



City of Cincinnati

801 Plum Street
Cincinnati, OH 45202

Agenda - Final

Climate, Environment & Infrastructure

Councilmember Meeka Owens, Chairperson
Councilmember Mark Jeffreys, Vice-Chair
Councilmember Jeff Cramerding, Member
Councilmember Seth Walsh, Member

Tuesday, September 23, 2025

10:00 AM

Council Chambers, Room 300

PRESENTATION

SPEAKERS

FY26 Impact Award: Hunger, Healing, & Hope

Shannon Carr, Founder of Isaiah, Inc

Michael Lugo, Pediatrician, Cincinnati Children's Hospital

Carley Riley, Director of Community Systems, Cincinnati Children's Hospital, Principal Steward
of SAFE Network

AGENDA

[202501760](#) **PRESENTATION**, submitted by Council member Meeka Owens, from Shannon Carr, Michael Lugo, & Carley Riley. Regarding Hunger, Healing & Hope. A food System Approach to Community Safety

Sponsors: Owens

Attachments: [Presentation](#)

[202501584](#) **REPORT**, dated 9/10/2025, submitted Sheryl M. M. Long, City Manager, regarding Preventative Road Maintenance to Minimize Potholes. (Reference Document # 202500125)

Sponsors: City Manager

Attachments: [Report](#)

ADJOURNMENT

Hunger, Healing, and Hope: A Food System Approach to Community Safety

Shannon Carr, Michael Lugo, & Carley Riley
September 23, 2025





“Create sustainable change that improves food security to reduce gun violence.”

14 Partners Funded thru Impact Award



Partner	Funding Amount
Cincinnati Children's Hospital	\$41,050
Closing the Health Gap	\$10,000
Findlay Market	\$45,250
Feed the Soul	\$65,000
Greater Cincinnati Resilience Coalition	\$40,000
Green Umbrella	\$20,000
Isaiah 55, Inc	\$140,000
La Soupe	\$110,000
Lord's Gym	\$35,000
Love in Action	\$20,000
Produce Rx	\$116,700
Urban Farming Initiative	\$130,000
Verge Monarch	\$12,000
Whole Again	\$15,000
TOTAL	\$800,000

>30 Engaged Partners

Neighborhood-based partners (7+)

- Avondale Community Council
- East Price Hill Neighborhood Leadership Team
- North OTR Beautification/Dignification Action Team
- The Community Builders
- Villages at Roll Hill Community Council
- West End Market
- Winton Hills Community Council

Food organization partners (10)

- Cincinnati Public Schools
- Feed the Soul
- Findlay Market
- Isaiah 55
- La Soupe
- Lord's Gym
- Ohio State University Extension Office
- Produce Perks Midwest
- Urban Farming Initiative
- Whole Again

Community-based learning networks (3)

- System to Achieve Food Equity (SAFE)
- Community Safety Learning Collaborative
- Neighborhood Changemakers Network

Media production (1)

- Verge Monarch

Beautification and dignification partners (2)

- Cincinnati Zoo & Botanical Gardens
- Keep Cincinnati Beautiful

Trauma-informed resilience training and support (2)

- Greater Cincinnati Resilience Coalition
- Love in Action

Data partners (3)

- 84.51°
- CCHMC Child Health Equity Center
- UC Social Innovation Collaborative

Health partners (3)

- CCHMC
- UC Health
- Closing the Health Gap

Policy and systems change partners (3)

- 513 Alliance
- All-In Cincinnati
- Green Umbrella

Youth-engaged organization partners (3)

- Cincinnati Public Schools
- Hamilton County Juvenile Court
- Just Choice



Our Aims

1. Establish a vibrant network of neighborhood-designed and -led food resource hubs, connected with community-operated urban farm sites, embedded in high-risk neighborhoods
2. Focus on three special populations: firearm injury survivors, system-involved youth, and public-school students
3. Leverage this highly collaborative effort for city-wide system and narrative change



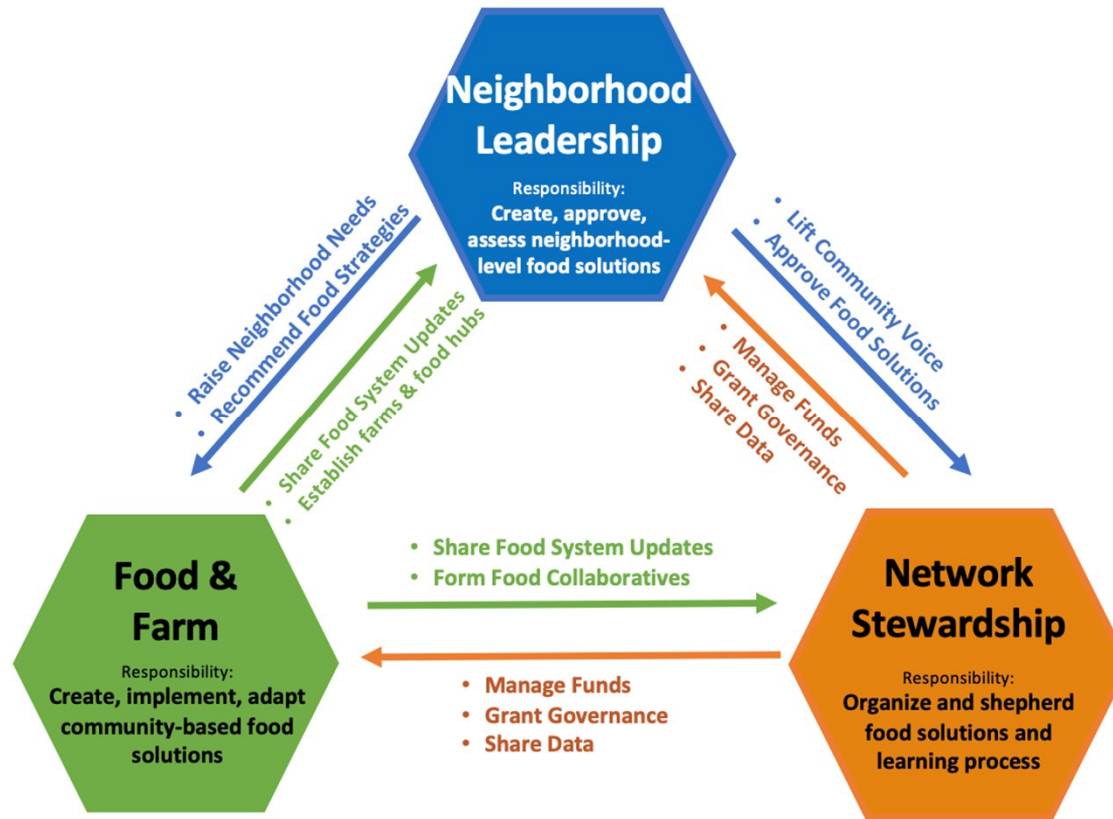
Urban Farm



Neighborhood Hubs



Network Structure



Beautification and Dignification Partners
Trauma-Informed Resiliency Training and Support
Data and Media Production Partners
Youth Engagement Organizations
Policy and System Change Partners



Ensure that community members and partners within each of the neighborhood network hubs are decision-makers across the project



Provide free urban farming support, rescue, and affordable food—including fresh produce and freshly frozen prepared meals— along with food-related education, supplies, training, and connection to public nutrition assistance programs

Contribute to the design, build, function, and growth of each neighborhood network hub



Support learning system activities with supports for community engagement, data, project management, and systems improvement

Beautification and Dignification Partners

Contribute horticultural expertise to support beautification, dignification, and revitalization efforts

Trauma-Informed Resiliency Training and Support

Ensure the design and function of the neighborhood network hub incorporates trauma-informed care principles and practices and provides trauma-informed care interventions

Data and Media Production Partners

Provide data support to aid in evaluation and promote social innovation through a public-facing platform

Joint development of a media-driven strategy to use art, media, and storytelling to drive a narrative shift

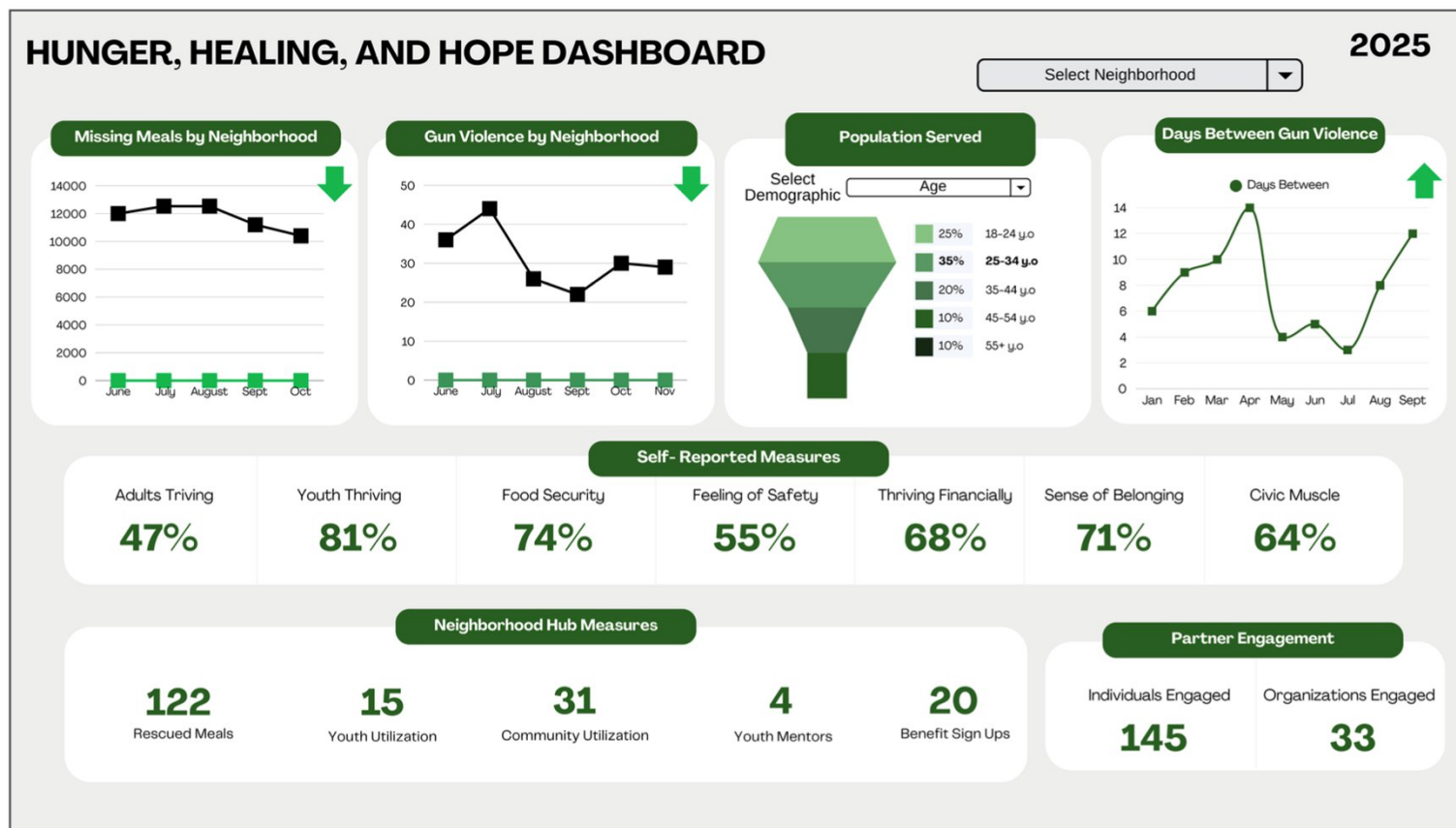
Youth Engagement Organizations

Establish a connection to mentorship and youth support, while also ensuring the youth voice is incorporated into the design and operation of the neighborhood network hubs

Policy and System Change Partners

Provide support to help identify and overcome policy and other systems-level barriers to neighborhood network

Data-Informed Approach



Process and Outcome Metrics

Outcome and process measures by type, including source and frequency			
Measure Type	Measure	Data Source	Frequency
Outcome Measure (Food insecurity)	▪ Meal gap, for city and by neighborhood	SAFE	Monthly
	▪ Food security rates, for city and by neighborhood	CCHMC-Gallup partnership	Quarterly
Outcome Measure (Gun violence)	<ul style="list-style-type: none"> ▪ # gun violence incidents, for city and by neighborhood ▪ # gun violence incidents with youth, for city and by neighborhood ▪ Days between gun violence incidents 	Community Safety Learning Collaborative	Monthly
Outcome Measure (Other, Adult)	<ul style="list-style-type: none"> ▪ % adults who are Thriving, Struggling, Suffering (city, neighborhood) ▪ % adults who are hopeful (city, neighborhood) ▪ % adults who feel safe in community (city, neighborhood) ▪ % adults with sense of belonging in community (city, neighborhood) ▪ % adults with pride in their community (city, neighborhood) 	CCHMC-Gallup partnership	Quarterly
Outcome Measure (Other, Youth)	<ul style="list-style-type: none"> ▪ % youth reported by parents to be Thriving, Struggling Suffering (city, neighborhood) ▪ % youth reported by parents to have mentor who encourages their development (city, neighborhood) ▪ % youth reported by parents to feel like they belong in their community (city, neighborhood) ▪ % youth reported by parents to never go to bed hungry (city, neighborhood) 	CCHMC-Gallup partnership	Quarterly
Process Measures (Food insecurity)	<ul style="list-style-type: none"> ▪ # people served (overall, neighborhood, intervention) ▪ # meals provided (overall, neighborhood, intervention) ▪ Quantity fresh produce (overall, neighborhood, intervention) ▪ Quantity food rescued (overall, category) ▪ # cooking supplies provided (overall, neighborhood) ▪ # gardening supplies provided (overall, neighborhood) ▪ # eligible participants who enroll in SNAP (overall, neighborhood) ▪ # eligible participants who enroll in WIC (overall, neighborhood) ▪ # firearm injury patients delivered food (overall, neighborhood) ▪ # eligible firearm injury patients who enroll in SNAP/WIC (overall, neighborhood) ▪ # system-involved youth provided food (overall, neighborhood) ▪ # eligible system-involved youth who enroll in SNAP (overall, neighborhood) ▪ Qualitative data on impacts of Hub (overall, neighborhood) ▪ Quantitative data on psychological stress (neighborhood, intervention) ▪ Perceived accessibility to Hub (overall, neighborhood) ▪ # minutes via public transport to/from food access points (overall, neighborhood) 	SAFE	Monthly
Process Measures (Gun Violence)	<ul style="list-style-type: none"> ▪ # youth engaged in Hub ▪ # youth employed/trained by Hub ▪ # youth participating in events/programs ▪ # youth report feeling comfortable at Hub ▪ # system-involved youth who: <ul style="list-style-type: none"> ○ Receive non-food-related benefits ○ Receive mentorship ○ Receive training ○ Obtain employment ○ Engage in social activities/events 	SAFE	Monthly
Process Measures (Neighborhood Hub Network)	<ul style="list-style-type: none"> ▪ # active Neighborhood Hubs ▪ # events/programs (neighborhood, category) ▪ # attend events (neighborhood, category) ▪ # participate in programs (overall, neighborhood) ▪ # engaged in Neighborhood Hub Network by Activation Level* (overall, neighborhood) ▪ Network maturity, measured by Community Learning System Maturity Matrix (overall, by domain**) <p>*Activation Levels: Ownership, Contribution, Participation, and Awareness **Domains include (1) Continuous Learning & Improvement, (2) Data for All, (3) Distributed Leadership & Power, (4) Equity, (5) Relationship Building & Co-production, (6) Shared Governance, (7) Sustainability, (8) Systems Thinking</p>	SAFE	Quarterly

Priorities: 0-4 months



IMPACT AWARD

- Confirm locations for initial hubs and urban farm sites
- Prioritize development of site-specific teams and work towards Aims
- Create publicly available data platforms for Neighborhood Hubs
- Develop the strategy for city-wide system and narrative change

Thank you.



September 10, 2025

To: Mayor and Members of City Council

202501584

From: Sheryl M. M. Long, City Manager

Subject: **Preventative Road Maintenance to Minimize Potholes**

Reference Document #202500125

The Council at its session on January 29, 2025, referred the following item for review and report.

MOTION, dated January 21, 2025, submitted by Councilmember Albi, **WE MOVE** that the Department of Public Services publish a report within 30 days to highlight how the City could leverage Cincy on Track funding to prioritize preventative road maintenance and use sealcoating to minimize the severity of potholes. This report should also highlight strategies that the City has previously employed and/or best practices from other peer cities across the country.

INTRODUCTION

Using preventative maintenance treatments like sealcoating is a great way to extend the life of City streets. The City of Cincinnati has used preventative maintenance treatments (sealcoating, micro-surfacing, and Cape seals) since 2016. Over the past 5 years, 111 lane miles received preventative maintenance treatments averaging 22.2 lane miles per year.

CINCY ON TRACK FUNDING

In 2016, the Department of Transportation and Engineering (DOTE) hired a pavement management consultant to determine the most efficient amount of funding for preventative maintenance activities. The report stated that between 10 and 15 percent should be dedicated to preventative maintenance. Currently, 10% of DOTE's Street Rehabilitation Program Budget is allocated to preventative maintenance. This could be increased to 20% with additional funding from Cincy on Track and would allow for additional streets to be added to the program.

CITY STRATEGIES

The City of Cincinnati uses a multiple-pronged approach to roadway preservation that covers work in the following three major categories:

1. Preventative maintenance (crack and surface coatings)
2. Rehabilitation (grinding a few inches of the asphalt and paving with new asphalt)
3. Reconstruction (removing all the pavement and replacing it with new)

Managing a road network the size of Cincinnati's requires several different treatments. Road resurfacing, sealcoating and other preventative maintenance measures all combine as an ongoing program to deliver the smoothest road network possible. Additionally, the Department of Public

Services (DPS) provides pothole patching and full depth pavement repair through the Spot Infrastructure Repair program as needed. Under new leadership, DPS is reviewing ongoing pothole practices and will have more information to share on this in the Fall.

Projects implemented by various public and private utilities within the public right of way are required to repair the right-of-way that has been impacted by their project. The repairs required depend on the type of work and the existing condition of our roadways. DOTE has published street restoration requirements detailing these repairs.

BEST PRACTICES FROM PEER CITIES

Evaluation of peer cities and industry best-practices related to roadway preservation confirms that the multiple-pronged approach provides the highest value (rate of return) for our investment. Peer agencies including City of Dayton, the Ohio Department of Transportation, the Hamilton County Engineer's Office, and the City of Pittsburgh all utilize the multiple pronged approach the City utilizes.

Additionally, DOTE's peer agency review identified numerous strategies whereby road repairs resulting from utility or other permit work are handled differently and result in other agency funding being directly applied to maintenance. Specifically, other agencies do not permit trench restoration and require more robust repaving repairs.

SUMMARY

In summary, DOTE could add additional streets to the preventative maintenance program with an increase in funding from Cincy on Track. The department is constantly evaluating strategies to ensure we capture the largest benefit with funds allocated to the department. DPS is also reviewing their maintenance processes and pothole repair practices. We are looking specifically at industry best-practices and peer agency implementation regarding allocation of funds spent on roadway maintenance types and how restoration requirements are handled.

cc: Cathy Bailey, Interim Assistant City Manager
John Brazina, Interim Assistant City Manager
Greg Long, Interim Director, Department of Transportation and Engineering
Mark Riley, Director, Department of Public Services