Fund 756 to account for monies transferred from Water Works Fund 101 to finance capital improvements of the Greater Cincinnati Water Works (GCWW).

It is now desirable to expand the permissible sources for Fund 756 to allow for state and federal loan and grant funding for water works capital improvements to be received and deposited directly into Fund 756. In all other respects, Ordinance No. 0139-1960 shall be and remain in full force and effect as written.

The Administration recommends passage of this Ordinance.

cc: Verna Arnette, GCWW, Interim Executive Director
Andrew M. Dudas, Budget Director
Karen Alder, Finance Director

Attachment

AMENDING Ordinance No. 139-1960, which authorized the establishment of Fund No. 756, “Water Works Capital Improvements Program,” for the purpose of expanding the permissible sources for deposit into the fund to include state and federal loan and grant funding for water works capital improvements.

WHEREAS, Ordinance No. 139-1960 created Fund No. 756, “Water Works Capital Improvements Program,” to account for monies transferred from Fund No. 101, “Water Works Fund,” to finance capital improvements of the Greater Cincinnati Water Works (“GCWW”); and

WHEREAS, it is now desirable to expand the permissible sources for Fund No. 756 to allow for state and federal loan and grant funding for water works capital improvements to be received and deposited directly into Fund No. 756; now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That Section 4 of Ordinance 139-1960 is hereby amended as follows:

Section 4. That the purpose of Fund No. 756, “Water Works Capital Improvements Program Fund,” hereby includes providing for receipt of state and federal loan and grant funding and monies transferred from Fund No. 101, “Water Works Fund,” to finance capital improvements of the Water Works.

Section 4.5. This ordinance is hereby declared to be an emergency measure necessary for the immediate preservation of the public peace, health, and safety and it shall go into effect forthwith. The reason for the said emergency is the immediate necessity of putting into effect the provisions of Sections 1 and 2 hereof.

Section 2. That in all other respects not inconsistent with the modification provided for in Section 1 herein, Ordinance No. 139-1960 shall be and remain in full force and effect as written.

Section 3. That this ordinance shall take effect and be in force from and after the earliest period allowed by law.

Passed: _____, 2023

Aftab Pureval, Mayor

Attest: _____
Clerk

New language underscored. Deleted language indicated by strikethrough.

Date: April 5, 2023

To: Mayor and Members of City Council

202301052

From: Sheryl M. M. Long, City Manager

Subject: RESOLUTION OF NECESSITY FOR GROUP 2 CENTRAL BUSINESS DISTRICT (2022-2025)

Attached is a legislative resolution captioned as follows:

DECLARING the necessity of assessing properties in Lighting Group 2 that benefit from special street lighting within the City of Cincinnati for the cost of such lighting for the three-year period beginning August 1, 2022.

The Assessed Street Lighting program allows property owners to pay the added cost for enhanced or increased street lighting services. The Assessed Street Lighting program is divided into three groups; each group is assessed for a three-year period with one group being renewed each year. The groups are classified by the category of lighting and divided into individual districts usually consisting of a street segment.

- Group 1 consists of residential streets lighted by boulevard lights on decorative poles with underground wiring formally owned by Duke Energy and now owned and maintained by the City.
- Group 2 consists of streets within the central business district. There are various types of lighting within this area, most of which is owned and maintained by the City.
- Group 3 is an assortment of lights and streets not included in Group 1 and Group 2. Included in this group are neighborhood business districts and new residential developments. The ownership and maintenance responsibility for the lighting in these areas is divided between Duke Energy and the City.

The lighting for Group 2 consists of 920 streetlights of various types and wattages installed on boulevard poles. The estimated total assessment for Group 2 is \$658,261.85 for the three-year assessment period. The City pays for a portion of the total street lighting costs that is relatively equivalent to what is normally provided from City funds on non-assessed streets. This lighting credit, the city's share of the cost of this lighting, for Group 2 varies from \$0.35 to \$1.04 per foot for the period and is determined by the street classification. On streets that have both standard lighting and special lighting, a 2% credit to the total operating and maintenance costs is applied instead. The City also pays the assessments associated with lighting intersections and city, federal, and state property contained within an assessment district.

The annual assessment renewal process has four major steps, which require action by City Council.

1. A Resolution of Necessity is prepared by the Law Department and submitted for passage.
2. After Council passes the Resolution of Necessity, all property owners who will be assessed

more than \$500.00 for the three-year period are notified and given an opportunity to object to the proposed assessment.

3. After all objections to the proposed assessment have been addressed, an Ordinance Determining to Proceed is prepared by the Law Department and submitted for passage.
4. Immediately following the Ordinance Determining to Proceed, an Assessing Ordinance is prepared and submitted.

The Administration recommends the passage of the attached legislative resolution.

Attachment I – Lighting Assessment Estimates

cc: John S. Brazina, Director, Transportation and Engineering

Legislative Resolution

JRS

RESOLUTION NO. _____ - 2023

DECLARING the necessity of assessing properties in Lighting Group 2 that benefit from special street lighting within the City of Cincinnati for the cost of such lighting for the three-year period beginning August 1, 2022.

WHEREAS, Chapter 727 of the Ohio Revised Code authorizes the City to levy and collect special assessments for the cost of special street lighting upon abutting, adjacent, contiguous, or specially benefitted lots or lands within the City; and

WHEREAS, Council has determined that properties abutting, adjacent, and contiguous to the streets or portions of streets identified on the attached Exhibit A specially benefit from the special street lighting thereon; now, therefore,

BE IT RESOLVED by the Council of the City of Cincinnati, State of Ohio, three-fourths of the members elected thereto concurring:

Section 1. That it is hereby declared necessary and conducive to the public health, safety, convenience, and general welfare to assess properties that benefit from special street lighting in Lighting Group 2 on the streets set forth in Exhibit A attached hereto, which assessments shall be for such properties' share of the cost of such lighting during the three-year period commencing on August 1, 2022.

Section 2. That the plans, specifications, and cost estimates corresponding to the proposed assessments are on file in the Clerk of Council's office, incorporated herein by reference, and hereby approved.

Section 3. That the City of Cincinnati shall pay from \$0.35 to \$1.04 per front foot for the City's share of the cost of the special lighting subject to the proposed assessment, depending on the street classification, which is equivalent to the estimated cost of lighting the streets to

standard-level street lighting and is greater than two percent of the total cost of the special street lighting.

Section 4. The balance of the cost shall be assessed by the front-foot method upon all lots and lands that specially benefit from the lighting, except public right-of-way bounding and abutting upon the street or portions thereof and lands owned by the federal or state government.

Section 5. That all properties along the portions of the right-of-way listed on Exhibit A are found to be specially benefited by the special street lighting.

Section 6. That the assessments shall be paid in cash to the City Treasurer within 45 days after the passage of the assessing ordinance or, at the option of the property owner, in three annual installments with interest payable to the City; and that assessments not paid in cash within the 45-day period shall be certified to the County Auditor for collection by the County Treasurer in the same manner as real estate taxes are collected.

Section 7. That the City Administration shall prepare, in accordance with the method of assessment set forth in Sections 3 and 4 hereof, an estimate of the amount of the assessment against each lot or parcel to be assessed and shall file it in the Clerk of Council's office.

Section 8. That notice of the passage of this resolution shall be provided to the owners of the parcels of land to be assessed pursuant to Ohio Revised Code Section 727.14 by the Clerk of Council, or a person designated by the Clerk: (i) by publication once a week for two consecutive weeks in a newspaper of general circulation within the City of Cincinnati; (ii) by publication of notice on the City's website; (iii) as provided in Ohio Revised Code Section 7.16; or (iv) if the estimated assessment against an owner is over five hundred dollars, as provided in Ohio Revised Code Section 727.13. Notice shall also be provided in accordance with Article II, Section 6 of the City Charter.

Section 9. That the portion of the cost of any uncollectible assessments of federal, state, or City property shall be paid by the City out of a fund provided for this purpose.

Section 10. That notes and bonds of the City of Cincinnati may be issued in anticipation of the levy and collection of the special assessments.

Section 11. That this legislative resolution shall take effect and be in force from and after the earliest period allowed by law.

Passed: _____, 2023

Aftab Pureval, Mayor

Attest: _____
Clerk

Dist #	Street	Limits	Number of Lights	Proposed Rate per Front Foot per Year	Total Assessment
1	BROADWAY	from the north line of Third Street to the north line of Eggleston Avenue	50	\$1.92	\$31,723.63
2	SYCAMORE STREET	from the north line of Third Street to the south line of Central Parkway	51	\$1.72	\$31,274.51
3	MAIN STREET	from the north line of Third Street to the south line of Sixth Street	24	\$2.57	\$20,470.90
4	MAIN STREET	from the north line of Sixth Street to the south line of Central Parkway	64	\$4.22	\$41,546.38
5	WALNUT STREET	from the north line of Third Street to the south line of Seventh Street	27	\$2.91	\$31,326.94
6	WALNUT STREET	from the north line of Seventh Street to the south line of Central Parkway	22	\$1.89	\$13,346.82
7	VINE STREET	from the north line of Third Street to the south line of Eighth Street	52	\$3.32	\$41,640.82
8	VINE STREET	from the north line of Eighth Street to the south line of Central Parkway	12	\$1.65	\$8,925.12
9	RACE STREET	from the north line of Third Street to the south line of Seventh Street	39	\$2.34	\$25,137.27
10	RACE STREET	from the north line of Seventh Street to the south line of Central Parkway	23	\$1.68	\$11,843.59
11	ELM STREET	from the north line of Third Street to the south line of Fifth Street	15	\$2.91	\$15,018.88
12	ELM STREET	from the north line of Seventh Street to the south line of Central Parkway	26	\$2.07	\$14,546.08
13	PLUM STREET	from the north line of Third Street to the south line of Fifth Street	11	\$1.57	\$8,107.07
14	PLUM STREET	from the north line of Seventh Street to the south line of Central Parkway	14	\$1.43	\$10,138.70
15	FOURTH STREET	from the east line of Central Avenue to the west line of Elm Street	13	\$1.97	\$9,942.82
16	FOURTH STREET	from the east line of Elm Street to the west line of Race Street	11	\$3.63	\$8,547.21
17	FOURTH STREET	from the east line of Race Street to the west line of Vine Street	46	\$10.64	\$25,557.17
18	FOURTH STREET	from the east line of Vine Street to the west line of Walnut Street	24	\$7.98	\$19,073.48
19	FOURTH STREET	from the east line of Walnut Street to the west line of Broadway	29	\$2.68	\$21,567.86
20	FIFTH STREET	from the east line of Central Avenue to the west line of Race Street	16	\$1.49	\$11,676.11
21	FIFTH STREET	from the east line of Race Street to the west line of Vine Street	8	\$2.66	\$6,366.31
22	FIFTH STREET	from the east line of Walnut Street to the west line of Main Street	9	\$3.06	\$7,273.81

Dist #	Street	Limits	Number of Lights	Proposed Rate per Front Foot per Year	Total Assessment
23	FIFTH STREET	from the east line of Main Street to the west line of Broadway	15	\$3.60	\$19,106.36
24	SIXTH STREET	from the east line of Elm Street to the west line of Broadway	46	\$3.41	\$56,352.65
25	SEVENTH STREET	from the east line of Central Avenue to the west line of Plum Street	6	\$1.67	\$3,847.66
26	SEVENTH STREET	from the east line of Plum Street to the west line of Elm Street	6	\$2.97	\$7,057.44
27	SEVENTH STREET	from the east line of Elm Street to the west line of Race Street	8	\$3.66	\$8,720.42
28	SEVENTH STREET	from the east line of Race Street to the west line of Vine Street	6	\$3.59	\$8,697.50
29	SEVENTH STREET	from the east line of Vine Street to the west line of Main Street	30	\$3.65	\$18,875.76
30	SEVENTH STREET	from the east line of Main Street to the west line of Broadway	13	\$1.06	\$5,683.39
31	EIGHTH STREET	from the east line of Central Avenue to the west line of Elm Street	13	\$1.66	\$8,431.20
32	GARFIELD PLACE	from the east line of Elm Street to the west line of Vine Street	25	\$2.29	\$11,802.13
33	EIGHTH STREET	from the east line of Vine Street to the west line of Broadway	36	\$1.72	\$18,827.11
34	NINTH STREET	from the east line of Central Avenue to the west line of Broadway	62	\$1.48	\$32,410.64
35	COURT STREET	from the east line of Central Avenue to the west line of Vine Street	28	\$1.31	\$13,963.05
36	COURT STREET	from the east line of Vine Street to the west line of Main Street	15	\$3.54	\$18,321.45
37	COURT STREET	from the east line of Main Street to the west line of Sycamore Street	8	\$1.56	\$3,731.50
38	CHARLES STREET	from the east line of Central Avenue to the west line of Elm Street	5	\$0.40	\$2,022.70
39	CLAY STREET	from the north line of Central Parkway to the south line of Twelfth Street	2	\$0.42	\$817.49
40	GEORGE STREET	from the east line of Plum Street to the west line of Elm Street	4	\$0.76	\$1,814.35
41	PERRY STREET	from the east line of Central Avenue to the west line of Plum Street	4	\$0.79	\$1,823.35
42	SHILLITO-RIKES PLACE	from the east line of Rusconi Place to the west line of Race Street	2	\$0.75	\$904.21
Count of Assemblies			920	Total Assessment:	\$658,261.85



Jeff Cramerding
Councilmember

MEMO

In this year's upcoming budget cycle, I will continue to advocate for funding of critical failing infrastructure in our city as our deferred maintenance continues to grow. I also believe that an increased resources housing needs, with increased funding for integral homeowner assistance programs as well as more staffers to proactively preserve our aging housing stock and historic districts in Cincinnati. We recommend that the following budget allocations be made in the upcoming Fiscal Year 2024 budget cycle:

- Additional funding for infrastructure that is critically failing or that presents an immediate threat to public safety. This would include pedestrian safety measures and lighting for sidewalks, trails, and business districts.
- Funding for two additional full-time Urban Conservators within the Department of Planning and Community Engagement. One of these positions should be dedicated to research and writing with the goal of increasing preservation awareness in minority and underserved neighborhoods, and one position for permit and design review.
- Funding for phase one the Cincinnati Recreation Commission's Westwood Gateway project (Mercy West site).
- Increased funding for the American Dream Downpayment Initiative (ADDI) and the Homeowner Assistance Repairs & Building Order Remission Program (HARBOR).
- Funding for tree plantings on public property (Cincinnati Recreation Commission, Cincinnati Public Schools, Cincinnati Metropolitan Housing Authority, and others) in neighborhoods that are classified as heat islands.



Mark Jeffreys
Councilmember

April 17, 2023

MEMORANDUM
Budget Policy Direction to City Administration for
Recommended FY2024 Budget

1. Core public services
 - a. DPS/Police/Fire
 - b. Pedestrian safety/traffic calming
 - c. Blight & litter abatement
2. Gun violence prevention
3. Neighborhood business district development
 - a. NBDIP
 - b. Funding for CDCs
4. Affordable housing
5. Active transportation initiatives
 - a. Wasson Way lighting (Evanston and Avondale)
 - b. College Hill bike trail feasibility study
 - c. Skatepark project
 - d. Mill Creek kayak launch
6. Deferred maintenance
7. Development of permanent public-private partnership for catalytic neighborhood fund

A handwritten signature in blue ink, appearing to read "Mark Jeffreys", is written over a horizontal line.

Councilmember Mark Jeffreys



Meeka D. Owens
Cincinnati City Council

MEMORANDUM

Councilmember Meeka Owens Budget Priorities for FY2024-2025

As the City Administration prepares the FY2024 to 2025 Biennial Recommended General Fund Operating Budget and Capital Budgets, it should aim for an equitable allocation of resources that meets community needs and ensures that funds allocated are spent transparently and accountably. We present the following policy guidelines and priorities, which focus broadly on Council's top priorities and in particular the provision of core services (fire, police, sanitation, and code enforcement), infrastructure and deferred maintenance, housing, climate action, and human services.

FISCAL RESPONSIBILITY

1. The General Fund and Capital Fund Budgets must be balanced. While continuing to strive to have a structurally balanced budget, the fiscal impacts of ongoing State of Ohio cuts to the Local Government Fund, and revenue losses stemming from the pandemic, the use of one-time sources must be used to balance the budget.
2. The City should also continue to building a reserve balance of 16.7 percent of prior year General Fund operating revenues.
3. To mitigate the anticipated ongoing loss of revenue and projected gap between revenues and expenditures, the Budget should continue to follow Council policy and allocate the second tranche of American Rescue Plan Act (ARPA) to cover deficits in the City's operating budget for FY2024 and 2025 (Item #2022-00865, Attachment ____). Any remaining funds not used for operational deficit(s) should be allocated to address the critical deferred maintenance infrastructure priorities presented by the Administration's report (Item #2023-_____, Attachment ____).

CORE SERVICES – PUBLIC SAFETY, PUBLIC SERVICES, AND CODE ENFORCEMENT

4. Police and Fire should be funded consistent with bargaining agreements based on the departments' plans to reach their approved budgeted full-strength complements. Particular attention should be given to ensuring police and fire recruit classes are of a sufficient size to maintain the complements and reduce the burden of overtime on both the currently serving officers and the overtime budget.

5. As part of the City's ongoing efforts to address gun violence as a public health crisis, additional funding should be made available for CPD's victim support work, mental health crisis intervention, and gun lock distribution.
6. Public Services crews should be funded consistent with bargaining agreements, with every effort made to fill vacancies, including signing and retention pay, and retaining the dedicated crew members who are currently serving our City.
7. Across Cincinnati, many renters reside in housing that provides insufficient utilities, infestations, drug dealing and crime, and general neglect. Ensuring that existing housing units are stable and safe is a key tactic to tackle Cincinnati's housing crisis as is pursuing negligent and careless problem properties. Therefore, Code enforcement capacity should be maintained, and expanded when possible. This should include the expansion of the City's litigation capacity to enforce code compliance through legal means when necessary.
8. Basic and core services of City functions should be maintained with recommendations to incrementally restore staff and services to meet the needs of our residents as fully as possible. Finally, to meet the needs of all City employees, the budget should include an increase in the City's contribution to the pension fund by \$1 million per year.

INFRASTRUCTURE AND DEFERRED MAINTENANCE

9. Funding should be continued for traffic calming infrastructure, Complete Streets projects, implementation of the Bike Plan, and pedestrian safety measures and maintenance. In particular, the budget should identify funding sources for placing additional speed cushions in neighborhoods with the highest incidences of crashes and injury, as well as in school zones and business districts in neighborhoods with the lowest rates of car access/ownership (as tracked by the 2021 Climate Equity Indicators Report).
10. City facilities and transportation infrastructure, including bike paths/lanes and sidewalks, are among the most utilized and essential capital assets owned and maintained by the City of Cincinnati. Due to diminishing capital resources, many of the routine capital projects have been removed and deferred over the years, adversely impacting the overall condition of the City's buildings, Parks and Recreation facilities, roads and bridges, and others. Now, Cincinnati faces millions of dollars of neglected infrastructure expenses.
11. Continue to monitor and assess the needs of the Office of Grant Administration to maximize the potential for City projects to be funded through the Infrastructure Investment and Jobs Act and Inflation Reduction Act.

HOUSING

12. As part of Council’s ongoing work on a Tenants’ Bill of Rights to enhance and enforce the rights of renters, a Housing Advocate position should be created within the Office of Human Services and funded comparatively to similar positions in other cities.
13. While the Mayor and Council have identified initial funding for the Access to Counsel program (Item #2022-02224), opportunities for additional funding sources should be considered and pursued. In particular, the Administration should continue to identify potential external partners which may be interested in providing funds for the program.
14. A minimum contribution of \$5 million should be made to the CDF Fund of Funds, allocated through the advice of the Housing Advisory Board.

SUSTAINABILITY AND CLIMATE ACTION

15. City Council is set to approve the 2023 Green Cincinnati Plan on April 12. Efforts to implement the recommendations from the plan should take into consideration the 2021 Climate Equity Indicators Report, or more recent data. As part of our city’s climate action plan, the following initiatives should be funded:
 - a. Increasing the funding for the WarmUp Cincy program (23GCP p. 65)
 - b. Supporting youth green jobs (23GCP p. 73, 91)
 - c. Expanding capacity to apply for grants related to climate action (23GCP p. 73)
 - d. Begin transitioning the city’s lights to LED and gas streetlights to electric (23GCP p. 81)
 - e. Moving towards ensuring that at least 40 percent of funds spent on Green Cincinnati Plan initiatives are spent in underserved communities, similar to the federal Justice40 initiative (23GCP p. 87)
 - f. Increase the urban agriculture fund to at least \$100,000 (23GCP p. 99)
 - g. Prioritize road design and road infrastructure priorities that achieves Complete Streets recommendations and moves the City towards its Vision Zero goals (23GCP p. 117)
 - h. Prioritize Urban Forestry tree planting efforts in neighborhoods that have the greatest heat island effect, with the goal of at least 50% of funds spent on tree planting being in those communities (23GCP p. 125)
 - i. Expand City recycling collection to all Designated Outdoor Recreation Areas (DORAs) (23GCP p. 155)
 - j. Fund and expand the Climate Safe Neighborhoods Program to cultivate the social infrastructure for resilient communities and provide green workforce training (Community Planning and Social Cohesion Strategy 2, 23GCP page 142-143)

COMMUNITY SUPPORT

16. Based on the success of the inaugural pilot of the Boots on the Ground Fund, another round of at least \$100,000 should be allocated to continue support for smaller nonprofit organizations. Funding for the neighborhood councils and businesses districts should be at a minimum maintained, as should funding for the Safe and Clean Fund.
17. City capital projects should be funded consistent with principles of equity and with consideration of the history of projects conducted in each neighborhood and the effect the project will have on the health, well-being, and livelihoods of neighborhood residents.
18. It is pivotal that the community continue to be engaged, particularly the communities that have not been historically invested in. To ensure that these funds are allocated in an equitable way that is in keeping with the needs and desires of the community, the innovative community engagement work initially sponsored through the Bloomberg Foundation partnership should continue to receive City funding.

HUMAN SERVICES AND LEVERAGED SUPPORT

19. The Human Services Fund should be funded at the same levels as FY2022-23, or at a minimum be funded at 1.5% of the General Fund.
20. In keeping with Council's good government initiatives, no organization should receive leveraged support that did not apply through the leveraged support process. The majority of leveraged support should be provided to organizations in the "Economic Development and Neighborhood Support," "Homelessness and Eviction Prevention," and "Workforce Programming and Poverty Reduction" categories.



Reggie Harris

Councilmember

April 7, 2023

Councilmember Reggie Harris Budget Priorities for FY24 Recommended Budget

We have had the privilege of engaging the community, our City Administration, and our partner organizations for the past several months to gather the greatest needs of Cincinnatians in the upcoming FY24 budget. We have a lot of difficult decisions before us as a city, and our budget needs to reflect both the harsh fiscal realities on the horizon while simultaneously aggressively tackling our most pressing issues. The recommended FY24 budget should focus on the key areas of housing, healthy neighborhoods, financial empowerment, and the arts.

Housing

We are in the midst of a housing shortage that is impacting our most vulnerable Cincinnatians at disproportionate rates. Due to market pressures resulting from inadequate housing supply, this council is pushing historic, systemic reforms to increase housing stock that is accessible and attainable. While this work is ongoing, we must help those who need help now by prioritizing:

1. **Homelessness Prevention** through the continued prioritization of rental assistance, access to counsel, and other proven effective eviction prevention programs.
2. **Home Repair Assistance** for existing low-moderate income homeowners through increased funding for programs like Homeowner Assistance Repairs and Building Order Relief (HARBOR), Home Enhancement Loan Program (HELP), Housing Repair Services, Compliance Assistance Repairs for the Elderly (CARE)
3. **Keeping Cincinnatians in Their Homes** through increased funding for the Emergency Mortgage Assistance Program.
4. **Making Homeownership More Attainable** through maintaining adequate funding for the American Dream Downpayment Assistance (ADDI) program.

Equitable Access to Capital

Social mobility is undeniably attached to access to capital. Many well-intentioned programs put undue burden on benefit recipients while not providing clear pathways to wealth-building. The City should be bold in employing programs that directly increase access to capital by:

5. **Supporting the Cities for Financial Empowerment** initiatives which will promote financial freedom and social mobility for those who need it most in our community.
6. **Increasing Capacity for MBE and WBE Participation** so that the financial benefits of Cincinnati's growth are seen equitably, and we can continue to exceed our inclusion goals, especially for large construction projects such as the Convention Center, Western Hills Viaduct, and Brent Spence Bridge.

Healthy and Stable Neighborhoods

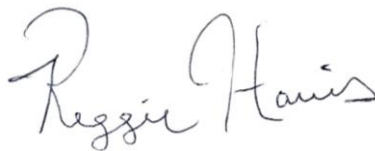
This year's Neighborhood Summit was themed "healthy neighborhoods." Through community feedback we consistently hear the need for keeping communities safe, clean and supporting the programming and community development that makes them great. The city should do this through prioritizing support for:

7. **Core Services**, specifically Fire, Police, and DPS to remove recruiting barriers and restore the full complement of staffing levels and provide critical services to our neighborhoods.
8. **Administrative Support for Buildings and Inspections and the Department of City Planning and Engagement** so that as we continue to grow as a city, we can ensure that it is equitable, and the City is responsive to the changing needs and concerns of the community.
9. **Community-Based Grant Programs** such as Boots on the Ground, Safe and Clean Fund, and the Neighborhood Capital Catalytic Investment Program (NCCIP) which are proven, effective programs that help create a sense of place and drive further positive neighborhood investment.
10. **Pedestrian Safety** through continuing to support DOTE's efforts to roll out funded street-calming projects and increase staff capacity.

Arts & Culture

Cincinnati has a rich Arts environment that punches above its weight class. Maintaining support for the arts is key in maintaining the character that makes Cincinnati unique, provides a medium for expression and entrepreneurship, and breaks cycles of poverty. The city should consider:

11. **Funding for Arts-Based Organizations** that have people-driven missions through the leveraged support process and other sources.



Councilmember Reggie Harris



Liz Keating *Councilmember*

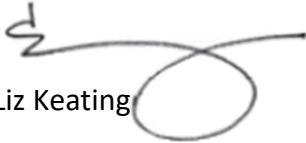
The request of my budget priorities is due prior to the completion of department budget presentations in Budget & Finance Committee. Below is my draft list and I will provide a final draft once the remaining presentations are completed.

- CPD: maximum capacity of recruiting classes; support efforts to recruit quality candidates; funding to address concerns in the community survey including combating youth gun violence and the work of CGIC; increase traffic enforcement
- CFD: maximum capacity of recruiting classes; support efforts to recruit quality candidates; funding to address concerns over gender disparities within the department
- DPS: efforts to recruit and retain staffing levels; funding to address concerns in the community survey including potholes, litter, and illegal dumping
- DOTE: pedestrian safety, traffic calming, traffic safety, and road improvements
- OPDA: an additional FTE - the work of OPDA results in better management and efficiencies, resulting in more effective use of tax dollars city-wide; support critical work including performance management, SIET, CSR, and financial empowerment research and programs.
- Hackathon: The hackathon aims to drive innovation while solving government challenges. NOTE: The hackathon was removed from leveraged support as it is primarily run by OPDA and keeping it in the city budget (rather than leveraged support) maintains city control.
- IT Infrastructure: Invest in the city's IT infrastructure to increase efficiencies and update programs; expand OnBase software to move departments off of email and paperwork and into workflow automation to improve efficiencies and data collection; update, expand and improve CAGIS; improve and expand CSR/311 for better data collection and user experience
- SBU + Overland Flooding Prevention: support work within MSD, GCWW, OES, B&I, and others to manage and respond to extreme storms.
- CRC: programs to recruit and retain staffing levels to keep every CRC pool open for the full season; Youth 2 Work, Career Pathways, childcare programs

COMMITTEES

- Workforce Development: prioritize leveraged funding for partnerships that support workforce development, economic development, and job creation.
- Industrial Strategy: Support projects with DCED, Port, and REDI to bring advanced manufacturing to Cincinnati; remove blight; prepare sites to compete for business
- MBE + WBE support: prioritize in industries in which city, county, state, and federal dollars are spent - particularly development, construction, advanced manufacturing, and tech
- Maintain Reserve Funds
- Deferred Maintenance

Sincerely,

A handwritten signature in black ink, appearing to read 'Liz Keating'. The signature is stylized with a large loop and a horizontal line extending to the right.

Liz Keating
Cincinnati City Councilmember



Jan-Michele Lemon Kearney
Vice Mayor

April 7, 2023

Communication

I support the continued funding of the organizations in our FY '23 budget. Following are additional items for consideration for the FY'24 budget:

I. Public Safety

- A. Director and Administrative Assistant, Office of Safety Management - \$150,000
- B. Advance Peace – Anti-Gun Violence Program
- C. Services such as those provided previously by Out of the Crossfire: Wraparound services provided at the hospital for victims of gun violence and their families
- D. City’s current Anti-Gun Violence Programs
- E. CCROW – \$300,000 to allow an additional cold case detective and additional social workers.
- F. Fund grassroots anti-gun violence programs.

II. Growing Economic Opportunity - Jobs and Career Building

- A. Fund the City Manager’s Career Pathways Initiative Program for youth.
- B. Increase funding for small businesses/entrepreneurship development and growth.
- C. Fund Building Futures – a program initiated by the Columbus NAACP that involves training and job placement by the AFL-CIO’s Building Trades in conjunction with the Urban League. In Cincinnati, members of City Council, the AFL-CIO and Building Trades, the Cincinnati NAACP, the Urban League of Greater Southwest Ohio, and Hamilton County are working together to replicate Columbus’ program. Recently, the National Urban League committed to supporting the replication of the Building Futures program in several cities.
- D. Fund Cincinnati’s Equitable Development initiatives for the Convention Center renovation project and the Convention Center District. Pursuant to the Equitable Development Program passed by City Council, the City has committed to creating an Access to Capital Fund and assistance with the process for securing bonding in order for smaller MBE and WBE developers and contractors to have the opportunity to participate in the Duke Energy Convention Center renovation and the Convention Center District development.

III. Thriving Neighborhoods

A. Homeownership and Repairs

1. Expand the HELP program for home repairs to include a fund for home improvements for low and moderate income families (in keeping with City Council's goal of making the new three-tiered tax abatement policy more equitable)
2. Continue funding of HARBOR to help low and moderate income families to make repairs when cited with code violations
3. Continue funding for CARE to help senior citizens with home repairs
4. Continue funding for the American Dream Downpayment Initiative (ADDI) to help families overcome the homeownership barrier of that downpayment requirements present.

B. Affordable Housing

In addition to ensuring that the Affordable Housing Fund of Funds managed by the Cincinnati Development Fund continues to tackle the huge demand for affordable housing, especially at the 60% AMI level and below, funds must be allocated for proven methods of creating affordable housing to meet the needs of low-income families and Cincinnati residents experiencing homelessness, especially "Housing First" models.

C. Neighborhood Needs

1. The budget for Community Councils should be at least \$10,000 per community council.
2. Fund the Catalytic Neighborhoods Fund for capital needs in Cincinnati's neighborhoods.
3. Establish a Neighborhoods Community Engagement Fund for community council leadership training and implementation to increase community participation in community councils and to provide funds for community events. Invest in Neighborhoods is the recommended organization to oversee this fund.
4. Fund the Boots on the Ground Fund at \$300,000 minimum to help grassroots non-profit organizations to address a variety of community needs. Partner again with the Greater Cincinnati Foundation that in FY'23 raised matching private capital; presented workshops for smaller organizations to provide information on topics such as establishment of non-profit status, record-keeping, and capacity building; and managed the fund.
5. Fund the Safe and Clean Fund to give financial resources to non-profit organizations for the clean-up of litter, eradication of blight, and work against gun violence. Partner with Keep Cincinnati Beautiful to manage the fund.

6. Fund an additional staff member for Invest in Neighborhoods.
7. Some neighborhoods are in need of development but do not have a community development corporation (CDC). The City's FY '24 budget should include additional funding for established CDCs to hire an individual to work with a neighborhood that does not have a community development corporation. Management of this funding would be through Homebase.
8. Funding for Capital Projects
 - a. The Robert O'Neal Multicultural Arts Center (ROMAC) – West End Neighborhood
 - b. The Imperial Theatre – Mohawk Neighborhood
 - c. Queen Mother's Market – Walnut Hills Neighborhood
 - d. Pendleton Heritage Center – East End Neighborhood
9. **Infrastructure Needs:** Pedestrian safety/street calming tools, as well as city buildings, steps and sidewalks in need of repair are included in our priorities for our city. The FY '24 budget must include the necessary funding to meet the needs of our neighborhoods. Given the available federal funds, the amount of local funding needed should be determined.
10. The FY '24 budget must include adequate consideration for recreational infrastructure in order to attract young people. The Cincinnati Parks and the Recreation Commission will need funding for skateboard/skating parks.

IV. Regional Safety Complex

The Regional Safety Complex (RSC) will allow the City to relocate its gun range, currently located in Evendale, to a site that is not in proximity to a residential development. The RSC will provide separate gun ranges for the Cincinnati Police Department and Hamilton County Sheriff's Dept., both of which will be shared with other police departments and federal agencies. The RSC also will include some shared training (*e.g.*, SWAT, canine, and classrooms) which will create a more efficient and effective use of resources and the opportunity for the City of Cincinnati and Hamilton County to collaborate. The RSC site has the potential to be an Ohio Peace Officers Training Academy (OPOTA). Some city, county and federal funds already have been allocated. State legislators are requesting that the City contribute more funds. The FY '24 budget should include an amount to be determined by the administration.



Victoria Parks

President Pro Tempore

Councilmember Parks submits the following as her priorities for the Fiscal Year 2024 Recommended General Fund Budget:

1. The budget must be balanced.
 - While a structurally balanced budget using recurring sources would be ideal and is the goal, the use of one time or temporary funding to balance the budget is permitted.
2. The budget must include funding for key neighborhood and service organizations
3. The budget must prioritize filling vacancies in core services such as Public Services, Police, and Fire
4. The budget must fund city departments to deliver essential services
5. The budget must use the funds from the revised property tax to boost housing and neighborhood development programs, enhance code enforcement, and support low-income homeowners.
6. The budget must continue to invest in affordable housing across the entire city
7. The budget must support economic development to bring jobs to the city
8. The budget must include support for recreation centers to conduct inspections for ADA compliance and to support programs for people with disabilities and special needs

Councilmember Victoria Parks



Seth Walsh
Councilmember

Seth Walsh Budget Priorities

The City of Cincinnati is at an inflection point. In the coming years, our ARPA funding will run out and budget deficits will return. For too long our solution has been to cut our way to prosperity. This strategy can no longer be the path forward.

Now is the time to invest in ourselves and to create pathways for future, new revenue to our city. Failure to do so can be a catastrophe.

Simultaneously, we must recognize that our resources are limited. We must find a balance between investing in ourselves to stave off future crises and investing in programs that will provide a return to our city and help us dig out of impending deficits. Now, not later, is the time to invest.

My budget priorities will be twofold: internal investment of city departments and external infrastructure building for future investment.

Economic Development Infrastructure

Economic Development Strategy: This past decade has shown us that those neighborhoods with a strategy for their future end up seeing the majority of our investment. Unfortunately, that is not the case for many of our 52 neighborhoods.

More importantly, economic growth is the silver bullet for growing our way out of impending budget deficits. It is time for our city to invest in a comprehensive study that gives a roadmap for critical investment opportunities, the needed capital, and a strategy to ensure all neighborhoods benefit and grow from catalytic economic investment into the city. This study should be bold and audacious in pushing our city to grow in every community without displacing the current residents. Neighborhoods that have experienced decades of disinvestment should especially be the focus of this strategy.

CDC Incubator: Building a CDC Incubator. Funding should be provided for an agent, such as Homebase, to create a CDC incubator that helps every neighborhood organize a CDC if there is a desire and which helps the CDC leadership develop a business plan that focuses on community organizing, community vision setting, how to do development, and a pathway to creating fiscal sustainability. As a part of this program, a neighborhood-focused/friendly class called Development 101 should be offered at least monthly to help communities understand how development happens and what role they can have in it.

Bonding: Bonding is one of the top reasons that small contractors cannot grow. As we seek to build and strengthen our MBE's and SBE's bonding must be addresses. My office is working with the Law Department on a program to help break this glass ceiling and it is anticipated funding will be required to pilot this program.

Rapid Acquisition Funds: The best plans mean nothing if the property or land is not under friendly owner control. Especially in the neighborhoods outside our urban core. A fund should be created that can be rapidly deployed (i.e., 45 days) to purchase property and land as it becomes available for future development opportunities, specifically in line with neighborhood plans and the city's economic development strategy. When possible, local CDCs should take control of the land with covenants on it from the city to prevent the sale or transfer of the land prior to an appropriate development coming to life.

CDC Operating Support: I would like to see CDC Operating Support increased to \$1.5 million dollars across all pots of money. CDCs provide the micro-level economic development in our city that we are not built out to do. This funding administered by Homebase should only become available when the city provides a strategy for self-sustainability in the coming 5-10 years.

Investing now in economic development is critical to ensure that the city is able to meet its bills in the years to come and that we are able to provide the highest quality of services to our residents.

Investing now, not later. Approaching our budget from a data-driven, investment-focused perspective with ensure Cincinnati continues to grow in a way that puts our citizens first while preparing for our future needs and successes.

Internal Investment

Public Services: Provide the funding necessary to bring us to the 21st century regarding the technology needed to operate our fleet around the city. We should strive to not cut DPS and upgrade our technology.

Technology Investments: Technology investments are critical for cost efficiency and gathering much needed data.

Fire Department: We face an impending crisis with almost 25% of our force eligible to retire today. Though unlikely to all happen all at once, this risk is unacceptable. We have approved a new recruit class for this year, but to make an impact on this risk we should look to that recent class and prepare for a future that has us less at risk. There needs to be an intentional effort whether through hiring a grant writer or supporting our current staff to go after grant opportunities aggressively for the Fire Department specifically the safer hiring grants. The city should also be investing in the purchase of Lucas Devices for all engines and companies. These lifesaving tools are needed especially in our outlying communities. We must also work with our firefighters to track deferred maintenance requests as well.

OPDA: The City's push to innovate and become more results-oriented will pay off in droves in the years to come. The more results-oriented our budget and city, the better. I would like to see this department fully funded and, if necessary, overfunded to ensure we are attracting the best talent to this field. We have to start to invest in new technology city wide and to do so are departments must be supported with up-to-date analytics and data to make the best decisions in where to use this technology.

Red Tape Cutter: As we become a more sophisticated and professional city, it becomes more and more clear that we need a point of contact, that is not an elected official, to help developers and nonprofits navigate our bureaucracy. This role should report to the City Manager and have the freedom to navigate across departmental issues.

Hiring Evaluation: The Department presentations to City Council made one thing abundantly clear: we have a major hiring crisis. An evaluation of our hiring process, benefits, employment experience, reputation, etc. should be conducted by a third-party vendor. Failure to hire new talent now and to be building our next wave of leaders now will only continue to grow as an issue exponentially into the future. Let's invest in this analysis now to ensure we avoid a future crisis.

Merge Pension and Finance Departments: The need for us to be the most efficient and effective means that evaluating crossover with common and parallel workstreams has to become paramount and in this case taking a look specifically at the Pension and Finance departments ability to become one department in an opportunity to merge potentially save funding with overlap of work.

With these investments, I believe that we will see a significant, positive impact on the city, not only in the year ahead but in the years and decades to come. Not providing the highest quality service is not an option for us.

April 10, 2023

To: Members of the Budget and Finance Committee 202301105
From: Sheryl M. M. Long, City Manager
**Subject: Presentation – Enterprise Technology Solutions (ETS)
Department Budget Presentation**

Attached is the Enterprise Technology Solutions' Department Budget Presentation for the Budget and Finance Committee Meeting on Monday, April 10, 2023 at 1:00 PM.

cc: Virginia Tallent, Assistant City Manager
William "Billy" Weber, Assistant City Manager

Enterprise Technology Solutions Budget Presentation

Budget & Finance Committee

April 10, 2023

Agenda

- Mission and Primary Services of Department
- Service Delivery Challenges
- Key Performance Indicator (KPI) Review – FY24 Goals

Mission Statement and Services

Mission: Enterprise Technology Solutions (ETS) ensures the availability, integrity, and security of IT systems with a commitment to delivering excellent customer service, cooperative partnerships, and financial accountability.

Primary services:

ETS provides support to the city and partnering regional agencies' core information technology systems. Staffed with 75 employees in 5 divisions, ETS manages and maintains the city's websites, Office 365 e-mail and collaboration tools, metropolitan area fiber optic and wireless business network, central data center, cybersecurity, HR and financial systems, law enforcement data systems including 911, GIS systems, radio communications systems, and a central I.T. service desk.

Budget and FTE History

Enterprise Technology Solutions - General Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Personnel Compensation	4,183,190	4,241,100	3,667,800	4,153,060	4,527,320
Fringe Benefits	1,221,100	1,384,000	849,400	1,344,600	1,447,740
Non-Personnel Expenses	1,022,270	586,940	580,290	651,700	1,022,550
Total	6,426,560	6,212,040	5,097,490	6,149,360	6,997,610

Enterprise Technology Solutions - Restricted Funds	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
CAGIS Fund 449	4,487,820	4,489,410	4,299,721	4,467,290	4,546,440
CLEAR Fund 457	5,085,070	5,187,050	5,172,560	5,262,240	5,368,250
Enterprise Technology Solutions Fund 702	4,601,010	4,718,390	5,002,500	4,798,990	5,427,370
Total	14,173,900	14,394,850	14,474,781	14,528,520	15,342,060

Enterprise Technology Solutions - FTE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General Fund	58.00	58.00	57.90	53.70	54.70
Restricted Funds	37.80	37.80	37.80	35.80	36.00
Total	95.80	95.80	95.70	89.50	90.70

Service Delivery Challenges

- Staffing the department to the depth and breadth needed to accomplish our mission.
- Improving the City's digital dexterity.
- Providing appropriate IT security controls and tools for the City's environment.
 - Education
 - Auditing
 - Funding
 - Staffing

KPI Review: IT Management and Policies



EXCELLENT & EQUITABLE
SERVICE DELIVERY

FY 24 Goal: Increase Phishing Report Rate by 10% Every Quarter

- Additional Context for KPI:
 - Prior Year Goal: None
 - Industry average: 42%. Last year's average: 36%
 - Digital dexterity and buy-in are our challenges to meeting this goal

KPI Review: Service Desk



EXCELLENT & EQUITABLE
SERVICE DELIVERY

FY 24 Goal: 85% of respondents are satisfied with services provided by the service desk.

- Additional Context for KPI:
 - Prior Year Goal: None
 - Survey will be based on ServiceNow requests.
 - Comprehensive tracking of all requests through ServiceNow

KPI Review: Disaster Recovery Planning



EXCELLENT & EQUITABLE
SERVICE DELIVERY

FY 24 Goal: 100% of ETS-Managed Disaster Recovery Plans covering all core operational functions are verified by tests at least annually.

- Additional Context for KPI:
 - Prior Year Goal: 100%
 - Estimate recovery time:
 - 1 hour for Core (Network, AD, DNS)
 - 3 hours for enterprise applications (HR, Finance)
 - 5min – 24 hours for data recovery
 - depends on scope of disaster

Questions?

April 10, 2023

To: Members of the Budget and Finance Committee
202301082

From: Sheryl M. M. Long, City Manager

**Subject: Presentation – Office of Environment & Sustainability (OES)
Department Budget Presentation**

Attached is the Office of Environment & Sustainability’s Department Budget Presentation for the Budget and Finance Committee Meeting on Monday, April 10, 2023 at 1:00 PM.

cc: Virginia Tallent, Assistant City Manager
William “Billy” Weber, Assistant City Manager

Office of Environment and Sustainability Budget Presentation

Budget & Finance Committee
April 10, 2023

Agenda

- Mission and Primary Services of Department
- Service Delivery Challenges
- Key Performance Indicator (KPI) Review – FY24 Goals

Mission Statement and Services

OES's mission is to move Cincinnati forward in a sustainable, resilient, and equitable way.

Primary services

- Green Cincinnati Plan Implementation (Sustainability, Equity, and Resilience Strategy)
- Residential Recycling Program
- Energy (Aggregation Program, Renewables, and Electrification)
- Urban Agriculture & Food Waste Reduction
- Environmental Compliance & Support (Brownfield Remediations)

Budget and FTE History

Office of Environment & Sustainability - General Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Personnel Compensation	426,810	442,188	497,310	547,670	619,020
Fringe Benefits	143,570	155,182	162,730	200,310	203,900
Non-Personnel Expenses	1,870,770	1,860,240	1,704,880	1,772,230	1,982,460
Total	2,441,150	2,457,610	2,364,920	2,520,210	2,805,380

Office of Environment & Sustainability - Restricted Funds	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Stormwater Management Fund 107	815,000	843,150	1,026,050	1,036,310	1,186,670
Employee Safety and Risk Management Fund 212	229,200	235,970	245,190	264,720	237,050
Total	1,044,200	1,079,120	1,271,240	1,301,030	1,423,720

Office of Environment & Sustainability - FTE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General Fund	5.00	5.00	7.00	6.73	7.73
Restricted Funds	2.00	2.00	2.00	2.00	2.00
Total	7.00	7.00	9.00	8.73	9.73

Service Delivery Challenges

Climate Change!

- Challenges are intensifying, public concern is intensifying, scope is expanding

Insufficient capacity to pursue Federal Climate Funding

- Rapidly expanding scope of climate and infrastructure work
- Fierce competition for federal dollars
- Forced to decline opportunities due to limited bandwidth

Aging recycling cart fleet

- ~90,000 Recycling carts were purchased in 2010, now beyond warranty
- Every 90 days we are receiving approximately 1,000 broken cart reports

Supply chain & procurement challenges

- Significant time delays in procurement, contracting, and project delivery

KPI Review: Residential Recycling



THRIVING
NEIGHBORHOODS

FY 24 Goal: Increase residential recycling participation to above 70%

- Additional Context for KPI:
 - Averaging 68%
 - Measured based on households who have recycled in last 90 days
 - Focus on increasing multi-family participation

KPI Review: Green Cincinnati Plan Implementation



**THRIVING
NEIGHBORHOODS**

FY 24 Goal: Significant progress on at least 20% of the actions

- Additional Context for KPI:
 - 2023 GCP30 Goals, 40 Strategies, 130 Actions
 - Coordination of "Community Champions" leading GCP actions
 - Convening internal meetings for City Operations actions

City Funded Competitive Grant Programs

FY23 WarmUp Cincy

After three of four quarterly rounds this fiscal year, the metrics are:

- 50 Applications Received
- 41 Awards Made
- \$120,000 Total Funding Available
- \$146,358 Total Funding Requested
- 88% of unit upgrades proposed have been completed to date
- 100% of families impacted live at or below 200% Federal Poverty Level

Program Results in Full

ENERGY EFFICIENCY MATCHING GRANT PROGRAM RESULTS 2020-23

38 Landlord Partners	\$269,106 in Matching Grant Awards
56 Properties	\$658,487 in Landlord Contributions
258 Families Impacted	\$3,495 Average Grant Amount
21 City Neighborhoods	\$77 Avg. Electricity Savings /

Household / Year

Facilitated by:



Funded by:



City Funded Competitive Grant Programs

Urban Agriculture

- Applications: Approximately 45 - 50 per year
- Projects Funded: Approximately 42 - 48 per year
 - FY 2023: \$45K funded
 - \$20K General Fund
 - \$25K The Greater Cincinnati Foundation
 - Total Requested:
 - FY 2023: \$44,564
 - FY 2022: \$242,357
 - 30% of Organizations are BIPOC Led (FY 2023)
 - 75% of Organizations are serving BIPOC Communities (FY 2023)
 - 81% of Gardens are located in areas with >70% poverty rate (FY 2023)



Questions?

April 10, 2023

To: Members of the Budget and Finance Committee 202301100

From: Sheryl M. M. Long, City Manager

Subject: Presentation – Department of Human Resources (HR) Department Budget Presentation

Attached is the Department of Human Resources' Department Budget Presentation for the Budget and Finance Committee Meeting on Monday, April 10, 2023 at 1:00 PM.

cc: Virginia Tallent, Assistant City Manager
William "Billy" Weber, Assistant City Manager

Human Resources Department Budget Presentation

Budget & Finance Committee

April 10, 2023

Agenda

- Mission and Primary Services of Department
- Service Delivery Challenges
- Key Performance Indicator (KPI) Review – FY24 Goals

Mission Statement and Services

The Human Resources Department is responsible for a broad range of products and services for City employees and job applicants, with the goal of ensuring an efficient and effective workforce to serve the public.

Basic Facts about HR

- 43 FTEs currently
- FY 2023 Annual Operating Budget: \$3.4 million
- FY 2023 Annual Capital Budget: \$0

Some of the Human Resources Department's major functions include testing for the civil service screening process, maintaining the City's classification plan, resolving employee and applicant concerns, negotiating and interpreting labor contracts, developing and interpreting employee policies and procedures, dealing with disciplinary issues, maintaining employee records, and training employees.

Budget and FTE History

Department of Human Resources - General Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Personnel Compensation	951,920	1,225,690	1,154,170	1,612,750	1,848,740
Fringe Benefits	339,740	389,180	461,560	544,420	601,670
Non-Personnel Expenses	486,520	455,350	214,220	395,960	617,990
Total	1,778,180	2,070,220	1,829,950	2,553,130	3,068,400

Department of Human Resources - Restricted Funds	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Income Tax-Infrastructure Fund 302	379,910	452,900	451,540	328,860	346,160
Total	379,910	452,900	451,540	328,860	346,160

Department of Human Resources - FTE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General Fund	18.10	20.10	20.10	22.10	23.10
Restricted Funds	4.00	4.00	4.00	3.00	3.00
Total	22.10	24.10	24.10	25.10	26.10

Service Delivery Challenges

Meeting Citywide demand of CHRIS/Shared Services Responses without requiring FT/OT

- 3 FTEs are currently responsible for supporting services associated with the City's Cincinnati Human Resource Information System (CHRIS)
- Staff often work over 40 hours/week to meet demand.

No dedicated Commercial Drivers' License (CDL) vehicle or dedicated heavy equipment training campus

- Current vehicles loaned to HR from DPS lack safety controls - the trainer has no break or ability to control the wheel while the student drives a 26,000lb vehicle.
- Vehicles are subject to availability. A dedicated vehicle will ensure continuity of service.
- HR shares a 50'x100' paved area w/DPS for maneuverability - most learning takes place on city streets without safety controls.

Upgrade to CHRIS system

- HR continues to stress the importance of updating the CHRIS system before the current system becomes obsolete and unsupported.

KPI Review: Career Pathways Initiative (CPI)



EXCELLENT & EQUITABLE
SERVICE DELIVERY

FY 24 Goal: Add three new departments as youth employers by the end of the fiscal year

- Increase Youth, ages 14-17, employment opportunities: HR, DOTE, CMO & new 3rd party employers through a competitive process.
- Ensure consistent financial literacy and social/emotional learning opportunities are provided across youth employing departments. (RFP released, closes 4.25.23)
- Ensure youth, 18-24, have entry level positions w/the City through the creation of CPI Co-Op/Fellowship programs: B&I, DCED, CPD/ECC
- Identify an Earn as You Learn Entrepreneurship Program Administrator (RFP released, closes 4.25.23)

KPI Review: Hiring Process Improvements



EXCELLENT & EQUITABLE
SERVICE DELIVERY

FY 24 Goal: 80% of standard hires are completed within 90 days of requisition approval

- Map current workflow(s).
- Identify improvement areas outside of the restrictions set by the civil service process
- Set goals/metrics for meeting improvement recommendations

Questions?

April 10, 2023

To: Members of the Budget and Finance Committee
202301102

From: Sheryl M. M. Long, City Manager

**Subject: Presentation – Department of Law Department Budget
Presentation**

Attached is the Department of Law’s Department Budget Presentation for the Budget and Finance Committee Meeting on Monday, April 10, 2023 at 1:00 PM.

cc: Virginia Tallent, Assistant City Manager
William “Billy” Weber, Assistant City Manager

Law Department Budget Presentation

Budget & Finance Committee
April 10, 2023

Agenda

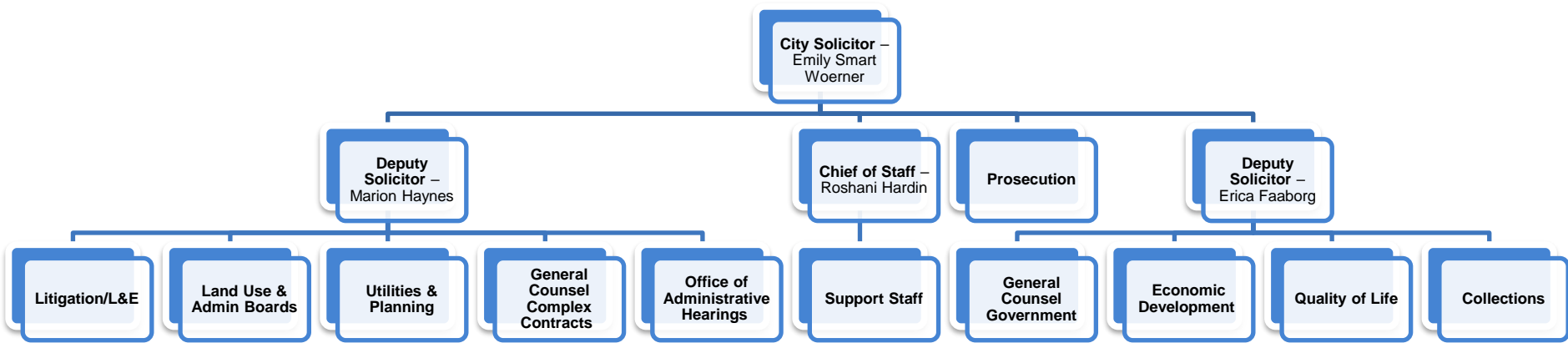
- Mission and Primary Services of Department
- Service Delivery Challenges
- Key Performance Indicator (KPI) Review – FY24 Goals

Mission Statement and Services

The Law Department's Mission is to zealously represent, counsel, defend and advocate on behalf of the City of Cincinnati.

The City's Law Department strives to be the premier municipal legal services provider in the State of Ohio, including providing real estate expertise and administrative proceedings to ensure compliance with the City's quality of life objectives. In achieving its mission, the Law Department counsels the Mayor, the City Manager, City Council and City departments and agencies to achieve Council's policy goals as implemented by the City's administration for the People of Cincinnati.

Table of Organization



Mission Statement and Services

- Prosecution
- Office of Administrative Hearings & Parking Violations Bureau
- Collections
- Real Estate

Service Delivery Challenges

Inadequate Technology

- Leads to underutilization of staff
- Undermines efforts to manage based on performance and data
- Previous investments are beginning to be implemented & seeing results

Retention and Turnover

- Continue to focus where we have competitive advantages
- Investments in fair salaries and training make a difference
- Focus on building a resilient organization for areas with natural turnover

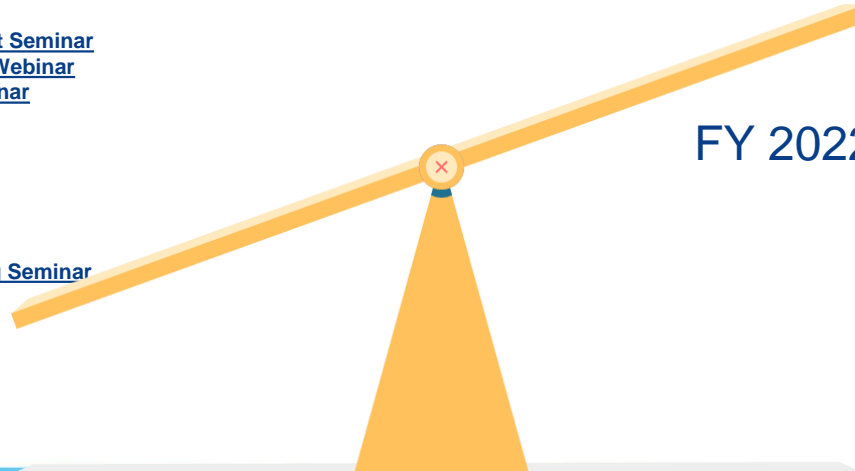
Previous Investments Paying Off

[OMAA Summer Seminar](#)
[NAPC Conference - reclaiming vacant properties](#)
[Highway Plan Reading](#)
[SPBR Training](#)
[Potter Stewart Inn of Court CLE programs](#)
[OML Fall Seminar](#)
[IMLA Seminar - Portland](#)
[IMLA Seminar - Washington](#)
[Cincinnati Academy of Leadership for Lawyers](#)
[UC/ULI Roundtable Event](#)
[Access to Justice Symposium](#)
[OML Downtown Revitalization Webinar](#)
[OMAA Winter Seminar](#)
[Local Government Law Update CLE](#)
[NACWA Clean Water Law & Enforcement Seminar](#)
[Personal Injuries Arising from Protests Webinar](#)
[Past Practices in Labor Arbitration Webinar](#)
[SCEMA training session](#)
[Ohio Eminent Domain Conference](#)
[IMLA Webinar subscription](#)
[HIPAA Summit](#)
[Design-Build Procurement Webinar](#)
[OML Spring Seminar](#)
[Coalition on Homelessness and Housing Seminar](#)
[Ohio Election Law Seminar](#)

FY 2023

[OMAA Seminar](#)
[IMLA mid-year seminar](#)
[OML Webinar](#)
[Ohio Bar New Attorney Training](#)
[IMLA Wrongful Conviction Seminar](#)
[Ohio Women's Bar Association Conference](#)

FY 2022



Budget and FTE History

Law Department - General Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Personnel Compensation	5,115,120	4,976,990	4,870,100	5,922,350	6,332,325
Fringe Benefits	1,763,520	1,684,510	1,662,680	2,162,410	2,273,395
Non-Personnel Expenses	640,070	708,160	637,510	654,670	789,690
Total	7,518,710	7,369,660	7,170,290	8,739,430	9,395,410

Law Department - Restricted Funds	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Income Tax-Infrastructure Fund 302	241,710	249,050	188,320	112,830	154,180
Property Management Fund 209	802,190	1,021,640	1,300,430	1,238,430	1,338,160
Streetcar Operations Fund 455	-	-	120,700	121,000	124,450
Total	1,043,900	1,270,690	1,609,450	1,472,260	1,616,790

Law Department - FTE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General Fund	72.20	71.20	74.20	81.70	85.70
Restricted Funds	10.00	11.00	14.00	11.00	11.00
Total	82.20	82.20	88.20	92.70	96.70

KPI Review: Contracts



EXCELLENT & EQUITABLE
SERVICE DELIVERY

FY 24 Goal: 90% of contracts are ready for signature routing by the agreed upon due date

- Additional Context for KPI:
 - New indicator
 - Creating better dialogue with clients to understand needs
 - Ensuring business of City is reliable and timely

KPI Review: Satisfaction with Legal Services



EXCELLENT & EQUITABLE
SERVICE DELIVERY

FY 24 Goal: 80% of respondents identify that legal services met their needs

- Additional Context for KPI:
 - New indicator
 - Survey design with assistance from OPDA
 - Desire for regular feedback

KPI Review: Training and Education

FY 24 Goal: Participate in at least 3 outreach/training opportunities with City clients or key constituents per quarter

- Additional Context for KPI:
 - Previous KPI with new, expanded approach
 - Simplify & Engage through education
 - Focus on getting out of City Hall
 - Creating library of materials



EXCELLENT & EQUITABLE
SERVICE DELIVERY

Questions?

April 10, 2023

To: Members of the Budget and Finance Committee 202301108
From: Sheryl M. M. Long, City Manager
**Subject: Presentation – Department of Community and Economic
Development (DCED) Department Budget Presentation**

Attached is the Department of Community and Economic Development's Department Budget Presentation for the Budget and Finance Committee Meeting on Monday, April 10, 2023 at 1:00 PM.

cc: Virginia Tallent, Assistant City Manager
William "Billy" Weber, Assistant City Manager

Department of Community and Economic Development Budget Presentation

Budget & Finance Committee
April 10, 2023

Agenda

- Mission and Primary Services of Department
- Service Delivery Challenges
- Key Performance Indicator (KPI) Review – FY24 Goals

Mission Statement and Services

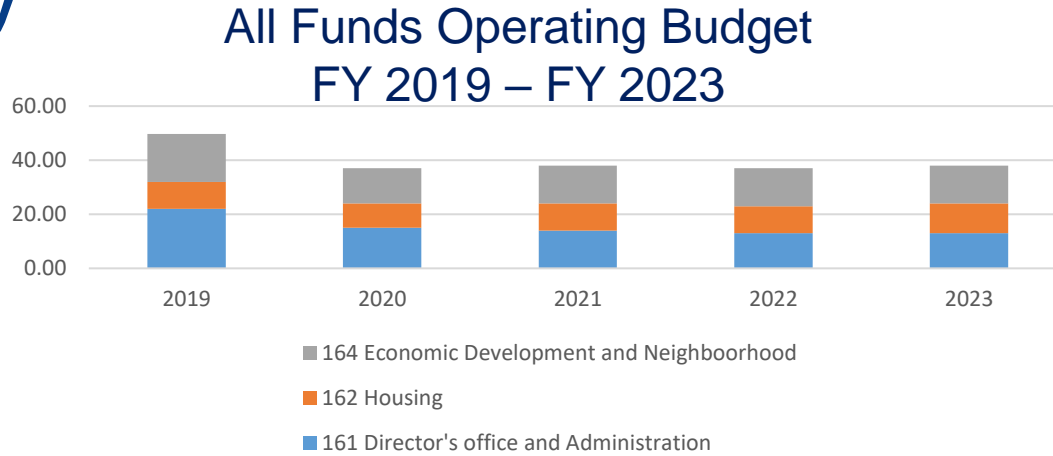
The Department of Community and Economic Development improves the lives of residents, increases business investment, and revitalizes City Neighborhoods through providing financial and technical resources, facilitating strategic partnerships, and promoting efficient use of the City's on and off street parking assets through parking management .

Divisions: Fiscal, Neighborhoods, Economic Development, Housing, & Parking

Primary Services:

	Neighborhoods	Economic Development	Housing	Parking
	Federal Entitlement Programs - Neighborhood & Jobs	Commercial Tax Abatements (Industrial, Commercial or Mixed Use)	Commercial Tax Abatements (Multi-Family)	On-Street Technology
	Neighborhood Programs (NBDIP, TIF Districts)	Job Retention/Attraction Program (REDI)	Notice of Funding Availability (NOFA)	On-Street Enforcement
	Community Development Corporation support	Property Sale Requests: Industrial, Commercial or Mixed Use	Property Sale Requests: Housing/Residential	Off-Street Assets
	Neighborhoods Job Retention/Attraction Program	Tax Increment Financing: Project based	Homeownership Development Programs (CRA, ADDI)	
	Neighborhood Non-Profit Org Liaisons	Commercial Real Property Incentives - Mixed Use Development, Industrial	Federal Entitlement Programs - Housing	
			Affordable Housing Trust Fund	

Community and Economic Development Department FTE History



	2019	2020	2021	2022	2023
161 Director's office and Administration	22.00	15.00	13.00	12.00	13.00
162 Housing	10.00	9.00	10.00	10.00	11.00
164 Economic Development and Neighborhood	17.73	13.00	14.00	14.00	14.00
Total	49.73	37.00	37.00	36.00	38.00

Budget and FTE History

Community & Economic Development - General Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Personnel Compensation	1,137,890	907,940	767,580	1,016,260	1,476,620
Fringe Benefits	361,140	387,500	257,420	341,450	377,530
Non-Personnel Expenses	6,818,690	8,722,343	2,333,570	2,963,520	2,842,750
Total	8,317,720	10,017,783	3,358,570	4,321,230	4,696,900

Community & Economic Development - Restricted Funds	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Parking System Facilities Fund 102	220,300	-	-	-	-
Urban Development - Property Operations Fund 317	377,650	352,640	355,920	363,490	369,450
Bond Hill-Roselawn Development Fund 358	200,000	200,000	200,000	250,000	-
Total	797,950	552,640	555,920	613,490	369,450

Community & Economic Development - FTE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General Fund	31.73	23.00	22.00	22.00	24.00
Restricted Funds*	18.00	14.00	15.00	14.00	14.00
Total	49.73	37.00	37.00	36.00	38.00

Service Delivery Challenges

Housing Gap Financing Limitations

- Demand of gap financing for multi-family housing unit production outstrips supply at all income levels
- Property tax incentives (CRA & TIF) alone are not enough for many proposed market rate projects and the gap requested on affordable developments is increasing. AHTF has helped fill in many gaps on affordable developments to allow them to proceed.

Development Pipeline Capacity

- Pipeline of projects outstrips City staffing resources
- Prior year efforts to streamline processes internal to administration have helped but more staffing required for faster delivery timelines.

KPI Review: Increase New Housing Units

FY 24 Goal: Increase number of all housing units created by 30 units per month across all DCED programs.

- Historically DCED has tracked housing units created, but limited that collection of data to the NOFA program and affordable housing units
 - Allow to further build out of the affordable housing dashboard
 - Across all DCED programming
 - Allow us to set better benchmarking and goals based
 - Require streamline systems in place across divisions to capture relevant and consistent information.



**THRIVING
NEIGHBORHOODS**

KPI Review: Contracting Efficiency

FY 24 Goal: 90% of NOFA and NBDIP contracts are executed within 5 months from date of application closure

- NOFA and NBDIP are DCED's largest program that provide direct funding to housing and neighborhood development initiatives.
- These programs are highly competitive and require the City to deliver funding commitments in a timely manner.
- We have never measured this indicator previously due to the complicating nature and various touch points to move a project to contract to implementation.
- This metric will allow us to better communicate the timeline to our development partners.



**THRIVING
NEIGHBORHOODS**

KPI Review: Leveraged Funding

FY 24 Goal: Measure and increase private investment dollars per dollar of city funds in development projects by \$2 per quarter.

- DCED makes strategic investments that regularly leverage private investment to support our development efforts.
- This KPI will allow DCED to place targets each year on just how far each dollar of public investment leverages private equity and other resources.
 - Actively tracking this KPI allows us to establish a benchmark that we can use to inform future funding and leveraging decisions.
 - DCED already collects project funding details that will allow us to capture this information without administrative adjustments to our process



**THRIVING
NEIGHBORHOODS**

City Funded Competitive Grant Programs

Neighborhood Business District Improvement Program FY23

- # of Applications Received: 24
- # of Awards Made: 14 (58% of total)
- Total Funding Available: \$2,200,000
- Total Funding Requested: \$3,658,220 (166% of available)
- One or Two Key Program Metrics
 - Business Assisted

City Funded Competitive Grant Programs

Notice of Funding Availability

- # of Applications Received: 22
- # of Awards Made: 9 (41% of Total)
- Total Funding Available: \$7,141,500
- Total Funding Requested: \$18,000,000 (250% of Available)
- One or Two Key Program Metrics
 - New Housing Units Created
 - New Affordable Units Created

City Funded Competitive Grant Programs

Neighborhood Catalytic Capital Investment Program

- # of Applications Received: 27
- # of Awards Made: 13 (48% of total)
- Total Funding Available: \$1,994,178.00
- Total Funding Requested: \$8,869,240.00 (440% of available)
- One or Two Key Program Metrics

Questions?

April 10, 2023

To: Members of the Budget and Finance Committee 202301104
From: Sheryl M. M. Long, City Manager
Subject: Presentation – Cincinnati Parks Department Budget Presentation

Attached is the Cincinnati Parks' Department Budget Presentation for the Budget and Finance Committee Meeting on Monday, April 10, 2023 at 1:00 PM.

cc: Virginia Tallent, Assistant City Manager
William "Billy" Weber, Assistant City Manager



BUDGET PRESENTATION

Budget & Finance Committee
April 10, 2023

Agenda

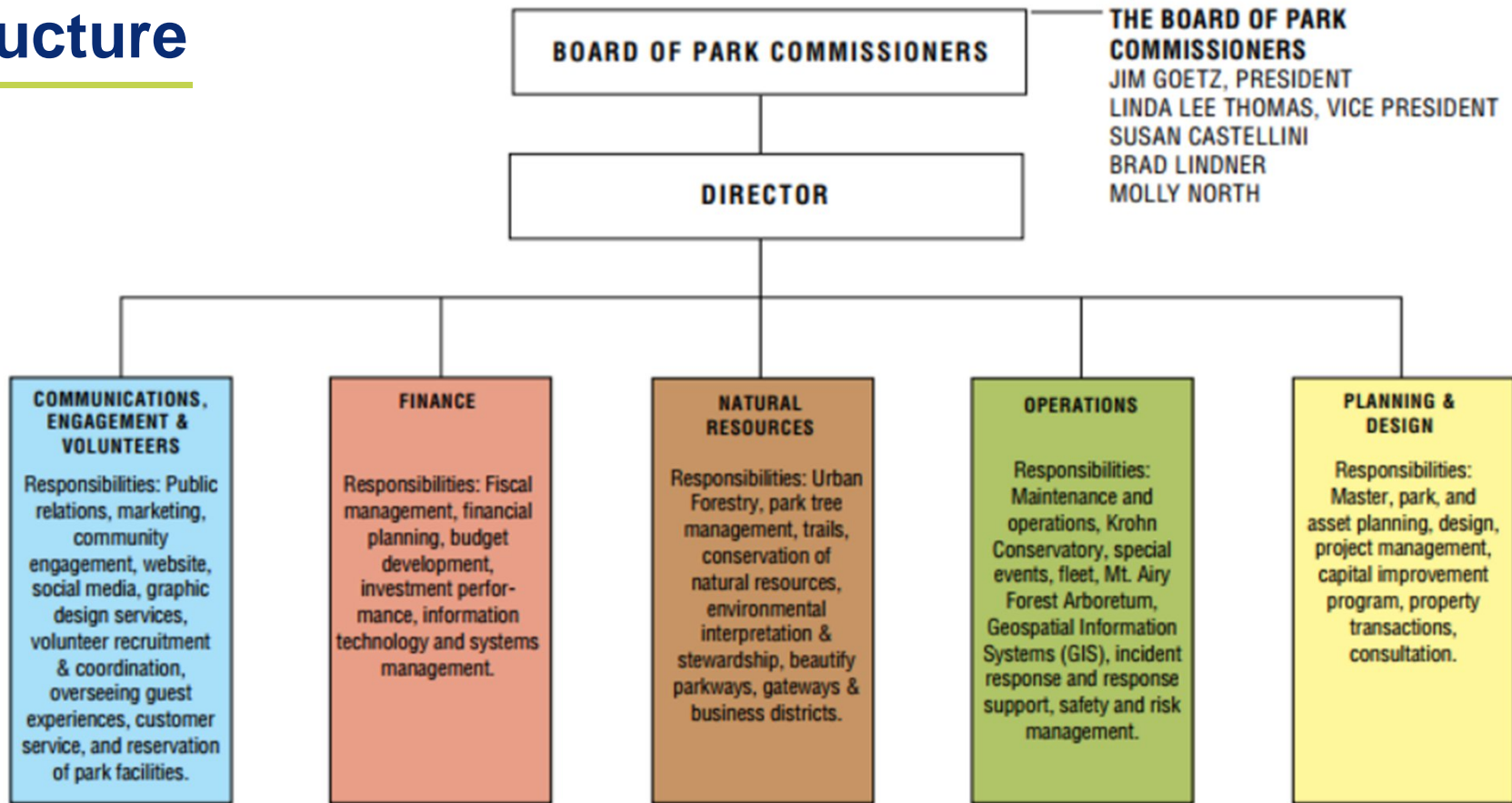
- Mission and Primary Services
- Parks & Services Equity Challenges & Opportunities
- Key Performance Indicator (KPI) Review – FY24 Goals
- Capital Projects
- Fun with Biochar

Mission Statement

The mission of the Department of Parks is to conserve, manage, sustain, and enhance parks' natural and cultural resources and public green spaces for the enjoyment, enlightenment, and enrichment of the Cincinnati community.



Structure



Budget and FTE History

Parks Department - General Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Personnel Compensation	4,593,380	4,403,010	3,741,550	4,281,630	4,659,210
Fringe Benefits	1,329,410	1,479,570	1,298,800	1,592,910	1,700,820
Non-Personnel Expenses	2,961,540	3,187,670	3,233,530	3,330,180	3,264,700
Total	8,884,330	9,070,250	8,273,880	9,204,720	9,624,730

Parks Department - Restricted Funds	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Stormwater Management Fund 107	2,994,230	1,939,390	1,934,860	1,935,020	1,953,680
Street Construction Maintenance & Repair Fund 301	384,120	392,120	395,240	404,090	419,370
Income Tax-Infrastructure Fund 302	1,864,360	1,827,460	1,602,580	1,707,970	1,866,420
Sawyer Point Fund 318	1,668,480	1,510,300	1,490,820	1,106,920	1,175,720
Cincinnati Riverfront Park Fund 329	913,930	992,410	997,840	1,526,430	1,433,450
Income Tax-Transit Fund 759	30,670	30,980	31,300	-	-
Total	7,855,790	6,692,660	6,452,640	6,680,430	6,848,640

Parks Department - FTE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
General Fund	178.35	147.40	149.40	144.40	146.14
Restricted Funds*	73.30	84.80	80.80	83.80	82.30
Total	251.65	232.20	230.20	228.20	228.44

Note: Income Tax-Transit Fund 759 has been dissolved. Expenses were moved to other funds.

Service Challenges & Opportunities

Over the years, staffing and budget cuts have led to service equity issues throughout our system with park maintenance, business district beautification, trails, community events, and more.

Parks has developed a plan to improve service to citizens in our City Parks **now**.

The plan is primarily funded with Parks Restricted Funds with a modest request for additional General Fund support.



Equity Opportunity – Park Maintenance

Address Park Maintenance Equity

- Add 4 Florists / 4 Laborers
- Add GIS Analyst



Equity Opportunity – Business District Flowerpots

Beautify Neighborhood Business Districts

Expand Flowerpot Program:

- Conceived as a Competitive Grant Program with a 50/50 split - General Fund/Business Districts.
- In 24 neighborhoods.



Equity Opportunity – Community Park Events

More Events in Parks Throughout City

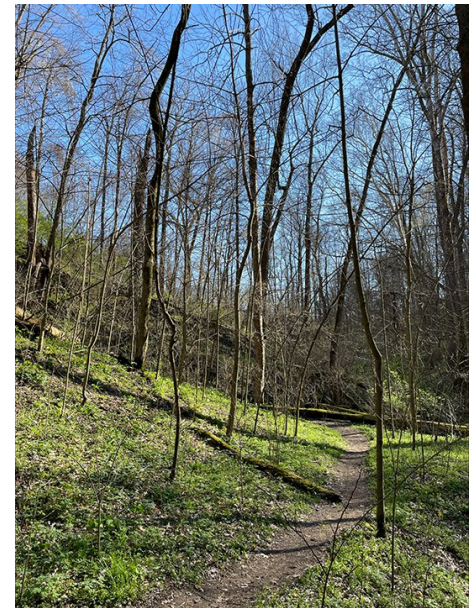
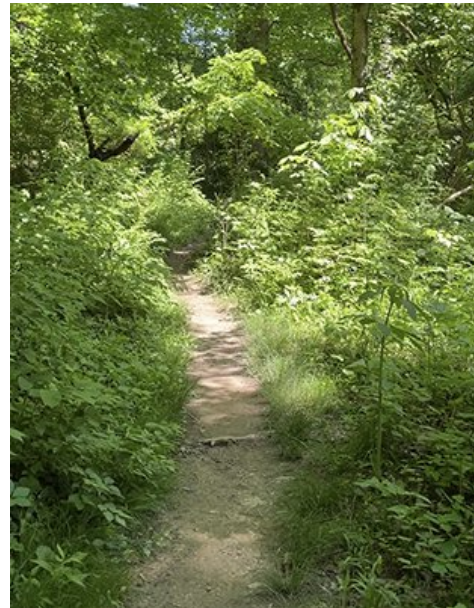
- Add Events Coordinator and an Electrician.



Equity Opportunity – Trails

Improve Our Trails

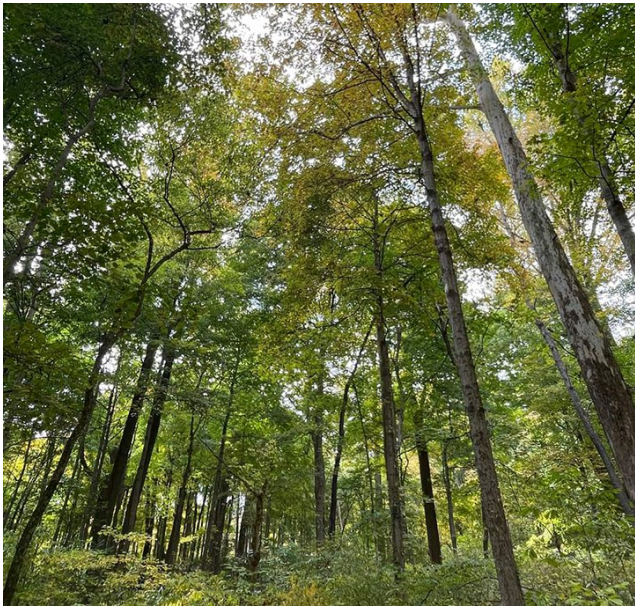
- Add Trail Project Manager.



Equity Opportunity – Enhance Tree Canopy

Expand and Better Maintain City's Tree Canopy

- Mobilize Urban Forestry Assessment Increase.
- Increase Hazardous Tree Removal Contract.



Service Challenges – Managing Krohn Success

Help Krohn Conservatory Grow

- Add Krohn Florist.



KPI Review

- FY 24 Goal: 3,000 volunteers and 30,000 hours of volunteer service.
- FY 24 Goal: 1,500 trees planted in the right-of-way and 400 trees planted in parks.
- FY 24 Goal: 15,000 young people served through 700 Explore Nature Educational Programs.

Major Capital Projects Underway

New Parks Natural Resource Management Headquarters. \$1.45 Million

- Necessary due to NIOSH displacing staff from current facility on Reading Road.
- Expected Completion December 1, 2023.

Lytle Park Renovation. \$4.7 Million

- Expected Completion November 2023.



TOP 10: Capital Project Priorities

Fairview Retaining Wall & Overlook Stabilization - \$803k

Stabilize and restore the historic overlooks and control future erosion.



TOP 10: Capital Project Priorities

Bellevue Park Pavilion Stabilization and Road (loop) Improvements - \$2.4 Million

Protect the historic pavilion from falling and improve safety.

- Foundation repairs.
- Lower ground level grade to prevent people climbing onto roof.
- Road reconfiguration and bollards to prevent illegal parking.
- Add accessible parking.



TOP 10: Capital Project Priorities

McEvoy Park Safety Improvements - \$1.6 Million

Address conditions to deter nefarious activity, improve pedestrian safety, and activate the park.

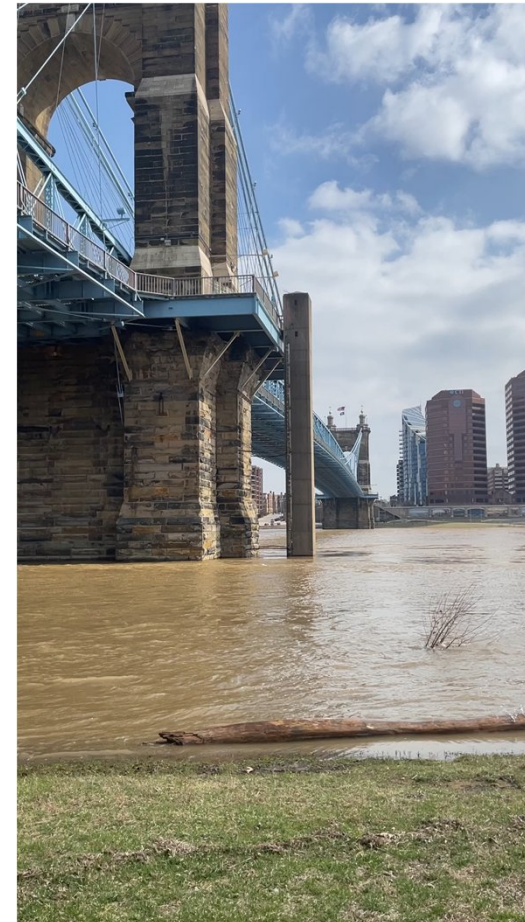
- Road reconfiguration.
- New playground.
- Strategic plantings, bollards, & fencing.



TOP 10: Capital Project Priorities

Smale River's Edge Protection - \$1 Million

Protect the western edge of the Smale Riverfront Park, which is experiencing 4-5 foot of erosion loss annually.

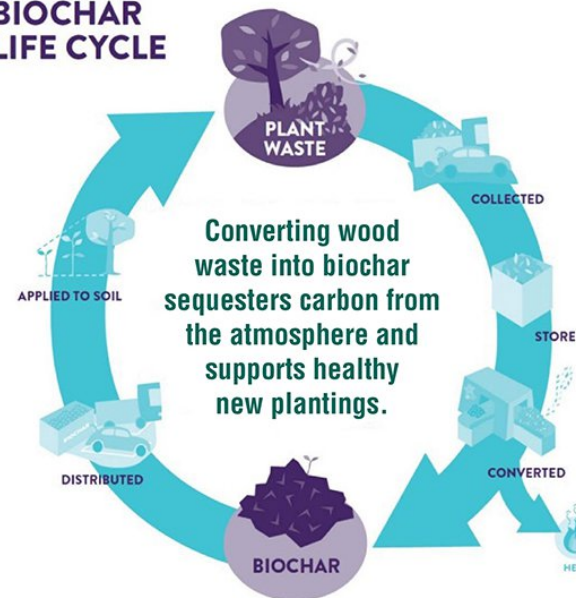


TOP 10: Capital Project Priorities

Biochar - \$500k

Wood debris from Parks tree maintenance operations will be repurposed and cooked without oxygen (pyrolysis) to become a special carbon capturing charcoal used as a soil additive to support new plantings while storing carbon to enhance climate resiliency.

BIOCHAR LIFE CYCLE



COLLECTED
Wood waste from parks will be repurposed instead of being tossed.



STORED
The material supports climate resilience keeping carbon out of the environment.



CONVERTED
The project requires upfront capital investment for the equipment and to prepare the site.



DISTRIBUTED
Biochar will be used by partners and sold to generate carbon credits making the program self-sustaining.



APPLIED TO SOIL
Biochar will be used when planting trees and gardens to increase growth, sequester carbon, and reduce stormwater.

Graphics provided by City of Stockholm, Sweden

Questions?

April 10, 2023

To: Members of the Budget and Finance Committee 202301110

From: Sheryl M. M. Long, City Manager

Subject: Presentation – Cincinnati Police Department (CPD) Department Budget Presentation

Attached is the Cincinnati Police Department’s Department Budget Presentation for the Budget and Finance Committee Meeting on Monday, April 10, 2023 at 1:00 PM.

cc: Virginia Tallent, Assistant City Manager
William “Billy” Weber, Assistant City Manager

Cincinnati Police Department Budget Presentation

Budget & Finance Committee
April 10, 2023

Agenda

- Mission and Primary Services of Department
- Service Delivery Challenges
- Key Performance Indicator (KPI) Review – FY24 Goals

Mission Statement and Services

Mission:

The Cincinnati Police Department will develop personnel and manage resources to promote effective partnerships with the community to improve the quality of life through the delivery of fair and impartial police services while maintaining an atmosphere of respect for human dignity.

Catalogue of Primary Services:

- Patrol Bureau
- Investigation Bureau
- Support Bureau
- Administration Bureau

Budget and FTE History

Cincinnati Police Department - General Fund	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Personnel Compensation	97,009,710	98,238,810	97,497,210	108,031,830	111,221,370
Fringe Benefits	36,495,155	39,706,620	38,944,180	41,228,920	40,681,580
Non-Personnel Expenses	13,096,800	13,789,770	15,086,240	16,492,640	17,206,940
Total	146,601,665	151,735,200	151,527,630	165,753,390	169,109,890

Cincinnati Police Department - Restricted Funds	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Federal Asset Forfeiture - Treasury Fund 366	-	360,000	210,990	241,180	239,120
Federal Asset Forfeiture - Justice Fund 367	416,000	480,000	1,069,250	859,710	707,770
Federal Asset Forfeiture - State Fund 369	1,701,500	1,371,800	1,268,000	352,300	443,510
Total	2,117,500	2,211,800	2,548,240	1,453,190	1,390,400

Cincinnati Police Department - FTE	FY 2019	FY 2020	FY 2021	FY 2022	FY 2023
Sworn	1,074.00	1,059.00	1,059.00	1,059.00	1,059.00
Non-Sworn	183.46	184.00	182.00	180.00	180.00
Total	1,257.46	1,243.00	1,241.00	1,239.00	1,239.00

Service Delivery Challenges

Increased attrition rates due to retirement and recruit class gaps

- Graduating classes now retiring

Decreased applicants

- Police recruiting is a nationwide crisis

Patrol impacts

- Violent crime considerations and initiatives
- Staffing limitations
- Officer exhaustion

KPI Review: Pedestrian and Traffic Safety



PUBLIC SAFETY

FY 24 Goal: Provide at least 1 presentation per quarter on traffic education

- Additional Context for KPI:
 - CPD will provide one presentation per quarter to various stakeholders to increase awareness and pedestrian safety initiatives
 - This education component is coupled with additional initiatives such as targeted traffic enforcement; traffic engineering improvements in partnership with DOTE; increased enforcement in school zones.

KPI Review: Reallocate Officers

FY 24 Goal: Increase the number of allocated patrol officers by 20 officers by the end of the fiscal year

- Additional Context for KPI:
 - CPD has identified 20 positions to reallocation to patrol officer rolls
 - CPD will continually monitor staffing levels to determine if additional reallocation is necessary



PUBLIC SAFETY

KPI Review: Community Engagement



PUBLIC SAFETY

FY 24 Goal: Each district hosts 1 community-police partner event per quarter

- Additional Context for KPI:
 - Coffee with the Chief
 - National Night Out

City Funded Competitive Grant Programs

Community Preventive Education Grant

- 14 Applications Received for the CPE Grant
- 10 Awards were made
- 122,205 Total Funding Available
- 217,180 Total Funding Requested
- All applicants must submit short-term/long-term goals and quantitative outcomes of their program. After the programs are complete, a status report is submitted with an overview of the program's success and/or failures.

Questions?