



# City of Cincinnati

801 Plum Street  
Cincinnati, OH 45202

## Agenda

### Budget and Finance Committee

*Chairperson Jeff Cramerding*  
*Vice Chair Scotty Johnson*  
*Vice Mayor Jan-Michele Kearney*  
*Councilmember Anna Albi*  
*Councilmember Mark Jeffreys*  
*Councilmember Evan Nolan*  
*Councilmember Meeka Owens*  
*President Pro Tem Victoria Parks*  
*Councilmember Seth Walsh*

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Monday, March 17, 2025

1:00 PM

Council Chambers, Room 300

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### PRESENTATIONS

#### CITY MANAGER'S STRATEGIC PRIORITIES

Sheryl M. M. Long, City Manager

#### PERFORMANCE BASED BUDGETING AND QUALITY OF LIFE AND BUDGET PRIORITIES SURVEY

Eric Jamison, Director, Office of Performance and Data Analytics

#### CINCY ON TRACK UPDATE

Dr. Andrew Dudas, Budget Director

### DEPARTMENT BUDGET PRESENTATIONS

#### EMERGENCY COMMUNICATIONS CENTER

Bill Vedra, Director

### AGENDA

#### MOTIONS

1. [202500471](#) **MOTION**, submitted by Councilmembers Jeffreys and Cramerding, **WE MOVE** that the Cincinnati Parks Department work with Great Parks of Hamilton County to evaluate: The Futures Commission's recommendation to have Great Parks manage Mt. Airy Forest and French Park, any associated costs to Great Parks, as well as any cost savings to Cincinnati Parks. (BALANCE ON FILE IN THE CLERK'S OFFICE) (STATEMENT ATTACHED).

**Sponsors:** Jeffreys and Cramerding

**Attachments:** [202500471](#)

2. [202500472](#) **MOTION**, submitted by Councilmembers Jeffreys and Cramerding, **WE MOVE** that within 90 days, the Cincinnati Parks Department and Cincinnati Recreation Commission (CRC) evaluate the Futures Commission's proposal for transferring the management of the 954 acres of greenspace currently under CRC to Cincinnati Parks, including any implications for staffing, equipment, potential cost savings, and the ability of CRC to focus on managing recreation centers and continue to deliver best-in-class programming. (STATEMENT ATTACHED).

**Sponsors:** Jeffreys and Cramerding

**Attachments:** [202500472](#)

## REPORT

3. [202500476](#) **REPORT**, dated 3/12/2025, submitted Sheryl M. M. Long, City Manager, regarding current availability and quality of lactation rooms in City properties. (Reference Document # 202402435)

**Sponsors:** City Manager

**Attachments:** [Report](#)

## GRANTS

4. [202500461](#) **ORDINANCE (EMERGENCY)** submitted by Sheryl M. M. Long, City Manager, on 3/12/2025, **AUTHORIZING** the City Manager to accept and appropriate a U.S. Department of Energy Resilient and Efficient Codes Implementation grant (ALN 81.117) of up to \$100,000 from the University of Cincinnati to Environment and Sustainability Fund 436 to research and develop building performance standards; and **AUTHORIZING** the Director of Finance to deposit the grant funds into Environment and Sustainability Fund revenue account no. 436x8543, Office of Environment and Sustainability project account no. 25DOERECL, "FY 2025 DOE Resilient and Efficient Codes Implementation."

**Sponsors:** City Manager

**Attachments:** [Transmittal](#)

[Ordinance](#)

5. [202500462](#) **ORDINANCE** submitted by Sheryl M. M. Long, City Manager, on 3/12/2025, **AUTHORIZING** the City Manager to apply for, accept, and appropriate a grant of up to \$15,881 from the Ohio Environmental Protection Agency Mosquito Control Grant Program to investigate the prevalence of mosquito vectors and the incidence of infection in the mosquito populations, to identify density locations for mosquito vector species, and to educate communities in the immediate area on how to reduce the mosquito populations; and **AUTHORIZING** the Director of Finance to deposit the grant funds into Public Health Research Fund revenue account no. 350x8536.

**Sponsors:** City Manager

**Attachments:** [Transmittal](#)

[Ordinance](#)

**BOND ORDINANCES**

6. [202500473](#) **ORDINANCE (EMERGENCY)** submitted by Sheryl M. M. Long, City Manager, on 3/12/2025, **PROVIDING FOR THE ISSUANCE, SALE AND DELIVERY OF NOT TO EXCEED \$5,525,000 OF ECONOMIC DEVELOPMENT REVENUE BONDS (OTR HEALTH CENTER PROJECT), OR NOTES IN ANTICIPATION THEREOF, OF THE CITY OF CINCINNATI, COUNTY OF HAMILTON, STATE OF OHIO, FOR THE PURPOSE OF FINANCING CERTAIN IMPROVEMENTS; AUTHORIZING A PLEDGE AND LIEN ON CERTAIN REVENUES AND OTHER CITY RESOURCES TO SECURE SUCH BONDS OR NOTES; AUTHORIZING NECESSARY DOCUMENTS TO SECURE SUCH BONDS OR NOTES.**

**Sponsors:** City Manager

**Attachments:** [Transmittal](#)  
[Ordinance](#)

7. [202500474](#) **ORDINANCE (EMERGENCY)** submitted by Sheryl M. M. Long, City Manager, on 3/12/2025, **PROVIDING FOR THE ISSUANCE, SALE AND DELIVERY OF NOT TO EXCEED \$29,005,000 OF ECONOMIC DEVELOPMENT REVENUE BONDS (FINDLAY COMMUNITY CENTER PROJECT), OR NOTES IN ANTICIPATION THEREOF, OF THE CITY OF CINCINNATI, COUNTY OF HAMILTON, STATE OF OHIO, FOR THE PURPOSE OF FINANCING CERTAIN IMPROVEMENTS; AUTHORIZING A PLEDGE AND LIEN ON CERTAIN REVENUES AND OTHER CITY RESOURCES TO SECURE SUCH BONDS OR NOTES; AUTHORIZING NECESSARY DOCUMENTS TO SECURE SUCH BONDS OR NOTES.**

**Sponsors:** City Manager

**Attachments:** [Transmittal](#)  
[Ordinance](#)

**PRESENTATIONS**

8. [202500463](#) **PRESENTATION**, submitted by Sheryl M. M. Long, City Manager, dated 3/10/2025, regarding the Cincy On Track Update.

**Sponsors:** City Manager

**Attachments:** [Transmittal](#)  
[Presentation](#)

9. [202500494](#) **PRESENTATION** submitted by Sheryl M. M. Long, City Manager, dated 3/17/2025, regarding the Performance Based Budgeting and Quality of Life and Budget Priorities Survey.

**Sponsors:** City Manager

**Attachments:** [Transmittal](#)  
[Presentation](#)

10. [202500519](#) **PRESENTATION** submitted by Sheryl M. M. Long, City Manager, dated 3/17/2025, regarding the City Manager's Strategic Priorities.

**Sponsors:** City Manager

**Attachments:** [Transmittal](#)  
[Presentation](#)

11. [202500520](#) **PRESENTATION** submitted by Sheryl M. M. Long, City Manager, dated 3/17/2025, regarding the Emergency Communication Center (ECC) Department Budget Presentation.

**Sponsors:** City Manager

**Attachments:** [Transmittal](#)  
[Presentation](#)

ADJOURNMENT



000500471

**Mark Jeffreys**  
Councilmember

March 5, 2025

## MOTION

### *Cincinnati Parks & Great Parks Potential Partnership*

**WE MOVE** that that Cincinnati Parks Department work with Great Parks of Hamilton County to evaluate:

- The Futures Commission's recommendation to have Great Parks manage Mt. Airy Forest and French Park, any associated costs to Great Parks, as well as any cost savings to Cincinnati Parks.
- Additional Cincinnati parks that might be good candidates for Great Parks management, any associated costs to Great Parks, as well as any cost savings to Cincinnati Parks.
- The feasibility of having Great Park Rangers extend their mission to major Cincinnati Parks in which they are currently not operating, outside of "pocket parks". This would be an extension of their mission of providing "a safe and pleasant atmosphere for family recreation; to protect and preserve life and property within the parks; to inform and assist the public; and to provide these services in a courteous and professional manner."

## STATEMENT

The Futures Commission recommended that Cincinnati Parks partner with Great Parks of Hamilton County to share management of Mt Airy Forest and French Park (which is outside the City of Cincinnati limits in Amberley Village). This would save the city an estimated \$9.5 million in 10 years. It is understood that neither organization to date has evaluated these two options nor any other potential locations to explore.

Currently, Great Parks Rangers maintain public safety at the two Cincinnati Parks that they manage – Otto Armleder and Fernbank Park. Those parks represent ~2% of the total acreage of Great Parks. This proposal, if implemented, could extend the reach of the Great Parks Rangers to all major Cincinnati Parks, which would need to be defined as a part of the proposal.

Handwritten signature of Mark Jeffreys in blue ink.

Councilmember Mark Jeffreys

Handwritten signature of Jeff Cramerding in blue ink.

Councilmember Jeff Cramerding

3/12 CAL for Referral  
DT

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20250472

**Mark Jeffreys**  
Councilmember

March 5, 2025

## MOTION

### *Cincinnati Parks & Recreation Commission Greenspace Management*

**WE MOVE** that, within 90 days, the Cincinnati Parks Department and Cincinnati Recreation Commission (CRC) evaluate the Futures Commission's proposal for transferring the management of the 954 acres of greenspace currently under CRC to Cincinnati Parks, including any implications for staffing, equipment, potential cost savings, and the ability of CRC to focus on managing recreation centers and continue to deliver best-in-class programming.

## STATEMENT

The Futures Commission recommended that Cincinnati Parks and CRC explore shared services opportunities, which they indicated would yield an estimated \$25 million in savings over 10 years. Specifically, it recommended that "the city should consider whether the upkeep and maintenance of all green spaces not attached to recreation centers – including playgrounds – be the responsibility of the Parks Department." Part of their rationale was that there was some duplication of services especially when it came to the management of greenspace. The purpose of this motion is to ask staff to do the due diligence on this recommendation.

Councilmember Mark Jeffreys

Councilmember Jeff Cramerding

3/12 CAL for Referral

DT

Attachment 1 - Request for Referral

The purpose of this request is to request that the Department of Transportation (DOT) refer the project to the California High-Speed Rail Authority for review and approval. The project is a proposed high-speed rail line connecting Los Angeles and San Francisco. The project is currently in the planning phase and is expected to be completed by 2025. The project is a critical component of the state's transportation infrastructure and is expected to have a significant impact on the region's economy and environment. The project is also expected to provide a significant benefit to the state's residents by providing a faster and more reliable mode of transportation. The project is currently in the planning phase and is expected to be completed by 2025. The project is a critical component of the state's transportation infrastructure and is expected to have a significant impact on the region's economy and environment. The project is also expected to provide a significant benefit to the state's residents by providing a faster and more reliable mode of transportation.

Request

The purpose of this request is to request that the Department of Transportation (DOT) refer the project to the California High-Speed Rail Authority for review and approval. The project is a proposed high-speed rail line connecting Los Angeles and San Francisco. The project is currently in the planning phase and is expected to be completed by 2025. The project is a critical component of the state's transportation infrastructure and is expected to have a significant impact on the region's economy and environment. The project is also expected to provide a significant benefit to the state's residents by providing a faster and more reliable mode of transportation. The project is currently in the planning phase and is expected to be completed by 2025. The project is a critical component of the state's transportation infrastructure and is expected to have a significant impact on the region's economy and environment. The project is also expected to provide a significant benefit to the state's residents by providing a faster and more reliable mode of transportation.

John C. Carrington

John C. Carrington



March 12, 2025

To: Mayor and Members of City Council 202500476  
From: Sheryl M.M. Long, City Manager  
Subject: Current Availability and Quality of Lactation Rooms in City Properties

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**REFERENCE DOCUMENT #202402435**

The City Council at its November 18, 2024 committee, referred the following item for report:

**MOTION**, submitted by Councilmember Albi, **WE MOVE** that the administration provide a report within sixty days on the current availability and quality of lactation rooms in City-owned or City-maintained properties.

The following report lists all City-owned or City-maintained buildings that include a designated lactation room, including the total number of lactation rooms at each site, if a refrigerator is included in the space, and the approximate date that the lactation room was installed.

Additionally, the report proposes an approximate cost for creating lactation rooms and potential funding sources to make these improvement updates.

**BACKGROUND**

The Hamilton County Commission on Women and Girls' (HCCWG) Pay Equity Committee is gathering information about lactation accommodations for working mothers throughout Hamilton County. This effort aligns with the City of Cincinnati's commitment to Pay Equity, as established in our signing of the Pay Equity Commitment from the HCCWG in 2022.

Federal and State Guidelines mandate that employers provide private, non-bathroom spaces for breastfeeding employees, as outlined in the Fair Labor Standards Act (FLSA) and Ohio State Law. Federal requirements include ensuring break time and access to a lactation space for one year after a child's birth. The FLSA mandates that spaces must be shielded from view, free from intrusion, functional, available when needed, and not a bathroom. Examples of lactation room options per the FLSA include a private office, conference or break room, a temporary space or storage room.

The following table outlines all City-owned and City-maintained facilities that include a designated lactation room.

<b>Department</b>	<b>City Facilities by Location</b>	<b>Lactation Room Quantity</b>	<b>Refrigerator in Room</b>	<b>Date Installed</b>
<b>Police</b>	Police District 4/ 4150 Reading Road	1	yes	2023
<b>Fire</b>	Fire Station 2/ 18 E Seymour	1	no	2020
	Fire Station 3/ 329 E Ninth Street	1	no	2020
	Fire Station 7/ 2058 Sutton Avenue	1	no	2024
	Fire Station 5/ 8 E McMicken Avenue *	1	no	2025
	Fire Station 8/ 5901 Montgomery Avenue *	1	no	2025
	Fire Station 9/ 4379 Reading Road	1	no	2020
	Fire Station 12/ 3001 Spring Grove Ave	1	yes	2024
	Fire Station 14/ 430 Central Ave	1	no	2020
	Fire Station 17/ 2101 W 8th Street	1	yes	2025
	Fire Station 18/ 478 Wilmer Avenue	1	no	2025
	Fire Station 19/ 2814 Vine Street	1	no	2020
	Fire Station 20/ 1668 Blue Rock Avenue	1	no	2020
	Fire Station 21/ 2131 State Avenue	1	no	2020
	Fire Station 23/ 1623 Madison Avenue	1	no	2020
	Fire Station 24/ 4526 Glenway Avenue	1	no	2025
	Fire Station 29/ 564 Liberty Street	1	no	2020
	Fire Station 31/ 4401 Marburg Avenue *	1	no	2025
	Fire Station 32/ 650 Forest Avenue	1	no	2025
	Fire Station 34/ 301 Ludlow Avenue	1	no	2020
	Fire Station 35/ 2487 Harrison Street	1	no	2020
	Fire Station 37/ 310 Lilienthal Street	1	yes	2025
	Fire Station 38/ 725 Circle Avenue	1	no	2020
	Fire Station 46/ 2729 Erie Avenue	1	no	2025
	Fire Station 49/ 5917 Prentice Street *	1	no	2025
	Fire Station 51/ 5801 Hamilton Avenue	1	no	2025
<b>Public Services</b>	Centennial 2/ 805 Central Avenue	2	yes	2022
	City Hall	2	yes	2022
<b>Parks</b>	Hauck House/ 2625 Reading Road *	1	no	2025
<b>CRC</b>	Hirsch/ 3630 Reading Road	1	yes	2019
	Oakley/ 3950 Paxton Avenue	1	yes	2024
<b>MSD</b>	Waste Treatment Center/ 1600 Gest Street	1	yes	2024

<b>Health</b>	Ambrose Clement/ 3559 Reading Road	1	yes	2019
	Price Hill/ 2136 W 8th Street *	1	yes	2025
<b>GCWW</b>	Chester Park Complex/ 4747 Spring Grove Ave	1	yes	2024
	Richard Miller Treatment/ 5651 Kellogg Ave	1	yes	2024

\* These lactation rooms are under construction and will be completed in 2025

The cost estimate to create a designated lactation room with a small refrigerator is going to depend on a variety of factors including the existing conditions.

<b>Existing Condition at Facility</b>	<b>Needs</b>	<b>Estimate of Cost</b>
Private Office	Small fridge, chair, table, privacy lockset	under \$1500
Enclosed Room without electric	Small fridge, chair, table, privacy lockset, plus electric	under \$6,000
No available Room	Small fridge, chair, table, privacy lockset, electric, door, walls, ceiling, HVAC	under \$30,000

There are no identified funds in the Department of Public Services' Budget to add additional designated lactation rooms.

## **SUMMARY**

MSD estimates about 75% of their staff report to the Waste Treatment Center on Gest Street where the lactation room is located. GCWW estimates that about 99% of their staff report to Chester Park and Richard Miller where their lactation rooms are located. Centennial II and City Hall both have multiple rooms available for use.

The Police Department has spaces identified for lactation at Police District 1, Police District 3, and Spinney Field but they are not dedicated spaces. Additionally, Police has recently purchased door hangers with the verbiage "Pumping in Progress- Please Do Not Disturb". These will be utilized to convert spare spaces temporarily to lactation rooms as necessary. All departments will be encouraged to place Vacant/Occupied signs on doors where appropriate.

After checking with various departments, at this time staff feels that current lactation rooms are meeting the needs of employees. If the situation arises at a facility without a dedicated lactation space, it is handled with signage on a private office. In the future it would be beneficial to include dedicated lactation spaces for new construction and major renovations to existing facilities.

cc: Cathy Bailey, Assistant City Manager  
 Jerry L. Wilkerson, Jr., Director of Public Services

March 12, 2025

**To:** Mayor and Members of City Council  
202500461

**From:** Sheryl M. M. Long, City Manager

**Subject:** **Emergency Ordinance – OES: Resilient and Efficient Codes Implementation Grant Subaward from University of Cincinnati**

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Attached is an Emergency Ordinance captioned:

**AUTHORIZING** the City Manager to accept and appropriate a U.S. Department of Energy Resilient and Efficient Codes Implementation grant (ALN 81.117) of up to \$100,000 from the University of Cincinnati to Environment and Sustainability Fund 436 to research and develop building performance standards; and **AUTHORIZING** the Director of Finance to deposit the grant funds into Environment and Sustainability Fund revenue account no. 436x8543, Office of Environment and Sustainability project account no. 25DOERECEI, “FY 2025 DOE Resilient and Efficient Codes Implementation.”

This Emergency Ordinance authorizes the City Manager to accept and appropriate a U.S. Department of Energy (DOE) Resilient and Efficient Codes Implementation (RECI) grant (ALN 81.117) of up to \$100,000 from the University of Cincinnati to Environment and Sustainability Fund 436 to research and develop building performance standards. This Emergency Ordinance also authorizes the Director of Finance to deposit the grant funds into Environment and Sustainability Fund revenue account no. 436x8543, Office of Environment and Sustainability project account no. 25DOERECEI, “FY 2025 DOE Resilient and Efficient Codes Implementation.”

The grant does not require matching resources, and there are no additional FTEs/full time equivalents associated with this grant.

The University of Cincinnati already applied for the grant and selected the City as a sub-awardee, but no grant funds will be accepted without City Council approval.

Researching and developing building performance standards is in accordance with the “Sustain” goal to “[b]ecome a healthier Cincinnati” and strategy to “[c]reate a healthy environment and reduce energy consumption” as described on pages 181 – 186 of Plan Cincinnati (2012).

The reason for the emergency is the immediate need to accept and appropriate grant funds to meet established project timelines.

The Administration recommends passage of this Emergency Ordinance.

cc: Andrew M. Dudas, Budget Director  
Karen Alder, Finance Director

Attachment



## EMERGENCY

AEP

- 2025

**AUTHORIZING** the City Manager to accept and appropriate a U.S. Department of Energy Resilient and Efficient Codes Implementation grant (ALN 81.117) of up to \$100,000 from the University of Cincinnati to Environment and Sustainability Fund 436 to research and develop building performance standards; and **AUTHORIZING** the Director of Finance to deposit the grant funds into Environment and Sustainability Fund revenue account no. 436x8543, Office of Environment and Sustainability project account no. 25DOERECEI, “FY 2025 DOE Resilient and Efficient Codes Implementation.”

WHEREAS, a U.S. Department of Energy Resilient and Efficient Codes Implementation grant (ALN 81.117) of up to \$100,000 is available through the University of Cincinnati for the City to research and develop building performance standards; and

WHEREAS, the grant does not require matching funds, and there are no additional FTEs/full time equivalents associated with this grant; and

WHEREAS, the University of Cincinnati already applied for the grant and selected the City as a sub-awardee, but no grant funds will be accepted without Council approval; and

WHEREAS, researching and developing building performance standards is in accordance with the “Sustain” goal to “[b]ecome a healthier Cincinnati” and strategy to “[c]reate a healthy environment and reduce energy consumption” as described on pages 181 – 186 of Plan Cincinnati (2012); now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That the City Manager is authorized to accept and appropriate a U.S. Department of Energy Resilient and Efficient Codes Implementation grant (ALN 81.117) of up to \$100,000 from the University of Cincinnati to Environment and Sustainability Fund 436 to research and develop building performance standards.

Section 2. That the Director of Finance is authorized to deposit the grant funds into Environment and Sustainability Fund revenue account no. 436x8543, Office of Environment and Sustainability project account no. 25DOERECEI, “FY 2025 DOE Resilient and Efficient Codes Implementation.”

Section 3. That the proper City officials are authorized to do all things necessary and proper to carry out the terms of this grant and Sections 1 and 2.

Section 4. That this ordinance shall be an emergency measure necessary for the preservation of the public peace, health, safety, and general welfare and shall, subject to the terms of Article II, Section 6 of the Charter, be effective immediately. The reason for the emergency is the immediate need to accept and appropriate grant funds to meet established project timelines.

Passed: \_\_\_\_\_, 2025

\_\_\_\_\_  
Aftab Pureval, Mayor

Attest: \_\_\_\_\_  
Clerk

March 12, 2025

**To:** Mayor and Members of City Council 202500462  
**From:** Sheryl M. M. Long, City Manager  
**Subject:** **Ordinance – Health: Ohio Environmental Protection Agency (OEPA)  
Mosquito Control Grant**

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Attached is an Ordinance captioned:

**AUTHORIZING** the City Manager to apply for, accept, and appropriate a grant of up to \$15,881 from the Ohio Environmental Protection Agency Mosquito Control Grant Program to investigate the prevalence of mosquito vectors and the incidence of infection in the mosquito populations, to identify density locations for mosquito vector species, and to educate communities in the immediate area on how to reduce the mosquito populations; and **AUTHORIZING** the Director of Finance to deposit the grant funds into Public Health Research Fund revenue account no. 350x8536.

Approval of this Ordinance authorizes the City Manager to apply for, accept, and appropriate a grant of up to \$15,881 from the Ohio Environmental Protection Agency Mosquito Control Grant Program to investigate the prevalence of mosquito vectors and the incidence of infection in the mosquito populations, to identify density locations for mosquito vector species, and to educate communities in the immediate area on how to reduce the mosquito populations. This Ordinance further authorizes the Finance Director to deposit the grant funds into Public Health Research Fund revenue account no. 350x8536.

No additional FTEs/full time equivalents or local matching funds are associated with this grant.

The City already applied for this grant on January 29, 2025, but no grant funds will be accepted without the approval of the City Council.

Acceptance of the OEPA’s Mosquito Control grant is in accordance with the “Sustain” goal to “[b]ecome a healthier Cincinnati” as described on pages 181-192 of Plan Cincinnati (2012).

The Administration recommends passage of this Ordinance.

cc: Andrew M. Dudas, Budget Director  
Karen Alder, Finance Director

Attachment



**AUTHORIZING** the City Manager to apply for, accept, and appropriate a grant of up to \$15,881 from the Ohio Environmental Protection Agency Mosquito Control Grant Program to investigate the prevalence of mosquito vectors and the incidence of infection in the mosquito populations, to identify density locations for mosquito vector species, and to educate communities in the immediate area on how to reduce the mosquito populations; and **AUTHORIZING** the Director of Finance to deposit the grant funds into Public Health Research Fund revenue account no. 350x8536.

WHEREAS, a grant is available from the Ohio Environmental Protection Agency (“OEPA”) Mosquito Control Grant Program to assist the City with investigating the prevalence of mosquito vectors and the incidence of infection in the mosquito populations, identifying density locations for mosquito vector species, and educating local communities on how to reduce the mosquito populations; and

WHEREAS, this grant does not require matching funds, and there are no new FTEs/full time equivalents associated with this grant; and

WHEREAS, the City already applied for the grant on January 29, 2025, but no grant funds will be accepted without approval by Council; and

WHEREAS, acceptance of the OEPA’s Mosquito Control Grant is in accordance with the “Sustain” goal to “[b]ecome a healthier Cincinnati” as described on pages 181-192 of Plan Cincinnati (2012); now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. That the City Manager is authorized to apply for, accept, and appropriate a grant of up to \$15,881 from the Ohio Environmental Protection Agency Mosquito Control Grant Program to investigate the prevalence of mosquito vectors and the incidence of infection in the mosquito populations, to identify density locations for mosquito vector species, and to educate communities in the immediate area on how to reduce the mosquito populations.

Section 2. That the Director of Finance is authorized to deposit the grant funds into Public Health Research Fund revenue account no. 350x8536.



Section 3. That the proper City officials are authorized to do all things necessary and proper to carry out the terms of the grant and Sections 1 and 2.

Section 4. That this ordinance shall take effect and be in force from and after the earliest period allowed by law.

Passed: \_\_\_\_\_, 2025

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Aftab Pureval, Mayor

Attest: \_\_\_\_\_  
Clerk

March 12, 2025

To: Mayor and Members of City Council 202500473  
From: Sheryl M. M. Long, City Manager  
Subject: **Emergency Ordinance for Economic Development Revenue Bond Issue – OTR Health Center Project**

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Transmitted herewith is an Emergency Ordinance captioned as follows:

**PROVIDING FOR THE ISSUANCE, SALE AND DELIVERY OF NOT TO EXCEED \$5,525,000 OF ECONOMIC DEVELOPMENT REVENUE BONDS (OTR HEALTH CENTER PROJECT), OR NOTES IN ANTICIPATION THEREOF, OF THE CITY OF CINCINNATI, COUNTY OF HAMILTON, STATE OF OHIO, FOR THE PURPOSE OF FINANCING CERTAIN IMPROVEMENTS; AUTHORIZING A PLEDGE AND LIEN ON CERTAIN REVENUES AND OTHER CITY RESOURCES TO SECURE SUCH BONDS OR NOTES; AUTHORIZING NECESSARY DOCUMENTS TO SECURE SUCH BONDS OR NOTES.**

This Emergency Ordinance authorizes the Finance Director to proceed with the sale of Bonds (or Notes) in the amount of \$5,525,000 for the purpose of paying for a portion of the costs to construct permanent improvements comprising, or constructed to support the operation of, a community health center in the Over-the-Rhine neighborhood of Cincinnati (the "Project") in accordance with the Funding Agreement; all as allowable by law. Such principal amount may be increased by the amounts necessary to fund a debt service reserve fund (if needed), capitalized interest (if any), costs of issuance, and other necessary and permitted costs, all as determined by the Fiscal Officer. These Bonds shall not be in excess of six- and one-half percent (6.50%) per annum. The Bonds shall mature in their respective principal amounts and interest rates as set forth in the Fiscal Officer's Certificate but in no case mature later than allowable by law

The Administration recommends passage of this Emergency Ordinance.

cc: William "Billy" Weber, Assistant City Manager  
Karen Alder, Finance Director

Attachment

## EMERGENCY

- 2025

**PROVIDING FOR THE ISSUANCE, SALE AND DELIVERY OF NOT TO EXCEED \$5,525,000 OF ECONOMIC DEVELOPMENT REVENUE BONDS (OTR HEALTH CENTER PROJECT), OR NOTES IN ANTICIPATION THEREOF, OF THE CITY OF CINCINNATI, COUNTY OF HAMILTON, STATE OF OHIO, FOR THE PURPOSE OF FINANCING CERTAIN IMPROVEMENTS; AUTHORIZING A PLEDGE AND LIEN ON CERTAIN REVENUES AND OTHER CITY RESOURCES TO SECURE SUCH BONDS OR NOTES; AUTHORIZING NECESSARY DOCUMENTS TO SECURE SUCH BONDS OR NOTES; AND DECLARING AN EMERGENCY.**

WHEREAS, in accordance with a Funding and Development Agreement among the City of Cincinnati, Ohio (the “City”), Christian Community Health Services, an Ohio nonprofit corporation doing business as Crossroad Health Center (including applicable affiliates thereof, “Crossroad”), Findlay Community Center Manager LLC, an Ohio limited liability company (other applicable affiliate(s) of Cincinnati Center City Development Corporation, an Ohio nonprofit corporation), and other appropriate parties, if applicable, the City has committed, among other things, to provide capital funds during calendar year 2025 to pay for a portion of the costs to construct permanent improvements comprising, or constructed to support the operation of, a community health center in the Over-the-Rhine neighborhood of Cincinnati to be operated by Crossroad; and

WHEREAS, Council by this ordinance authorizes the issuance of economic development revenue bonds or notes to provide such funding; now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. Definitions. That when used in this ordinance, and the Indenture (as hereinafter defined), if any, the following words shall have the indicated meanings:

“Authorized Officer” means any officer, member or employee of the Issuer authorized by a certificate of the Executive to perform the act or sign the document in question, and if there is no such authorization, means the Executive.

“Bond” or “Bonds” means the Issuer’s not to exceed \$5,525,000 Economic Development Revenue Bonds (OTR Health Center Project), to be issued in a manner (including tax-exempt and/or taxable) determined by the Fiscal Officer.

“Bondholder,” “Holder,” “holder of Bonds,” “owner of Bonds” or any similar term means any person in whose name a Bond or Note is registered on the Bond Register.

“Bond Legislation” means this ordinance.

“Bond Register” means the records for the registration and transfer of Bonds or Notes maintained by the institution appointed as registrar and paying agent pursuant to the Fiscal Officer’s Certificate or by the Trustee as Bond registrar pursuant to the Indenture.

“Bond Service Charges” means the principal, interest and any premium required to be paid on any Bonds or Notes.

“Code” means the Internal Revenue Code of 1986, as amended, and the regulations promulgated thereunder.

“Executive” means the City Manager or any Assistant City Manager of the Issuer.

“Fiscal Officer” means the Director of Finance, as Fiscal Officer of the Issuer.

“Fiscal Officer’s Certificate” means the certificate executed by the Fiscal Officer setting forth any terms relating to the issuance of the Bonds or Notes which are not specified in this Bond Legislation.

“Funding Agreement” means the agreement pursuant to which the City, Christian Community Health Services, an Ohio nonprofit corporation doing business as Crossroad Health Center (including applicable affiliates thereof), Findlay Community Center Manager LLC, an Ohio limited liability company (other applicable affiliate(s) of Cincinnati Center City Development Corporation, an Ohio nonprofit corporation), and other appropriate parties, if applicable, have agreed, or will agree, to the terms and conditions upon which the City will fund a portion of the Project.

“Indenture” means the Trust Agreement (if any) to be dated as of such date as is selected by the Fiscal Officer by and between the Issuer and the Trustee securing the Bonds or Notes, as the same may be amended as provided therein.

“Interest Payment Date” or “interest payment date” means, as to the Bonds or Notes, the dates designated as such in the Indenture or the Fiscal Officer’s Certificate.

“Issuer” means the City of Cincinnati, Hamilton County, Ohio.

“Issuing Authority” means the City Council of the Issuer.

“Legal Officer” means the City Solicitor of the Issuer.

“outstanding Bonds” or “Bonds outstanding” or “outstanding” as applied to Bonds, means, as of the applicable date, all Bonds which have been authenticated and delivered, or are then being delivered, by the Issuer pursuant to this Bond Legislation and the Fiscal Officer’s Certificate or by the Trustee under the Indenture, as applicable, except:

(a) Bonds cancelled on surrender, exchange or transfer or cancelled because of payment at or prior to such date;

(b) Bonds for the payment, redemption or purchase for cancellation of which sufficient monies have been deposited and credited for the purpose on or prior to that date in the Bond Fund, or other Special Fund or account or with the Trustee or Paying Agent or escrow

agent (whether upon or prior to the maturity of those Bonds); and provided that if any of those Bonds are to be purchased for cancellation a firm offer for sale stating the price shall have been received and accepted;

(c) Bonds which are deemed to have been paid pursuant to the provisions of the Indenture or any Bonds which are deemed to have been paid pursuant to the provisions of this Bond Legislation and the Fiscal Officer's Certificate; and

(d) Bonds in lieu of which others have been authenticated under the Indenture or this Bond Legislation and the Fiscal Officer's Certificate.

"Notes" means notes issued in anticipation of the issuance of the Bonds.

"Paying Agent" means the Trustee or its lawful successor, or the registrar and paying agent appointed pursuant to the Fiscal Officer's Certificate, as applicable.

"person" or "Person" or words importing persons means firms, associations, partnerships (including, without limitation, general and limited partnerships), joint ventures, societies, estates, trusts, corporations, public or governmental bodies, other legal entities and natural persons.

"Revenues" means all such revenues, other than moneys raised by taxation for purposes of compliance with Article VIII, Section 13 of the Constitution of Ohio, as the Issuer specifies in the Indenture or the Fiscal Officer's Certificate, as applicable, to be pledged as security for the Bonds or Notes.

"State" means the State of Ohio.

"Trustee" means the bank or trust company that is appointed or any successor trustee under the terms of the Indenture.

Any reference to the Issuer, the Issuing Authority, or to their members, officers or to other public officers, boards, commissions, departments, institutions, agencies, bodies or entities shall include those which succeed to their functions, duties or responsibilities by operation of law, and also those who at the time may legally act in their place.

References to any act or resolution of the Ohio General Assembly, or to a section, chapter, division, paragraph or other provision of the Ohio Revised Code or the Constitution of Ohio, or the laws of Ohio, shall include that act or resolution, and that section, chapter, division, paragraph or other provision and those laws as from time to time amended, modified, supplemented, revised or superseded, unless expressly stated to the contrary, provided that no such amendment, modification, supplementation, revision or supersession shall alter the obligation to pay the Bond Service Charges on Bonds or Notes outstanding, at the time of any such action, in the amount and manner, at the times and from the sources provided in the Bond Legislation and the Indenture, except as otherwise herein permitted.

Unless the context otherwise indicates, words importing the singular number shall include the plural number and words importing the plural number shall include the singular number. The terms "hereof," "herein," "hereby," "hereto" and "hereunder," and similar terms,

means both the Bond Legislation and the Indenture, except in the case of reference to a stated section number of either.

Section 2. Determinations by Issuing Authority. That the Issuing Authority hereby finds and determines that it is necessary to issue, sell and deliver the Bonds in the principal amount of not to exceed \$5,525,000 upon the terms set forth herein, as supplemented by the Indenture or the Fiscal Officer's Certificate, for the purpose of paying for a portion of the costs to construct permanent improvements comprising, or constructed to support the operation of, a community health center in the Over-the-Rhine neighborhood of Cincinnati (the "Project") in accordance with the Funding Agreement; all as allowable by law; such principal amount may be increased by the amounts necessary to fund a debt service reserve fund (if needed), capitalized interest (if any), costs of issuance, and other necessary and permitted costs, all as determined by the Fiscal Officer. The officers specified herein are authorized to execute and deliver the documents necessary or appropriate in order to secure the Bonds or Notes.

This Council hereby determines that the issuance of the Bonds will be for a proper public and municipal purpose and in the best interest of the Issuer.

Section 3. Terms of the Bonds.

(a) Form, Denominations and Dates. That the Bonds shall be designated "Economic Development Revenue Bonds (OTR Health Center Project)" or as otherwise designated in the Fiscal Officer's Certificate, shall be negotiable instruments, shall be issued only in fully registered form, without coupons, and shall express upon their faces the purpose for which they are issued. The Bonds shall be dated as of their date of issuance, shall be numbered as determined by the Bond registrar or by the Trustee as Bond registrar, and shall be issued in denominations of \$5,000 or any integral multiple thereof or as otherwise provided in the Fiscal Officer's Certificate. The Bonds shall be

exchangeable for other Bonds in the manner and upon the terms set forth in the Indenture or the Fiscal Officer's Certificate.

(b) Execution, Interest Rates and Maturities. That the Bonds shall be executed by the signatures of the Mayor and Fiscal Officer of the Issuer and shall bear the official seal of the Issuer (provided that both of such signatures and such seal may be facsimiles), and shall bear the manual authenticating signature of an authorized signer of the Bond registrar or the Trustee, as appropriate. The Bonds shall bear interest from the most recent date to which interest has been paid or duly provided for, or, if no interest has been paid or duly provided for, from their dates. The true interest cost on the Bonds shall not be in excess of six and one half percent (6.50%) per annum. The Bonds shall mature or be subject to mandatory sinking fund redemption at the times and in the respective principal amounts, and such principal amounts shall bear interest payable semiannually on each Interest Payment Date, at the respective rates per annum, as determined by the Fiscal Officer (after negotiation, if the Bonds are sold with the original purchaser of the Bonds) and set forth in the Fiscal Officer's Certificate or in a bond purchase agreement, as applicable. All Bonds shall finally mature not later than as allowable by law.

(c) Optional Redemption. That the Bonds of the maturities specified in the Fiscal Officer's Certificate or, if applicable, in the bond purchase agreement shall be subject to redemption, in the manner provided in the Fiscal Officer's Certificate or the Indenture, as applicable, at the option of the Issuer, by lot, either in whole or in part, on any date, and at the redemption prices (expressed as percentages of the principal amount to be redeemed) set forth in the Fiscal Officer's Certificate or Indenture, as applicable, plus accrued interest to the date fixed for redemption.

(d) Payment. That Bond Service Charges with respect to the Bonds shall be payable in lawful money of the United States of America without deduction for the services of the Trustee or the Paying Agent, in the manner provided in the Fiscal Officer's Certificate or the Indenture, as applicable.

Section 4. Issuance of Notes. That if the Fiscal Officer, in the exercise of her judgment, determines that it is preferable that notes rather than bonds be issued initially, there are hereby authorized Notes in the aggregate principal amount of not to exceed \$5,525,000, which may be issued in anticipation of the issuance of a like principal amount of said bonds for the purpose described in Section 2 hereof. Such Notes shall be issued in such numbers and denominations as may be determined by the Fiscal Officer; shall bear interest at a rate or rates not in excess of the legal maximum rate of interest, if any, for obligations of this type under Ohio law, as shall be approved by the Fiscal Officer, payable on such dates as are determined by the Fiscal Officer; shall be dated as of their date of issuance; shall mature on such date or dates as may be selected by the Fiscal Officer; may be callable in whole or in part at any time prior to maturity as approved by the Fiscal Officer; may be issued in installments as approved by the Fiscal Officer; shall be designated "Economic Development Revenue Bond Anticipation Notes (OTR Health Center Project)"; and shall be payable as to principal at the office of the Paying Agent or the office of the Treasurer of the City, and the interest thereon shall be paid by the Paying Agent or the office of the Treasurer of the City on each interest payment date to the holders of the Notes. Said Notes shall bear the signature of the Mayor, which may be a facsimile, and the manual signature of the Fiscal Officer, shall bear the corporate seal of the City, and shall express on their faces the purpose for which they are issued and that they are issued pursuant to this ordinance.



Section 5. Sale of the Bonds or Notes. That the Fiscal Officer is hereby authorized to award and sell the Bonds or Notes at public or private sale, in her sound discretion without further action by this Council, at such price as is determined by the Fiscal Officer, plus accrued interest on the aggregate principal amount of the Bonds or Notes from their dates to the date of delivery and payment. The Executive or Fiscal Officer is hereby authorized to make arrangements for the delivery of the Bonds or Notes to, and payment therefor by, the purchaser or purchasers thereof at the price determined by the Fiscal Officer; and the Executive or Fiscal Officer is hereby authorized to execute a purchase agreement for the Bonds or Notes, if applicable, without further action by this Council.

Section 6. Allocation of Proceeds of the Bonds or Notes. That the proceeds received by the Issuer from the sale of the Bonds or Notes shall be allocated, and are hereby appropriated, in the amounts, and to the funds, set forth in the Fiscal Officer's Certificate or the Indenture, as applicable.

Section 7. Security for the Bonds or Notes. That the security for the Bonds or Notes shall be a pledge of Revenues or any other permissible funds determined by the Fiscal Officer and further described in the Indenture or the Fiscal Officer's Certificate. The Fiscal Officer is also authorized, in her discretion to cause the interest on all or a portion of the Bonds or Notes to be excludible from gross income for federal income tax purposes under the Code, and the interest on all or a portion to be includible in gross income for federal income tax purposes under the Code, to the extent permitted by law.

The Bonds or Notes shall be payable solely from the Revenues and the Debt Service Reserve Fund (if any) and shall be secured by the Indenture granting a lien upon the Revenues and the Debt Service Reserve Fund (if any). In addition, the Executive and the Fiscal Officer, in their sound discretion, are hereby authorized to further secure the Bonds or Notes by pledging

toward payment of the Bonds or Notes other moneys not raised by taxation received by the Issuer, in the order and to the extent that they deem necessary or appropriate to obtain a favorable interest rate on the Bonds. The Executive and Fiscal Officer are further authorized to evidence such additional security in whatever manner they deem appropriate, and to execute and deliver any documents necessary to that end. Anything in the Indenture, the Bond Legislation or the Bonds or Notes notwithstanding, neither the Indenture, the Bond Legislation, nor the Bonds or Notes will constitute a debt, or a pledge of the faith, credit, or taxing power of the Issuer, the State or any political subdivision thereof, and the holders or owners of the Bonds or Notes shall have no right to have taxes levied by the Issuing Authority, the General Assembly of the State, or the taxing authority of any political subdivision of the State for the payment of the Bond Service Charges, and the Bonds or Notes shall contain on their faces a statement to that effect. Nothing herein shall be deemed to prohibit the Issuer from lawfully using, of its own volition, any of its general resources, including lawfully available City income tax revenues, for the fulfillment of any of the terms and conditions of the Indenture, the Bond Legislation, or the Bonds or Notes; provided, that no moneys raised by taxation are obligated or pledged therefore. The Bonds or Notes are being issued under the authority of this ordinance, Article VIII, Section 13, and Article XVIII, Section 3, of the Constitution of the State of Ohio, and the provisions of the Charter of the City.

The Executive and the Fiscal Officer are hereby authorized to make provision in the Indenture securing such Bonds or Notes for: the application of the Revenues; creation of such funds as are necessary or appropriate; investment of moneys in such funds; use of such funds; recordkeeping; such covenants of the Issuer as are necessary or appropriate; and such other matters as are customary or appropriate to be contained in the Indenture.

Section 8. Execution of the Indenture and Other Documents. That the Executive and the Fiscal Officer are each hereby authorized to execute, acknowledge and deliver, on behalf of the Issuer, to the Trustee the Indenture (if any).

The Fiscal Officer is hereby authorized to exercise her discretion in order to set the terms contained in the Fiscal Officer's Certificate and to execute and deliver the same.

The Executive and the Fiscal Officer are each hereby separately authorized to take any and all actions and to execute such other instruments that may be necessary or appropriate in the opinion of Frost Brown Todd LLP or other nationally recognized bond counsel, in order to effect the issuance of the Bonds or Notes and the intent of the Bond Legislation. The Fiscal Officer, or other appropriate officer of the Issuer, shall certify a true transcript of all proceedings had with respect to the issuance of the Bonds or Notes, along with such information from the records of the Issuer as is necessary to determine the regularity and validity of the issuance of the Bonds or Notes.

This Bond Legislation shall constitute a part of the Indenture as therein provided and for all purposes of the Indenture, including, without limitation, application to the Bond Legislation of the provisions in the Indenture relating to amendment, modification and supplementation, and provisions for severability.

The Fiscal Officer is hereby authorized to appoint a trustee, paying agent and registrar for the Bonds or (if necessary) the Notes.

Section 9. Offering Document. That the Executive and the Fiscal Officer are each separately authorized to execute and deliver a preliminary offering document and a final offering document on behalf of the Issuer, which shall be in such form as such officers may approve, their execution thereof on behalf of the Issuer to be conclusive evidence of such approval, and copies thereof are hereby authorized to be prepared and furnished to the original purchaser of the Bonds

or Notes for distribution to prospective purchasers of the Bonds or Notes and other interested persons.

The Executive and the Fiscal Officer on behalf of the Issuer and each of them are hereby each separately authorized to furnish such information, to execute such instruments and to take such other actions in cooperation with the original purchaser of the Bonds or Notes as may be reasonably requested to qualify the Bonds or Notes for offer and sale under the Blue Sky or other securities laws and regulations and to determine their eligibility for investment under the laws and regulations of such states and other jurisdictions of the United States of America as may be designated by the original purchaser; provided however, that the Issuer shall not be required to register as a dealer or broker in any such state or jurisdiction or become subject to the service of process in any jurisdiction in which the Issuer is not now subject to such service.

Section 10. Taxability. That as to any Bonds or Notes which constitute obligations the interest on which is excludable from gross income for federal income tax purposes under the Code, Council, for and on behalf of the City of Cincinnati, Hamilton County, Ohio, hereby covenants that it will restrict the use of the proceeds of the Bonds or Notes hereby authorized in such manner and to such extent, if any, and take such other actions as may be necessary, after taking into account reasonable expectations at the time the debt is incurred, so that they will not constitute obligations the interest on which is subject to federal income taxation or that they will not constitute “arbitrage bonds” under Sections 103(b)(2) and 148 of the Code. The Fiscal Officer or any other officer having responsibility with respect to the issuance of the Bonds or Notes is authorized to give an appropriate certificate on behalf of the City on the date of delivery of the Bonds or Notes for inclusion in the transcript of proceedings, setting forth the facts, estimates and circumstances and reasonable expectations pertaining to the use of the proceeds thereof and the provisions of said Sections 103(b)(2) and 148 and regulations thereunder.

These Bonds or Notes are not designated “qualified tax-exempt obligations” for the purposes set forth in Section 265(b)(3) of the Code.

Section 11. Continuing Disclosure. That the Issuing Authority hereby covenants and agrees that it will execute, comply with, and carry out all of the provisions of a continuing disclosure instrument in connection with the issuance of the Notes or Bonds, in accordance with Rule 15c2-12, as amended, of the Securities and Exchange Commission, or as otherwise determined by the Fiscal Officer to be in the best interest of the City.

Section 12. Severability. That should it be judicially determined by a court having jurisdiction to pass upon the validity of the Bond Legislation, the Indenture or the Bonds or Notes, that any provision of the Bond Legislation is beyond the powers of the Issuing Authority or the Issuer, or is otherwise invalid, then such decision shall in no way affect the validity of the Bond Legislation, the Indenture or the Bonds or Notes, or any proceedings related thereto, except as to the particular matters found by such decision to be invalid.

Section 13. Consolidation. That, to the extent legally permissible, the Bonds or Notes may be consolidated into a single issue with other bond or notes which have been authorized by the Issuing Authority as determined by the Fiscal Officer.

That the Bonds or Notes shall be issued in such designations, series, and shall have maturities or principal payments, as are consistent with the aggregate of the series, periodic maturities or principal payments of the separate issues of bonds as set forth in the respective bond ordinances and as provided in the bond purchase agreement to be entered into by and between the Issuer and an underwriter as determined by the Fiscal Officer.

Section 14. Book Entry Bonds or Notes. That the Issuing Authority hereby determines that these Bonds or Notes may but are not required to be issued in Book-Entry-Only form through The Depository Trust Company, New York, New York. The Letter of Representations to

The Depository Trust Company from the City, dated March 21, 1995, as supplemented from time to time, is hereby ratified and confirmed.

So long as these Bonds or Notes are in Book-Entry-Only form, the following covenants and agreements of the Issuer shall be in effect:

(a) Definitions.

“Beneficial Owner” means the person in whose name a Bond or Note is recorded as the beneficial owner of such Bond or Note by the respective systems of DTC and each of the DTC Participants.

“CEDE & Co” means CEDE & Co, the nominee of DTC, and any successor nominee of DTC with respect to the Bonds or Notes.

“DTC” means The Depository Trust Company, a limited purpose trust company organized under the laws of the State of New York, and its successors and assigns.

“DTC Participant” means banks, brokers or dealers who are participants of DTC.

“Letter of Representations” means the Letter of Representations dated March 21, 1995, as supplemented from time to time, from the City and the Paying Agent and Registrar, to DTC with respect to the Bonds or Notes, which shall be the binding obligation of the City and the Paying Agent and Registrar.

The Bonds or Notes shall initially be issued in global book entry form registered in the name of CEDE & Co, as nominee for DTC.

While in book entry form, payment of interest for any Bond or Note registered in the name of CEDE & Co shall be made by wire transfer or such other manner as permitted by the Letter of Representations, to the account of CEDE & Co on the Interest Payment Date or the redemption date at the address indicated for CEDE & Co in the bond register.

(b) Book Entry Bonds or Notes.

(i) Except as provided in Section 14(c) hereof, the registered owner of all of the Bonds or Notes shall be DTC and the Bond or Notes shall be registered in the name of CEDE & Co, as nominee for DTC. The City and the Paying Agent and Registrar shall supplement (with a description of the bonds) the Letter of Representations with DTC, and the provisions of such Letter of Representations shall be incorporated herein by reference.

(ii) The Bonds or Notes shall be initially issued in the form of single fully registered global certificates in the amount of each separate stated maturity

of the Bonds or Notes. Upon initial issuance, the ownership of such Bonds or Notes shall be registered in the City's bond register in the name of CEDE & Co, as nominee of DTC. The Paying Agent and Registrar and the City may treat DTC (or its nominee) as the sole and exclusive registered owner of the Bonds or Notes registered in its name for the purposes of payment of the principal, or redemption price of or interest on the Bonds or Notes, selecting the Bonds or Notes or portions thereof to be redeemed, giving any notice permitted or required to be given to Bondholders under this ordinance, registering the transfer of Bonds or Notes, obtaining any consent or other action to be taken by Bondholders and for all other purposes whatsoever; and neither the Paying Agent and Registrar nor the City shall be affected by any notice to the contrary. Neither the Paying Agent and Registrar nor the City shall have any responsibility or obligation to any DTC Participant, any person claiming a beneficial ownership interest in the Bonds or Notes under or through DTC or any DTC Participant, or any other person which is not shown on the registration books of the Paying Agent and Registrar as being a registered owner, with respect to the accuracy of any records maintained by DTC or any DTC Participant; the payment of DTC or any DTC Participant of any amount in respect of the principal or redemption price of or interest on the Bonds or Notes; any notice which is permitted or required to be given to Bondholders under this ordinance; the selection by DTC or any DTC Participant of any person to receive payment in the event of a partial redemption of the Bonds or Notes; or any consent given or other action taken by DTC as Bondholder. The Paying Agent and Registrar shall pay from moneys available hereunder all principal of, and premium, if any, and interest on the Bonds or Notes only to or "upon the order of" DTC (as that term is used in the Uniform Commercial Code as adopted in the State of Ohio), and all such payments shall be valid and effective to fully satisfy and discharge the City's obligations with respect to the principal of, and premium, if any, and interest on the Bonds or Notes to the extent of the sum or sums so paid. Except as otherwise provided in Section 14(c) hereof, no person other than DTC shall receive an authenticated Bond certificate for each separate stated maturity evidencing the obligation of the City to make payments of principal of, and premium, if any, and interest pursuant to this ordinance. Upon delivery by DTC to the Paying Agent and Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of CEDE & Co, and subject to the provisions of this ordinance with respect to transfers of Bonds or Notes, the word "CEDE & Co" in this ordinance shall refer to such new nominee of DTC.

(c) Delivery of Bond Certificates. In the event the City determines that it is in the best interest of the Beneficial Owners that they be able to obtain Bond certificates, the City may notify DTC and the Paying Agent and Registrar, whereupon DTC will notify the DTC Participants, of the availability through DTC of Bond certificates. In such event,

the Paying Agent and Registrar shall issue, transfer and exchange, at the City's expense, Bond certificates as requested by DTC in appropriate amounts. DTC may determine to discontinue providing its services with respect to the Bonds or Notes at any time by giving notice to the City and the Paying Agent and Registrar and discharging its responsibilities with respect thereto under applicable law. Under such circumstances (if there is no successor securities depository), the City and Paying Agent and Registrar shall be obligated to deliver Bond certificates as described in this ordinance, provided that the expense in connection therewith shall be paid by DTC. In the event Bond certificates are issued, the provisions of this ordinance shall apply to, among other things, the transfer and exchange of such certificates and the method of payment of principal of, premium, if any, and interest on such certificates. Whenever DTC requests the City and the Paying Agent and Registrar to do so, the Paying Agent and Registrar and the City will cooperate with DTC in taking appropriate action after reasonable notice (i) to make available one or more separate certificates evidencing the Bonds or Notes to any DTC Participant having Bonds or Notes credited to its DTC account, or (ii) to arrange for another securities depository to maintain custody of certificates evidencing the Bonds or Notes.

Section 15. Open Meetings Determination. That the Issuing Authority hereby finds and determines that all formal actions relative to the adoption of this Bond Legislation were taken in an open meeting of this Issuing Authority, and that all deliberations of this Issuing Authority and of its committees, if any, which resulted in formal action, were taken in meetings open to the public, in full compliance with applicable legal requirements, including Section 121.22 of the Ohio Revised Code.

Section 16. Effective Date. That this ordinance is an emergency measure necessary for the preservation of the public peace, health, safety and general welfare and shall, subject to the



terms of Article II, Section 6 of the Charter, be effective immediately. The reason for the emergency is that the sale of the bonds or notes authorized herein may be required within thirty days of passage of the ordinance in order ensure that various financing sources are available to pay costs of the Project, and therefore, this ordinance shall take effect and be in force immediately upon its passage.

Passed: \_\_\_\_\_, 2025

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Aftab Pureval, Mayor

Attest: \_\_\_\_\_  
Clerk

March 12, 2025

To: Mayor and Members of City Council 202500474  
From: Sheryl M. M. Long, City Manager  
Subject: **Emergency Ordinance for Economic Development Revenue Bond Issue  
– Findlay Community Center Project**

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Transmitted herewith is an Emergency Ordinance captioned as follows:

**PROVIDING FOR THE ISSUANCE, SALE AND DELIVERY OF NOT TO EXCEED \$29,005,000 OF ECONOMIC DEVELOPMENT REVENUE BONDS (FINDLAY COMMUNITY CENTER PROJECT), OR NOTES IN ANTICIPATION THEREOF, OF THE CITY OF CINCINNATI, COUNTY OF HAMILTON, STATE OF OHIO, FOR THE PURPOSE OF FINANCING CERTAIN IMPROVEMENTS; AUTHORIZING A PLEDGE AND LIEN ON CERTAIN REVENUES AND OTHER CITY RESOURCES TO SECURE SUCH BONDS OR NOTES; AUTHORIZING NECESSARY DOCUMENTS TO SECURE SUCH BONDS OR NOTES.**

This Emergency Ordinance authorizes the Finance Director to proceed with the sale of Bonds (or Notes) in the amount of \$29,005,000 for the purpose of paying the costs to construct permanent improvements comprising, or constructed to support the operation of, a community center in the Over-the-Rhine neighborhood of Cincinnati (the “Project”) in accordance with the Funding Agreement; all as allowable by law. Such principal amount may be increased by the amounts necessary to fund a debt service reserve fund (if needed), capitalized interest (if any), costs of issuance, and other necessary and permitted costs, all as determined by the Fiscal Officer. These Bonds shall not be in excess of six- and one-half percent (6.50%) per annum. The Bonds shall mature in their respective principal amounts and interest rates as set forth in the Fiscal Officer’s Certificate but in no case mature later than allowable by law

The Administration recommends passage of this Emergency Ordinance.

cc: William “Billy” Weber, Assistant City Manager  
Karen Alder, Finance Director

Attachment

## EMERGENCY

- 2025

**PROVIDING FOR THE ISSUANCE, SALE AND DELIVERY OF NOT TO EXCEED \$29,005,000 OF ECONOMIC DEVELOPMENT REVENUE BONDS (FINDLAY COMMUNITY CENTER PROJECT), OR NOTES IN ANTICIPATION THEREOF, OF THE CITY OF CINCINNATI, COUNTY OF HAMILTON, STATE OF OHIO, FOR THE PURPOSE OF FINANCING CERTAIN IMPROVEMENTS; AUTHORIZING A PLEDGE AND LIEN ON CERTAIN REVENUES AND OTHER CITY RESOURCES TO SECURE SUCH BONDS OR NOTES; AUTHORIZING NECESSARY DOCUMENTS TO SECURE SUCH BONDS OR NOTES; AND DECLARING AN EMERGENCY.**

WHEREAS, in accordance with a Funding and Development Agreement among the City of Cincinnati, Ohio (the “City”), Cincinnati Center City Development Corporation, an Ohio nonprofit corporation (“3CDC”), OTR Holdings, Inc., an Ohio nonprofit corporation and affiliate of 3CDC, Findlay Community Center LLC, an Ohio limited liability company (including other appropriate affiliates of 3CDC, “Manager”), and other appropriate parties, if applicable, the City has committed, among other things, to provide capital funds during calendar year 2025 to pay for a portion of the costs to construct permanent improvements comprising, or constructed to support the operation of, a community center in the Over-the-Rhine neighborhood of Cincinnati, including without limitation recreation facilities, a childcare center, and a public outdoor play area to be operated by Manager; and

WHEREAS, Council by this ordinance authorizes the issuance of economic development revenue bonds or notes to provide such funding; now, therefore,

BE IT ORDAINED by the Council of the City of Cincinnati, State of Ohio:

Section 1. Definitions. That when used in this ordinance, and the Indenture (as hereinafter defined), if any, the following words shall have the indicated meanings:

“Authorized Officer” means any officer, member or employee of the Issuer authorized by a certificate of the Executive to perform the act or sign the document in question, and if there is no such authorization, means the Executive.

“Bond” or “Bonds” means the Issuer’s not to exceed \$29,005,000 Economic Development Revenue Bonds (Findlay Community Center Project), to be issued in a manner (including tax-exempt and/or taxable) determined by the Fiscal Officer.

“Bondholder,” “Holder,” “holder of Bonds,” “owner of Bonds” or any similar term means any person in whose name a Bond or Note is registered on the Bond Register.

“Bond Legislation” means this ordinance.

“Bond Register” means the records for the registration and transfer of Bonds or Notes maintained by the institution appointed as registrar and paying agent pursuant to the Fiscal Officer’s Certificate or by the Trustee as Bond registrar pursuant to the Indenture.

“Bond Service Charges” means the principal, interest and any premium required to be paid on any Bonds or Notes.

“Code” means the Internal Revenue Code of 1986, as amended, and the regulations promulgated thereunder.

“Executive” means the City Manager or any Assistant City Manager of the Issuer.

“Fiscal Officer” means the Director of Finance, as Fiscal Officer of the Issuer.

“Fiscal Officer’s Certificate” means the certificate executed by the Fiscal Officer setting forth any terms relating to the issuance of the Bonds or Notes which are not specified in this Bond Legislation.

“Funding Agreement” means the agreement pursuant to which the City, Cincinnati Center City Development Corporation, an Ohio nonprofit corporation (“3CDC”), OTR Holdings, Inc., an Ohio nonprofit corporation and affiliate of 3CDC, Findlay Community Center LLC, an Ohio limited liability company, and other appropriate parties (if applicable), have agreed, or will agree, to the terms and conditions upon which the City will fund a portion of the Project.

“Indenture” means the Trust Agreement (if any) to be dated as of such date as is selected by the Fiscal Officer by and between the Issuer and the Trustee securing the Bonds or Notes, as the same may be amended as provided therein.

“Interest Payment Date” or “interest payment date” means, as to the Bonds or Notes, the dates designated as such in the Indenture or the Fiscal Officer’s Certificate.

“Issuer” means the City of Cincinnati, Hamilton County, Ohio.

“Issuing Authority” means the City Council of the Issuer.

“Legal Officer” means the City Solicitor of the Issuer.

“outstanding Bonds” or “Bonds outstanding” or “outstanding” as applied to Bonds, means, as of the applicable date, all Bonds which have been authenticated and delivered, or are then being delivered, by the Issuer pursuant to this Bond Legislation and the Fiscal Officer’s Certificate or by the Trustee under the Indenture, as applicable, except:

(a) Bonds cancelled on surrender, exchange or transfer or cancelled because of payment at or prior to such date;

(b) Bonds for the payment, redemption or purchase for cancellation of which sufficient monies have been deposited and credited for the purpose on or prior to that date in the Bond Fund, or other Special Fund or account or with the Trustee or Paying Agent or escrow agent (whether upon or prior to the maturity of those Bonds); and provided that if any of those

Bonds are to be purchased for cancellation a firm offer for sale stating the price shall have been received and accepted;

(c) Bonds which are deemed to have been paid pursuant to the provisions of the Indenture or any Bonds which are deemed to have been paid pursuant to the provisions of this Bond Legislation and the Fiscal Officer's Certificate; and

(d) Bonds in lieu of which others have been authenticated under the Indenture or this Bond Legislation and the Fiscal Officer's Certificate.

"Notes" means notes issued in anticipation of the issuance of the Bonds.

"Paying Agent" means the Trustee or its lawful successor, or the registrar and paying agent appointed pursuant to the Fiscal Officer's Certificate, as applicable.

"person" or "Person" or words importing persons means firms, associations, partnerships (including, without limitation, general and limited partnerships), joint ventures, societies, estates, trusts, corporations, public or governmental bodies, other legal entities and natural persons.

"Revenues" means all such revenues, other than moneys raised by taxation for purposes of compliance with Article VIII, Section 13 of the Constitution of Ohio, as the Issuer specifies in the Indenture or the Fiscal Officer's Certificate, as applicable, to be pledged as security for the Bonds or Notes.

"State" means the State of Ohio.

"Trustee" means the bank or trust company that is appointed or any successor trustee under the terms of the Indenture.

Any reference to the Issuer, the Issuing Authority, or to their members, officers or to other public officers, boards, commissions, departments, institutions, agencies, bodies or entities shall include those which succeed to their functions, duties or responsibilities by operation of law, and also those who at the time may legally act in their place.

References to any act or resolution of the Ohio General Assembly, or to a section, chapter, division, paragraph or other provision of the Ohio Revised Code or the Constitution of Ohio, or the laws of Ohio, shall include that act or resolution, and that section, chapter, division, paragraph or other provision and those laws as from time to time amended, modified, supplemented, revised or superseded, unless expressly stated to the contrary, provided that no such amendment, modification, supplementation, revision or supersession shall alter the obligation to pay the Bond Service Charges on Bonds or Notes outstanding, at the time of any such action, in the amount and manner, at the times and from the sources provided in the Bond Legislation and the Indenture, except as otherwise herein permitted.

Unless the context otherwise indicates, words importing the singular number shall include the plural number and words importing the plural number shall include the singular number. The terms "hereof," "herein," "hereby," "hereto" and "hereunder," and similar terms, means both the Bond Legislation and the Indenture, except in the case of reference to a stated section number of either.

Section 2. Determinations by Issuing Authority. That the Issuing Authority hereby finds and determines that it is necessary to issue, sell and deliver the Bonds in the principal amount of not to exceed \$29,005,000 upon the terms set forth herein, as supplemented by the Indenture or the Fiscal Officer's Certificate, for the purpose of paying the costs to construct permanent improvements comprising, or constructed to support the operation of, a community center in the Over-the-Rhine neighborhood of Cincinnati, including, without limitation, recreation facilities, a childcare center, and a public outdoor play area (the "Project") in accordance with the Funding Agreement; all as allowable by law; such principal amount may be increased by the amounts necessary to fund a debt service reserve fund (if needed), capitalized interest (if any), costs of issuance, and other necessary and permitted costs, all as determined by the Fiscal Officer. The officers specified herein are authorized to execute and deliver the documents necessary or appropriate in order to secure the Bonds or Notes.

This Council hereby determines that the issuance of the Bonds will be for a proper public and municipal purpose and in the best interest of the Issuer.

Section 3. Terms of the Bonds.

- (a) Form, Denominations, and Dates. That the Bonds shall be designated "Economic Development Revenue Bonds (Findlay Community Center Project)" or as otherwise designated in the Fiscal Officer's Certificate, shall be negotiable instruments, shall be issued only in fully registered form, without coupons, and shall express upon their faces the purpose for which they are issued. The Bonds shall be dated as of their date of issuance, shall be numbered as determined by the Bond registrar or by the Trustee as Bond registrar, and shall be issued in denominations of \$5,000 or any integral multiple thereof or as otherwise provided in the Fiscal Officer's Certificate. The Bonds shall be exchangeable for other

Bonds in the manner and upon the terms set forth in the Indenture or the Fiscal Officer's Certificate.

- (b) Execution, Interest Rates and Maturities. That the Bonds shall be executed by the signatures of the Mayor and Fiscal Officer of the Issuer and shall bear the official seal of the Issuer (provided that both of such signatures and such seal may be facsimiles), and shall bear the manual authenticating signature of an authorized signer of the Bond registrar or the Trustee, as appropriate. The Bonds shall bear interest from the most recent date to which interest has been paid or duly provided for, or, if no interest has been paid or duly provided for, from their dates. The true interest cost on the Bonds shall not be in excess of six and one half percent (6.50%) per annum. The Bonds shall mature or be subject to mandatory sinking fund redemption at the times and in the respective principal amounts, and such principal amounts shall bear interest payable semiannually on each Interest Payment Date, at the respective rates per annum, as determined by the Fiscal Officer (after negotiation, if the Bonds are sold with the original purchaser of the Bonds) and set forth in the Fiscal Officer's Certificate or in a bond purchase agreement, as applicable. All Bonds shall finally mature not later than as allowable by law.
- (c) Optional Redemption. That the Bonds of the maturities specified in the Fiscal Officer's Certificate or, if applicable, in the bond purchase agreement shall be subject to redemption, in the manner provided in the Fiscal Officer's Certificate or the Indenture, as applicable, at the option of the Issuer, by lot, either in whole or in part, on any date, and at the redemption prices (expressed as percentages of

the principal amount to be redeemed) set forth in the Fiscal Officer's Certificate or Indenture, as applicable, plus accrued interest to the date fixed for redemption.

- (d) Payment. That Bond Service Charges with respect to the Bonds shall be payable in lawful money of the United States of America without deduction for the services of the Trustee or the Paying Agent, in the manner provided in the Fiscal Officer's Certificate or the Indenture, as applicable.

Section 4. Issuance of Notes. That if the Fiscal Officer, in the exercise of her judgment, determines that it is preferable that notes rather than bonds be issued initially, there are hereby authorized Notes in the aggregate principal amount of not to exceed \$29,005,000, which may be issued in anticipation of the issuance of a like principal amount of said bonds for the purpose described in Section 2 hereof. Such Notes shall be issued in such numbers and denominations as may be determined by the Fiscal Officer; shall bear interest at a rate or rates not in excess of the legal maximum rate of interest, if any, for obligations of this type under Ohio law, as shall be approved by the Fiscal Officer, payable on such dates as are determined by the Fiscal Officer; shall be dated as of their date of issuance; shall mature on such date or dates as may be selected by the Fiscal Officer; may be callable in whole or in part at any time prior to maturity as approved by the Fiscal Officer; may be issued in installments as approved by the Fiscal Officer; shall be designated "Economic Development Revenue Bond Anticipation Notes (Findlay Community Center Project)"; and shall be payable as to principal at the office of the Paying Agent or the office of the Treasurer of the City, and the interest thereon shall be paid by the Paying Agent or the office of the Treasurer of the City on each interest payment date to the holders of the Notes. Said Notes shall bear the signature of the Mayor, which may be a facsimile, and the manual signature of the Fiscal Officer, shall bear the corporate seal of the City, and shall



express on their faces the purpose for which they are issued and that they are issued pursuant to this ordinance.

Section 5. Sale of the Bonds or Notes. That the Fiscal Officer is hereby authorized to award and sell the Bonds or Notes at public or private sale, in her sound discretion without further action by this Council, at such price as is determined by the Fiscal Officer, plus accrued interest on the aggregate principal amount of the Bonds or Notes from their dates to the date of delivery and payment. The Executive or Fiscal Officer is hereby authorized to make arrangements for the delivery of the Bonds or Notes to, and payment therefor by, the purchaser or purchasers thereof at the price determined by the Fiscal Officer; and the Executive or Fiscal Officer is hereby authorized to execute a purchase agreement for the Bonds or Notes, if applicable, without further action by this Council.

Section 6. Allocation of Proceeds of the Bonds or Notes. That the proceeds received by the Issuer from the sale of the Bonds or Notes shall be allocated, and are hereby appropriated, in the amounts, and to the funds, set forth in the Fiscal Officer's Certificate or the Indenture, as applicable.

Section 7. Security for the Bonds or Notes. That the security for the Bonds or Notes shall be a pledge of Revenues or any other permissible funds determined by the Fiscal Officer and further described in the Indenture or the Fiscal Officer's Certificate. The Fiscal Officer is also authorized, in her discretion, to cause the interest on all or a portion of the Bonds or Notes to be excludible from gross income for federal income tax purposes under the Code, and the interest on all or a portion to be includible in gross income for federal income tax purposes under the Code, to the extent permitted by law.

The Bonds or Notes shall be payable solely from the Revenues and the Debt Service Reserve Fund (if any) and shall be secured by the Indenture granting a lien upon the Revenues

and the Debt Service Reserve Fund (if any). In addition, the Executive and the Fiscal Officer, in their sound discretion, are hereby authorized to further secure the Bonds or Notes by pledging toward payment of the Bonds or Notes other moneys not raised by taxation received by the Issuer, in the order and to the extent that they deem necessary or appropriate to obtain a favorable interest rate on the Bonds. The Executive and Fiscal Officer are further authorized to evidence such additional security in whatever manner they deem appropriate, and to execute and deliver any documents necessary to that end. Anything in the Indenture, the Bond Legislation or the Bonds or Notes notwithstanding, neither the Indenture, the Bond Legislation, nor the Bonds or Notes will constitute a debt, or a pledge of the faith, credit, or taxing power of the Issuer, the State or any political subdivision thereof, and the holders or owners of the Bonds or Notes shall have no right to have taxes levied by the Issuing Authority, the General Assembly of the State, or the taxing authority of any political subdivision of the State for the payment of the Bond Service Charges, and the Bonds or Notes shall contain on their faces a statement to that effect. Nothing herein shall be deemed to prohibit the Issuer from lawfully using, of its own volition, any of its general resources, including lawfully available City income tax revenues, for the fulfillment of any of the terms and conditions of the Indenture, the Bond Legislation, or the Bonds or Notes; provided, that no moneys raised by taxation are obligated or pledged therefore. The Bonds or Notes are being issued under the authority of this ordinance, Article VIII, Section 13, and Article XVIII, Section 3, of the Constitution of the State of Ohio, and the provisions of the Charter of the City.

The Executive and the Fiscal Officer are hereby authorized to make provision in the Indenture securing such Bonds or Notes for: the application of the Revenues, creation of such funds as are necessary or appropriate, investment of moneys in such funds, use of such funds,

recordkeeping, such covenants of the Issuer as are necessary or appropriate, and such other matters as are customary or appropriate to be contained in the Indenture.

Section 8. Execution of the Indenture and Other Documents. That the Executive and the Fiscal Officer are each hereby authorized to execute, acknowledge, and deliver, on behalf of the Issuer, to the Trustee the Indenture (if any).

The Fiscal Officer is hereby authorized to exercise her discretion in order to set the terms contained in the Fiscal Officer's Certificate and to execute and deliver the same.

The Executive and the Fiscal Officer are each hereby separately authorized to take any and all actions and to execute such other instruments that may be necessary or appropriate in the opinion of Frost Brown Todd LLP or other nationally recognized bond counsel, in order to effect the issuance of the Bonds or Notes and the intent of the Bond Legislation. The Fiscal Officer, or other appropriate officer of the Issuer, shall certify a true transcript of all proceedings had with respect to the issuance of the Bonds or Notes, along with such information from the records of the Issuer as is necessary to determine the regularity and validity of the issuance of the Bonds or Notes.

This Bond Legislation shall constitute a part of the Indenture as therein provided and for all purposes of the Indenture, including, without limitation, application to the Bond Legislation of the provisions in the Indenture relating to amendment, modification and supplementation, and provisions for severability.

The Fiscal Officer is hereby authorized to appoint a trustee, paying agent and registrar for the Bonds or (if necessary) the Notes.

Section 9. Offering Document. That the Executive and the Fiscal Officer are each separately authorized to execute and deliver a preliminary offering document and a final offering document on behalf of the Issuer, which shall be in such form as such officers may approve, their

execution thereof on behalf of the Issuer to be conclusive evidence of such approval, and copies thereof are hereby authorized to be prepared and furnished to the original purchaser of the Bonds or Notes for distribution to prospective purchasers of the Bonds or Notes and other interested persons.

The Executive and the Fiscal Officer on behalf of the Issuer and each of them are hereby each separately authorized to furnish such information, to execute such instruments and to take such other actions in cooperation with the original purchaser of the Bonds or Notes as may be reasonably requested to qualify the Bonds or Notes for offer and sale under the Blue Sky or other securities laws and regulations and to determine their eligibility for investment under the laws and regulations of such states and other jurisdictions of the United States of America as may be designated by the original purchaser; provided however, that the Issuer shall not be required to register as a dealer or broker in any such state or jurisdiction or become subject to the service of process in any jurisdiction in which the Issuer is not now subject to such service.

Section 10. Taxability. That as to any Bonds or Notes which constitute obligations the interest on which is excludable from gross income for federal income tax purposes under the Code, Council, for and on behalf of the City of Cincinnati, Hamilton County, Ohio, hereby covenants that it will restrict the use of the proceeds of the Bonds or Notes hereby authorized in such manner and to such extent, if any, and take such other actions as may be necessary, after taking into account reasonable expectations at the time the debt is incurred, so that they will not constitute obligations the interest on which is subject to federal income taxation or that they will not constitute “arbitrage bonds” under Sections 103(b)(2) and 148 of the Code. The Fiscal Officer or any other officer having responsibility with respect to the issuance of the Bonds or Notes is authorized to give an appropriate certificate on behalf of the City on the date of delivery of the Bonds or Notes for inclusion in the transcript of proceedings, setting forth the facts,

estimates and circumstances and reasonable expectations pertaining to the use of the proceeds thereof and the provisions of said Sections 103(b)(2) and 148 and regulations thereunder.

These Bonds or Notes are not designated “qualified tax-exempt obligations” for the purposes set forth in Section 265(b)(3) of the Code.

Section 11. Continuing Disclosure. That the Issuing Authority hereby covenants and agrees that it will execute, comply with, and carry out all of the provisions of a continuing disclosure instrument in connection with the issuance of the Notes or Bonds, in accordance with Rule 15c2-12, as amended, of the Securities and Exchange Commission, or as otherwise determined by the Fiscal Officer to be in the best interest of the City.

Section 12. Severability. That should it be judicially determined by a court having jurisdiction to pass upon the validity of the Bond Legislation, the Indenture or the Bonds or Notes, that any provision of the Bond Legislation is beyond the powers of the Issuing Authority or the Issuer, or is otherwise invalid, then such decision shall in no way affect the validity of the Bond Legislation, the Indenture or the Bonds or Notes, or any proceedings related thereto, except as to the particular matters found by such decision to be invalid.

Section 13. Consolidation. That, to the extent legally permissible, the Bonds or Notes may be consolidated into a single issue with other bond or notes which have been authorized by the Issuing Authority as determined by the Fiscal Officer.

That the Bonds or Notes shall be issued in such designations, series, and shall have maturities or principal payments, as are consistent with the aggregate of the series, periodic maturities or principal payments of the separate issues of bonds as set forth in the respective bond ordinances and as provided in the bond purchase agreement to be entered into by and between the Issuer and an underwriter as determined by the Fiscal Officer.

Section 14. Book Entry Bonds or Notes. That the Issuing Authority hereby determines that these Bonds or Notes may but are not required to be issued in Book-Entry-Only form through The Depository Trust Company, New York, New York. The Letter of Representations to The Depository Trust Company from the City, dated March 21, 1995, as supplemented from time to time, is hereby ratified and confirmed.

So long as these Bonds or Notes are in Book-Entry-Only form, the following covenants and agreements of the Issuer shall be in effect:

(a) Definitions.

“Beneficial Owner” means the person in whose name a Bond or Note is recorded as the beneficial owner of such Bond or Note by the respective systems of DTC and each of the DTC Participants.

“CEDE & Co” means CEDE & Co, the nominee of DTC, and any successor nominee of DTC with respect to the Bonds or Notes.

“DTC” means The Depository Trust Company, a limited purpose trust company organized under the laws of the State of New York, and its successors and assigns.

“DTC Participant” means banks, brokers or dealers who are participants of DTC.

“Letter of Representations” means the Letter of Representations dated March 21, 1995, as supplemented from time to time, from the City and the Paying Agent and Registrar, to DTC with respect to the Bonds or Notes, which shall be the binding obligation of the City and the Paying Agent and Registrar.

The Bonds or Notes shall initially be issued in global book entry form registered in the name of CEDE & Co, as nominee for DTC.

While in book entry form, payment of interest for any Bond or Note registered in the name of CEDE & Co shall be made by wire transfer or such other manner as permitted by the Letter of Representations, to the account of CEDE & Co on the Interest Payment Date or the redemption date at the address indicated for CEDE & Co in the bond register.

(b) Book Entry Bonds or Notes.

(i) Except as provided in Section 14(c) hereof, the registered owner of all of the Bonds or Notes shall be DTC and the Bond or Notes shall be registered in the name of CEDE & Co, as nominee for DTC. The City and

the Paying Agent and Registrar shall supplement (with a description of the bonds) the Letter of Representations with DTC, and the provisions of such Letter of Representations shall be incorporated herein by reference.

- (ii) The Bonds or Notes shall be initially issued in the form of single fully registered global certificates in the amount of each separate stated maturity of the Bonds or Notes. Upon initial issuance, the ownership of such Bonds or Notes shall be registered in the City's bond register in the name of CEDE & Co, as nominee of DTC. The Paying Agent and Registrar and the City may treat DTC (or its nominee) as the sole and exclusive registered owner of the Bonds or Notes registered in its name for the purposes of payment of the principal, or redemption price of or interest on the Bonds or Notes, selecting the Bonds or Notes or portions thereof to be redeemed, giving any notice permitted or required to be given to Bondholders under this ordinance, registering the transfer of Bonds or Notes, obtaining any consent or other action to be taken by Bondholders and for all other purposes whatsoever; and neither the Paying Agent and Registrar nor the City shall be affected by any notice to the contrary. Neither the Paying Agent and Registrar nor the City shall have any responsibility or obligation to any DTC Participant, any person claiming a beneficial ownership interest in the Bonds or Notes under or through DTC or any DTC Participant, or any other person which is not shown on the registration books of the Paying Agent and Registrar as being a registered owner, with respect to the accuracy of any records maintained by DTC or any DTC Participant; the payment of DTC or any DTC Participant of any amount in respect of the principal or redemption price of or interest on the Bonds or Notes; any notice which is permitted or required to be given to Bondholders under this ordinance; the selection by DTC or any DTC Participant of any person to receive payment in the event of a partial redemption of the Bonds or Notes; or any consent given or other action taken by DTC as Bondholder. The Paying Agent and Registrar shall pay from moneys available hereunder all principal of, and premium, if any, and interest on the Bonds or Notes only to or "upon the order of" DTC (as that term is used in the Uniform Commercial Code as adopted in the State of Ohio), and all such payments shall be valid and effective to fully satisfy and discharge the City's obligations with respect to the principal of, and premium, if any, and interest on the Bonds or Notes to the extent of the sum or sums so paid. Except as otherwise provided in Section 14(c) hereof, no person other than DTC shall receive an authenticated Bond certificate for each separate stated maturity evidencing the obligation of the City to make payments of principal of, and premium, if any, and interest pursuant to this ordinance. Upon delivery by DTC to the Paying Agent and Registrar of written notice to the effect that DTC has determined to substitute a new nominee in place of CEDE & Co, and subject to the provisions of this ordinance with respect to transfers of Bonds or Notes, the word "CEDE & Co" in this ordinance shall refer to such new nominee of DTC.

(c) Delivery of Bond Certificates. In the event the City determines that it is in the best interest of the Beneficial Owners that they be able to obtain Bond certificates, the City may notify DTC and the Paying Agent and Registrar, whereupon DTC will notify the DTC Participants, of the availability through DTC of Bond certificates. In such event, the Paying Agent and Registrar shall issue, transfer and exchange, at the City's expense, Bond certificates as requested by DTC in appropriate amounts. DTC may determine to discontinue providing its services with respect to the Bonds or Notes at any time by giving notice to the City and the Paying Agent and Registrar and discharging its responsibilities with respect thereto under applicable law. Under such circumstances (if there is no successor securities depository), the City and Paying Agent and Registrar shall be obligated to deliver Bond certificates as described in this ordinance, provided that the expense in connection therewith shall be paid by DTC. In the event Bond certificates are issued, the provisions of this ordinance shall apply to, among other things, the transfer and exchange of such certificates and the method of payment of principal of, premium, if any, and interest on such certificates. Whenever DTC requests the City and the Paying Agent and Registrar to do so, the Paying Agent and Registrar and the City will cooperate with DTC in taking appropriate action after reasonable notice (i) to make available one or more separate certificates evidencing the Bonds or Notes to any DTC Participant having Bonds or Notes credited to its DTC account, or (ii) to arrange for another securities depository to maintain custody of certificates evidencing the Bonds or Notes.

Section 15. Open Meetings Determination. That the Issuing Authority hereby finds and determines that all formal actions relative to the adoption of this Bond Legislation were taken in



an open meeting of this Issuing Authority, and that all deliberations of this Issuing Authority and of its committees, if any, which resulted in formal action, were taken in meetings open to the public, in full compliance with applicable legal requirements, including Section 121.22 of the Ohio Revised Code.

Section 16. Effective Date. That this ordinance is an emergency measure necessary for the preservation of the public peace, health, safety and general welfare and shall, subject to the terms of Article II, Section 6 of the Charter, be effective immediately. The reason for the emergency is that the sale of the bonds or notes authorized herein may be required within thirty days of passage of the ordinance in order ensure that various financing sources are available to pay costs of the Project, and therefore, this ordinance shall take effect and be in force immediately upon its passage.

Passed: \_\_\_\_\_, 2025

\_\_\_\_\_  
Aftab Pureval, Mayor

Attest: \_\_\_\_\_  
Clerk

**March 10, 2025**

**To:** Members of the Budget and Finance Committee

202500463

**From:** Sheryl M. M. Long, City Manager

**Subject: Presentation – Cincy On Track Update**

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Attached is the presentation titled Cincy On Track Update for the Budget and Finance Committee Meeting on Monday, March 10, 2025.

cc: William “Billy” Weber, Assistant City Manager  
Cathy B. Bailey, Interim Assistant City Manager  
John Brazina, Interim Assistant City Manager  
Andrew Dudas, Budget Director

# **FY 2026-2027 Biennial Capital Budget:**

## **Cincy On Track Updates**

**March 10, 2025**

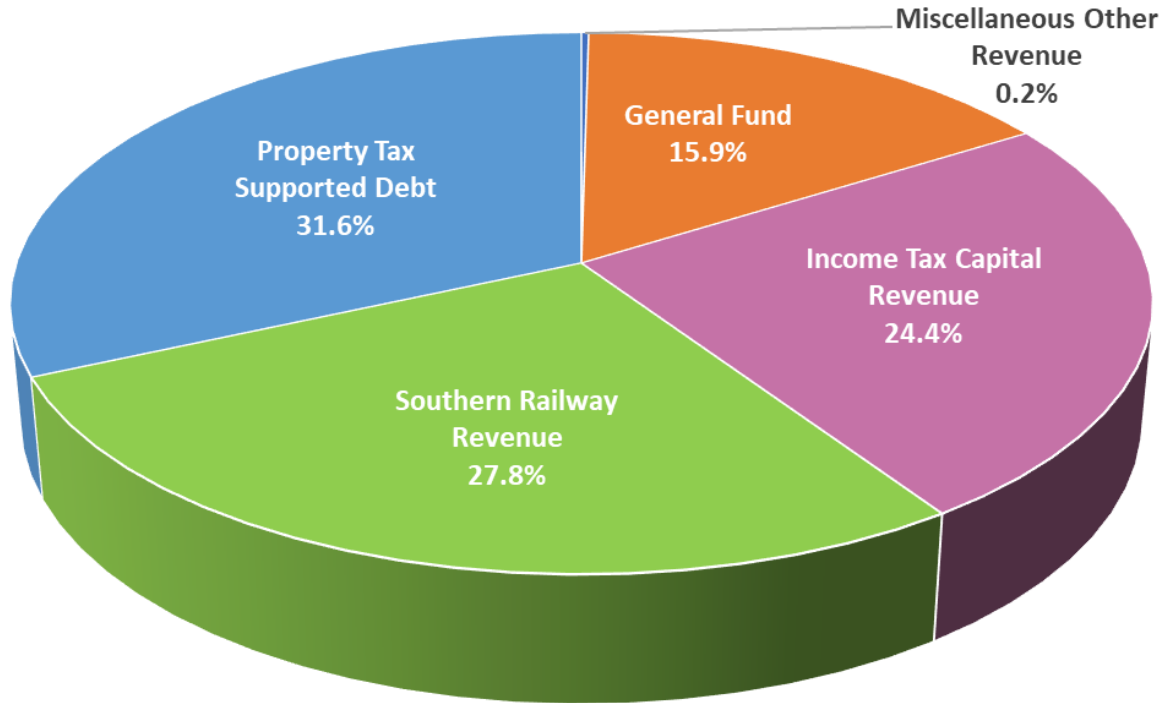
# Six-Year Capital Improvement Program (CIP)

- The CIP represents the capital investment plan for the City primarily to improve City streets, bridges, recreation facilities, parks, health facilities, and buildings.
- For planning purposes, the City's CIP covers a six-year period.
- The CIP is designed to coordinate financing and timing of improvements to maximize the value to the public.
- Similar to the City's Biennial Operating Budget, revisions to the second year of the CIP are made during the update year of the biennial budget (aka the "Budget Update").

# Six-Year Capital Improvement Plan (CIP) – General Capital Resources

- General Capital Resources primarily include the following:
  - Cincinnati Southern Railway (CSR) Revenue
    - CSR Lease Proceeds Prior to FY 2025
    - CSR Infrastructure Trust Proceeds After FY 2025
  - Property Tax Supported Debt
  - Income Tax Capital Revenue
  - Miscellaneous Other Revenue

## FY 2025 General Capital Resources – \$105.1 million



- Southern Railway Revenue = \$29.2m
- Property Tax Supported Debt = \$33.3m
- Income Tax Capital Revenue = \$25.6m
- Miscellaneous Other Revenue = \$250k
- General Fund Revenue for Capital = \$16.7m

“General Fund” resources in the amount of \$16.7 million are being transferred out to the capital budget. These funds are available due to General Fund revenue replacement from American Rescue Plan (ARP) funds.

# Capital Budget Planning – Existing Infrastructure

# Capital Budget Planning – Process Improvements

- **Prior to FY 2025:**
  - Due to limited capital resources, departments would tend to focus on infrastructure-related capital funding requests to address deferred capital maintenance needs.
  - With significant deferred capital maintenance needs, the City often prioritized allocating resources to address critical infrastructure at risk for adverse impact to service delivery or potential failure.
  - Limited funding hampered the City's ability to include replacement or major rehabilitation of existing facilities in the six-year CIP.
  - Sub-project details were often limited as departments were frequently in reactive mode.
  - When departments were responding to emergent repairs, their ability to implement planned improvements were disrupted.



# Capital Budget Planning – Process Improvements

- **FY 2025:**
  - A methodology for prioritizing General Capital resource allocation to existing infrastructure capital projects was rolled out to departments.
    - Guidelines included the following:
      - Infrastructure Condition
      - Equity
      - Operating Budget Impact
      - Project Readiness
      - Strategic Importance / Service Delivery Impacts
    - Departments provided sub-project detail by neighborhood for certain existing infrastructure projects eligible for funding with CSR related resources.
    - Departments presented highlights of projects and beneficiaries to the City Council as part of the release of the Recommended FY 2025 City Manager's Capital Budget Update.
    - The Office of Performance and Data Analytics (OPDA) launched a dashboard for transparency on CSR expenditures.

# Capital Budget Planning – Process Improvements

- **Fiscal Year (FY) 2026-2031 Capital Improvement Program (CIP):**
  - Will represent the City's first six-year capital plan utilizing the full benefit of Cincinnati Southern Railway (CSR) Trust Disbursements.
  - Departments were asked to do more in-depth planning for various projects across all General Capital Budget sources.
  - Departments were encouraged to request funding for projects that will not only address the backlog of Deferred Maintenance (DM) including Emergent Repairs but also to be thoughtful in pursuing larger scale projects for Modernization and Strategic Investments (MSI).

# Capital Budget Planning – Process Improvements

- **Fiscal Year (FY) 2026-2031 Capital Improvement Program (CIP) [continued]:**
  - Departments were asked to carefully consider the timing of projects to allow phasing to occur with allocations for pre-development activities (planning and design) separated from allocations for construction. This allows for better resource deployment over the six-year plan and maximizes the utilization of capital resources in any given fiscal year.
  - Departments are providing additional project detail including continuing to provide sub-project detail and identify beneficiaries for CSR funded projects.
  - Departments continue to use a methodology to determine priority projects including infrastructure condition, equity, operating budget impact, project readiness, and strategic importance / service delivery impacts.

# Capital Budget Planning – Process Improvements

- **Anticipated FY 2027 Capital Budget Update and Beyond:**
  - Enhanced standardized data capture practices across all infrastructure departments to better inform allocation decisions and public transparency when evaluating projects.
  - Continued enhancements to the Cincy On Track dashboard to improve transparency as standardized data capture practices improve.
  - Drive efficiencies through more centralized cost estimation, project planning, and resource deployment oversight.
  - Continued improvements to procurement practices to make deployment more rapid.

# Questions?

**March 17, 2025**

**To:** Members of the Budget and Finance Committee  
202500494

**From:** Sheryl M. M. Long, City Manager

**Subject:** **Presentation – OPDA: Performance Based Budgeting and Quality of Life and Budget Priorities Survey**

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Attached is the Office of Performance and Data Analytics (OPDA)'s Performance Based Budgeting and Quality of Life and Budget Priorities Survey Presentation for the Budget and Finance Committee Meeting on Monday, March 17, 2025 at 1:00 PM.

cc: William "Billy" Weber, Assistant City Manager  
Cathy B. Bailey, Interim Assistant City Manager  
John Brazina, Interim Assistant City Manager

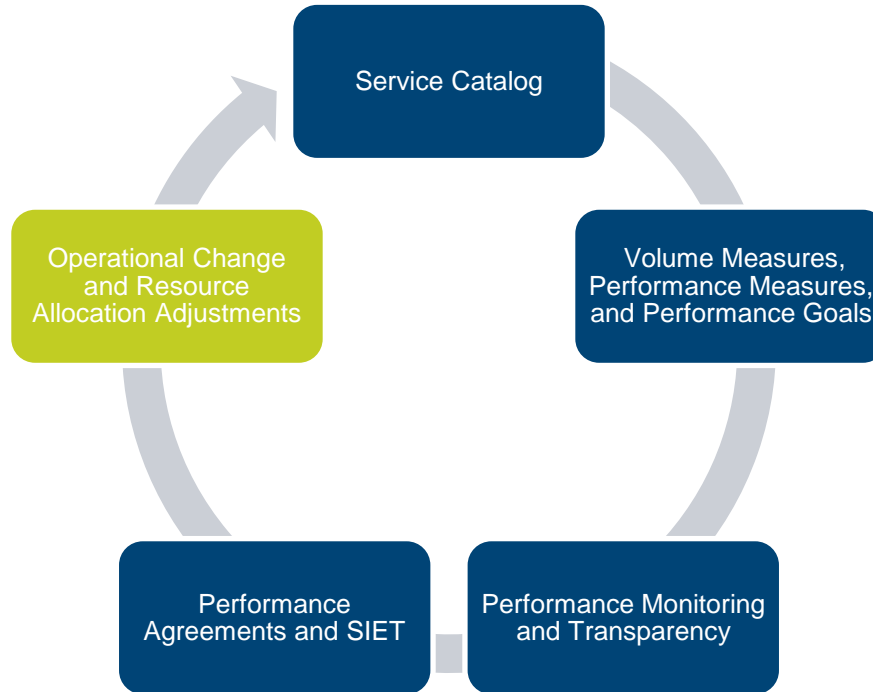
# Performance and Data Analytics

Budget & Finance Committee  
March 17, 2025

# Performance-Based Budgeting

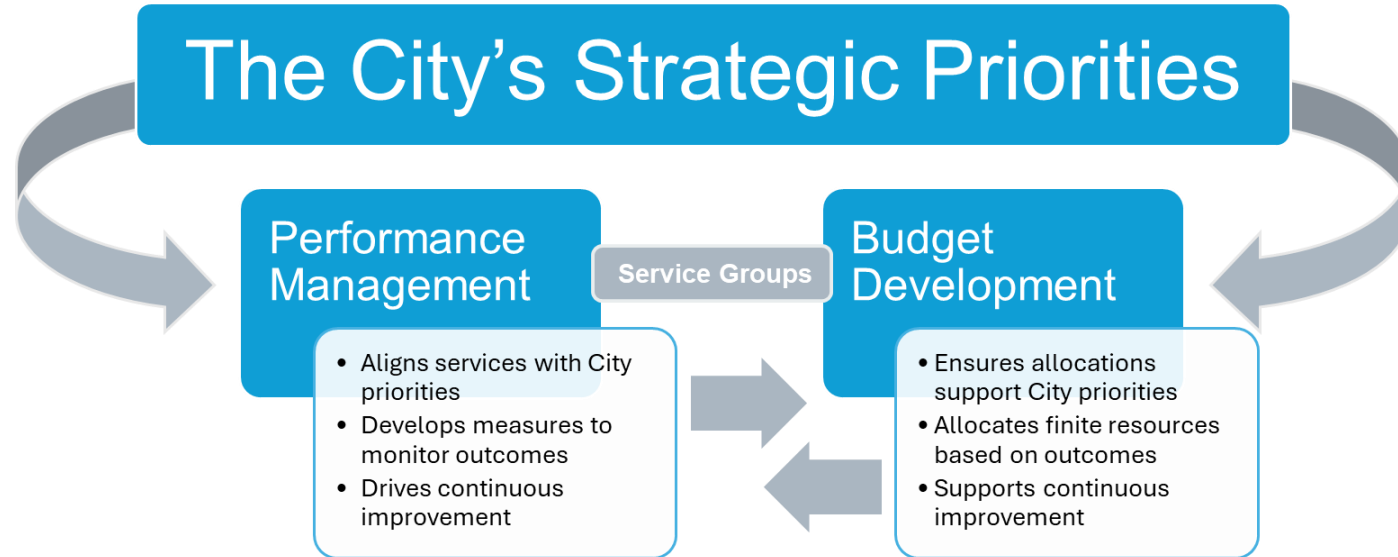


# Performance Management Process



# Reframing the Budget Conversation

Performance-based budgeting (PBB) is the incorporation of performance information into resource allocation decisions to better achieve the City's goals and objectives.



# The Process

## Executive Finance Review

An opportunity for departments to review current fee schedules and charges for services considering the true cost of services and to provide better revenue estimates.

**Who:** CMO, Department Directors, Finance Department

**What:** Review Historical Actual Revenues, Current Revenue Trends, Benchmark Data, and Fee Schedules

**Why:** Provides an understanding of revenue estimates and expected growth for the following fiscal year budget.

**When:** December/January (Around TTB)

## Executive Performance Review

An opportunity for departments to tell their performance story by highlighting achievements and communicating challenges and begin to discuss potential budget exceptions.

**Who:** CMO, Department Directors, OPDA

**What:** Performance Dashboard, CSRs, HR/ Workforce, Community Survey, other data points as desired.

**Why:** Provides an understanding of operational and/or resource challenges to drive continuous improvement and potential exception requests.

**When:** Late January/ Early February

## Executive Budget Review

An opportunity for departments to justify their budget request for baseline services and request exceptions to supplement existing services or request new services.

**Who:** CMO, Department Directors, EBR team

**What:** Performance Overlay, Executive Budget Review Packet

**Why:** Provides an understanding of departmental performance, budget requests, planned services and operations, and provides City Manager with information for resource allocation decisions.

**When:** Late March/ Early April

# Department Presentations to Budget & Finance

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- Mission Statement and Services
- Budget and FTE History
- FY25 Performance Agreement
- FY25 Performance Measures and Accompanying Data
- Other Service Delivery Challenges
- Accomplishments

# Quality of Life and Budget Priorities Survey

# Purpose

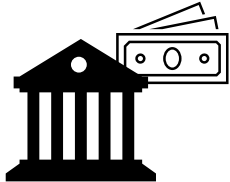
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To assess residents' perceived quality of life and standard of living in the City



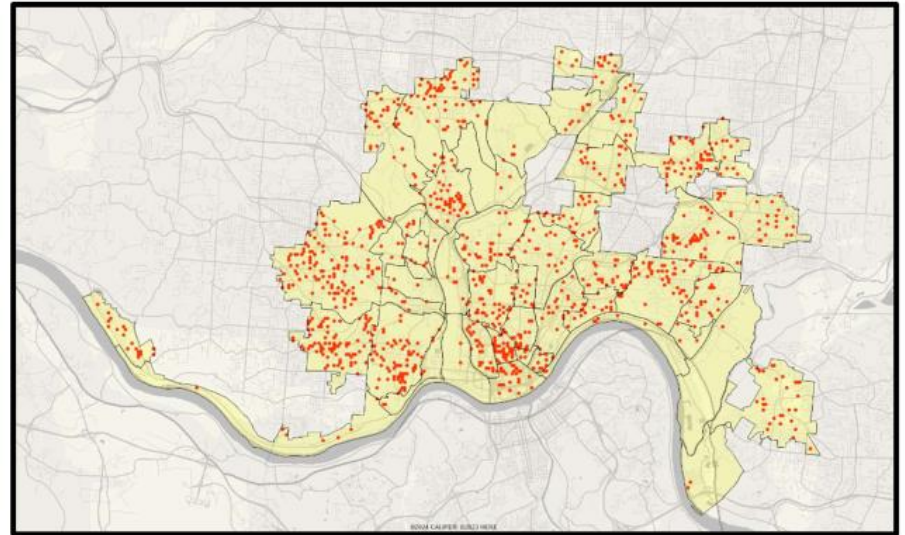
To understand residents' unmet needs and importance ratings related to City programming, services, and facilities



To inform the City's allocation decisions by identifying residents' priority investment ratings

# Methodology and Approach

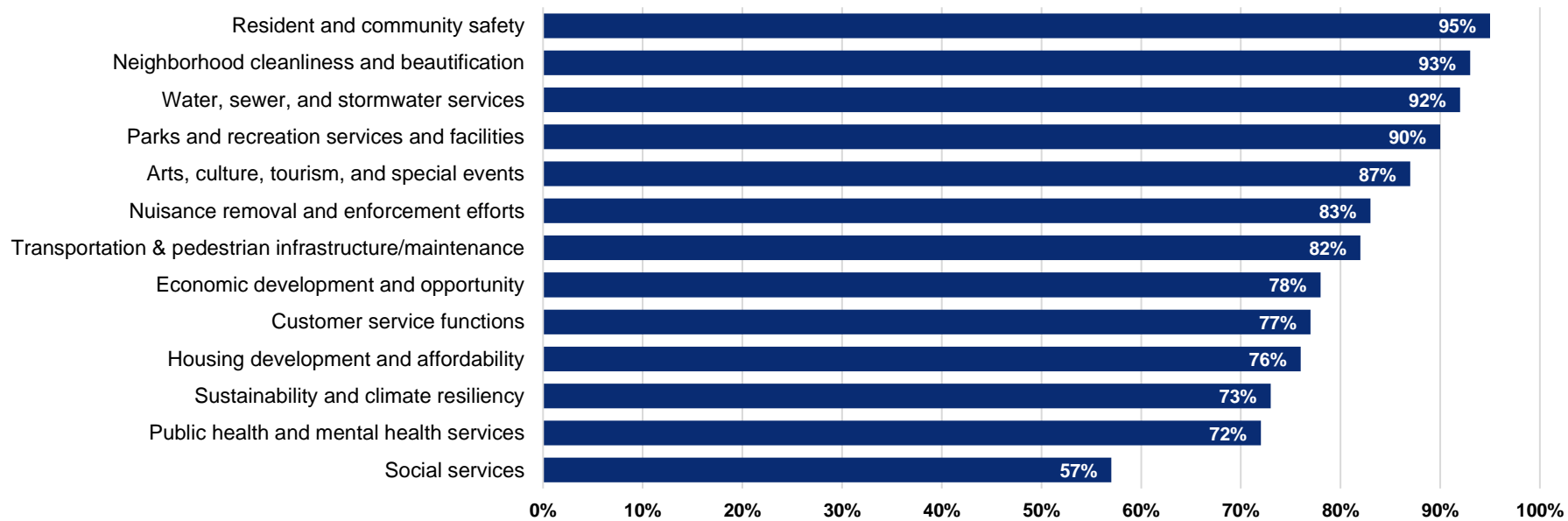
- ✓ Administered by mail and online to a random sample of households in the City
- ✓ **Over 1,216 surveys collected.** Goal was 1,200
- ✓ (Minimum of 200 surveys from six (6) neighborhood zones)
- ✓ The overall results for the sample of 1,216 surveys has a precision of at least  $\pm 2.8$  at the **95% level of confidence.**



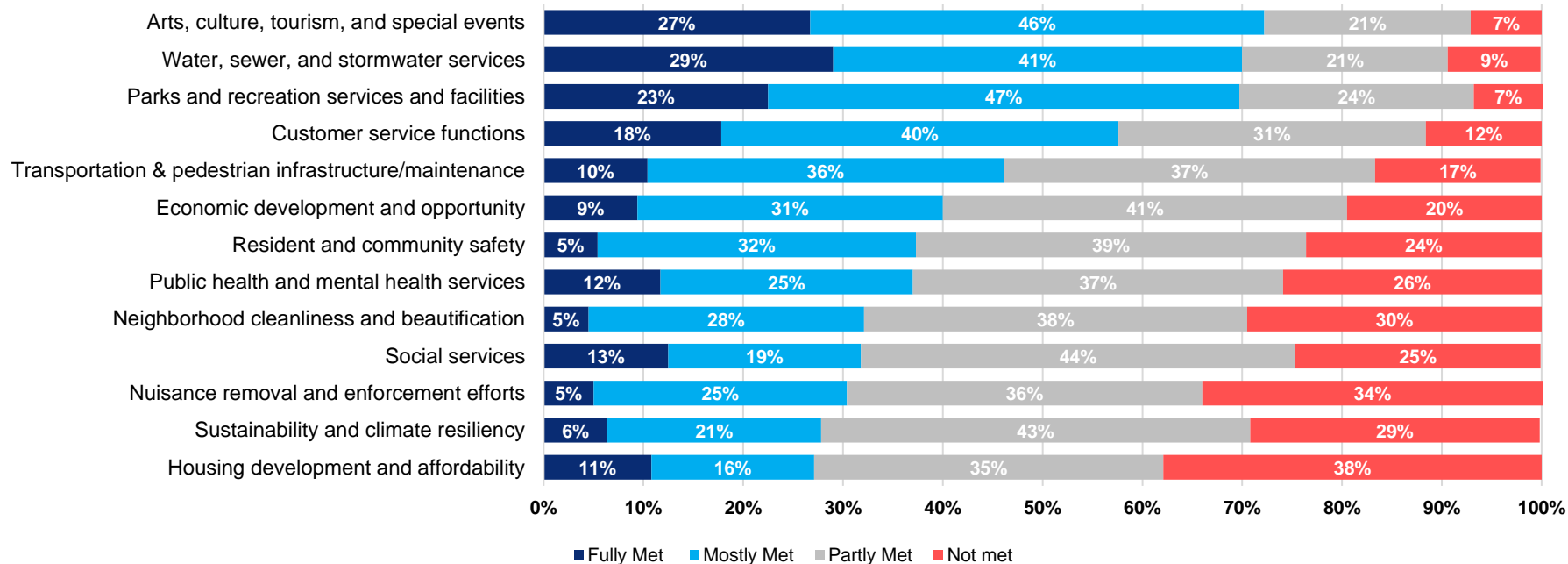
# Priority Investment Rating



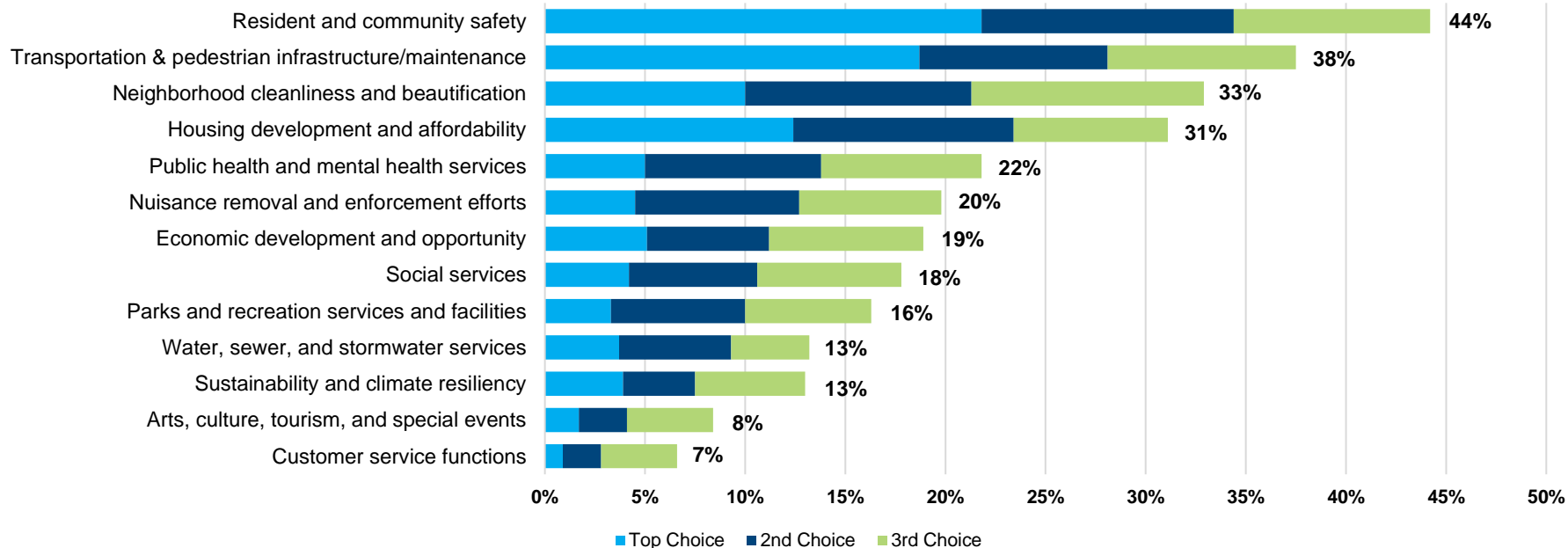
# What Programs, Services, or Facilities do Residents Need?



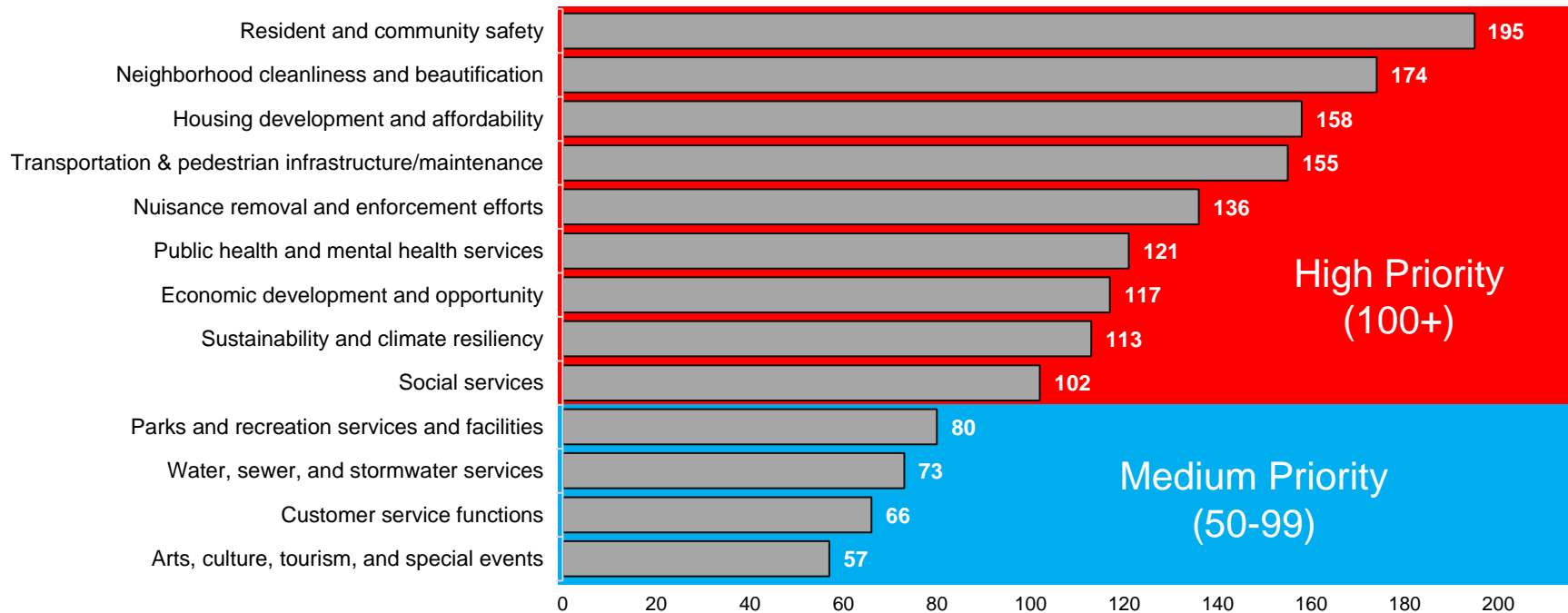
# How Well Are Those Needs Being Met?



# Which Programs, Services, or Facilities do Residents Perceive as Top Priorities for Funding?



# Priority Investment Rating



# Funding Priorities by Category

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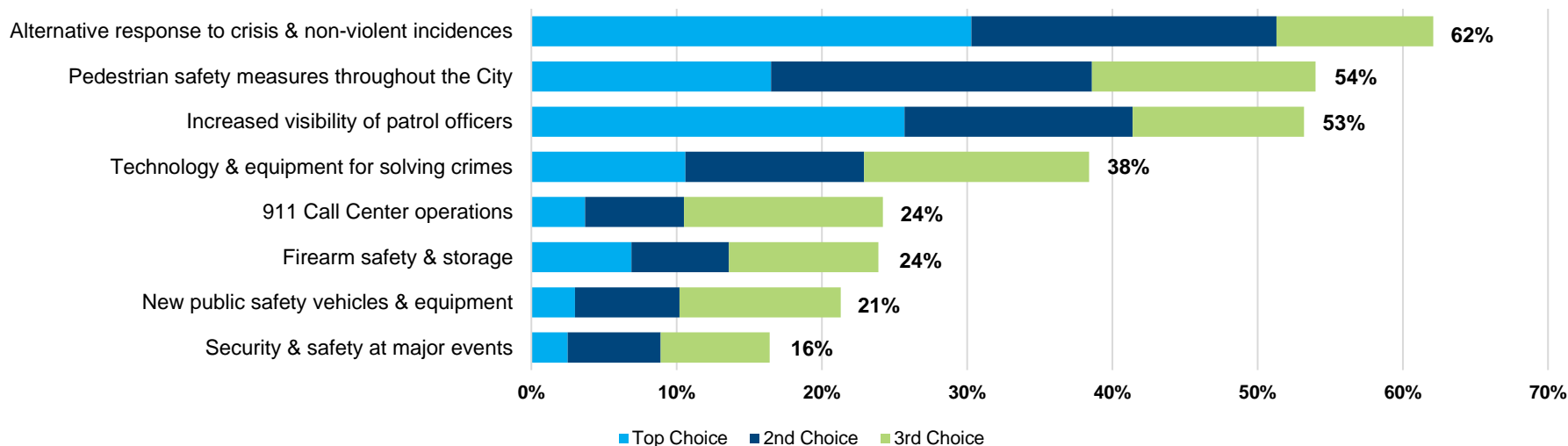
Residents were asked the following question for each category and instructed to rank their top two or three priorities:

***“If the City had extra dollars to put towards the below [category area], which would be your top funding priorities for the City's FY26 Budget?”***

- Resident and Community Safety
- Neighborhood Cleanliness and Beautification
- Housing Development and Affordability
- Transportation & Pedestrian Infrastructure and Maintenance
- Nuisance Removal and Enforcement Efforts
- Economic Development and Opportunity
- Social Services

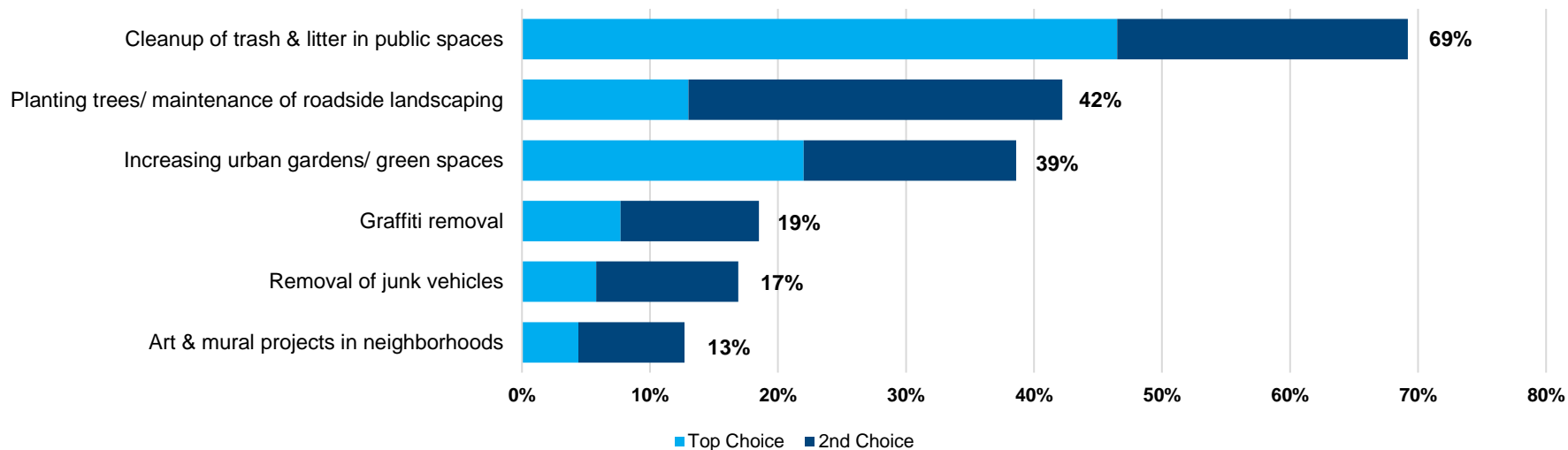
# Resident and Community Safety

Over 60% of residents identified alternative response to crisis and non-violent incidences in their top three public safety funding priorities, followed by pedestrian safety measures, and increased visibility of patrol



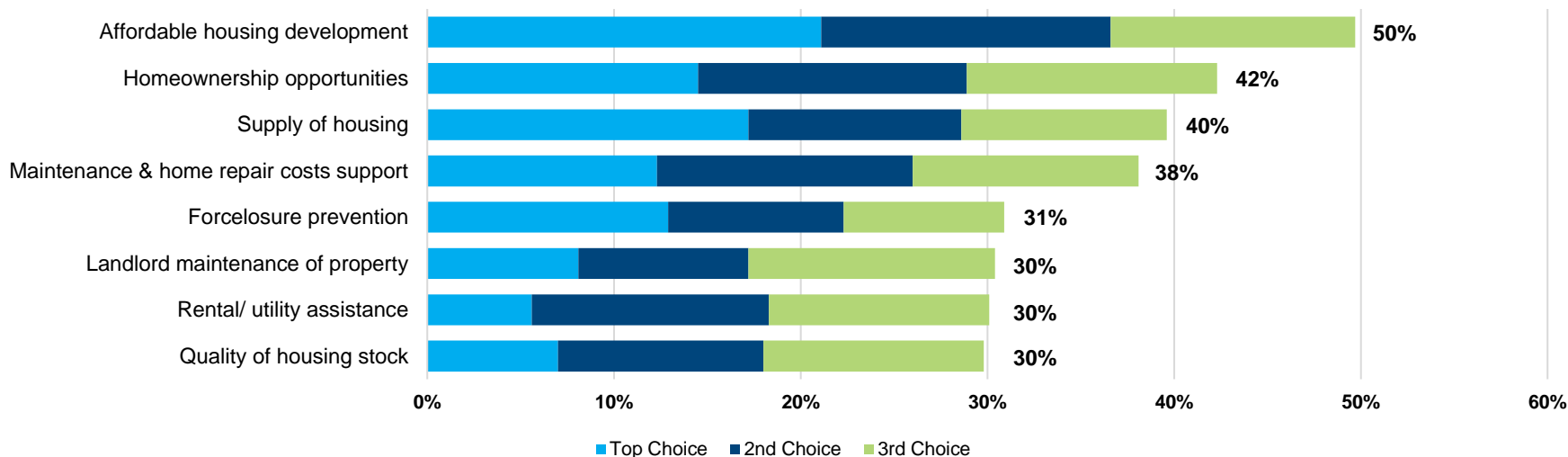
# Neighborhood Cleanliness and Beautification

Cleanup of trash and litter in public spaces is a clear priority for residents



# Housing Development and Affordability

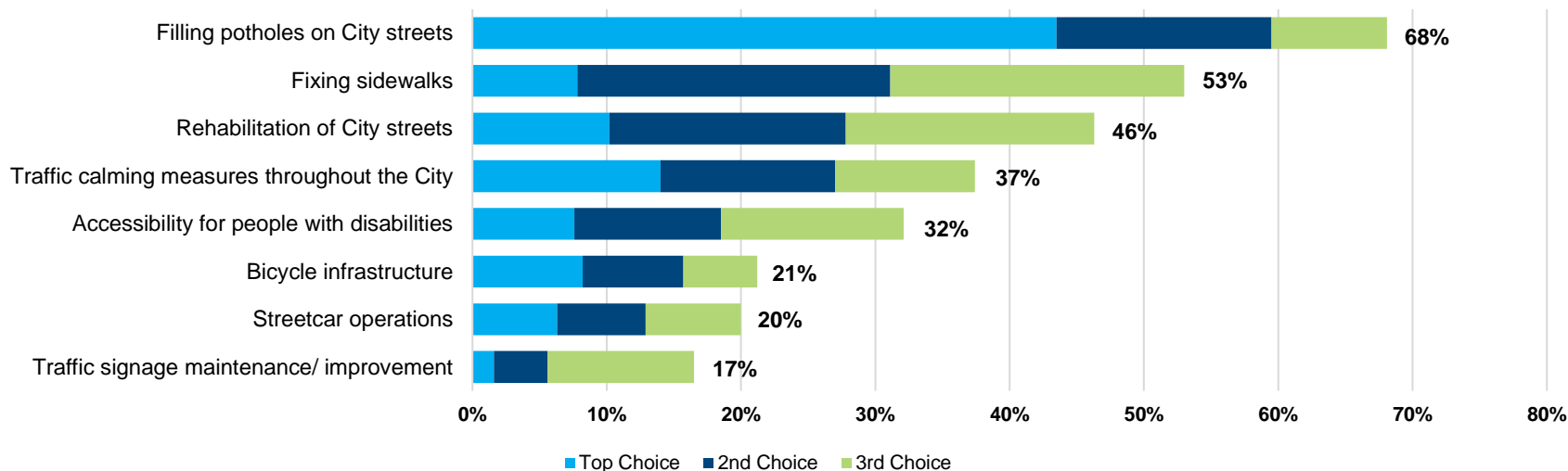
Affordable housing development, homeownership opportunities, and housing supply are residents' top three funding priorities, followed closely by home maintenance support





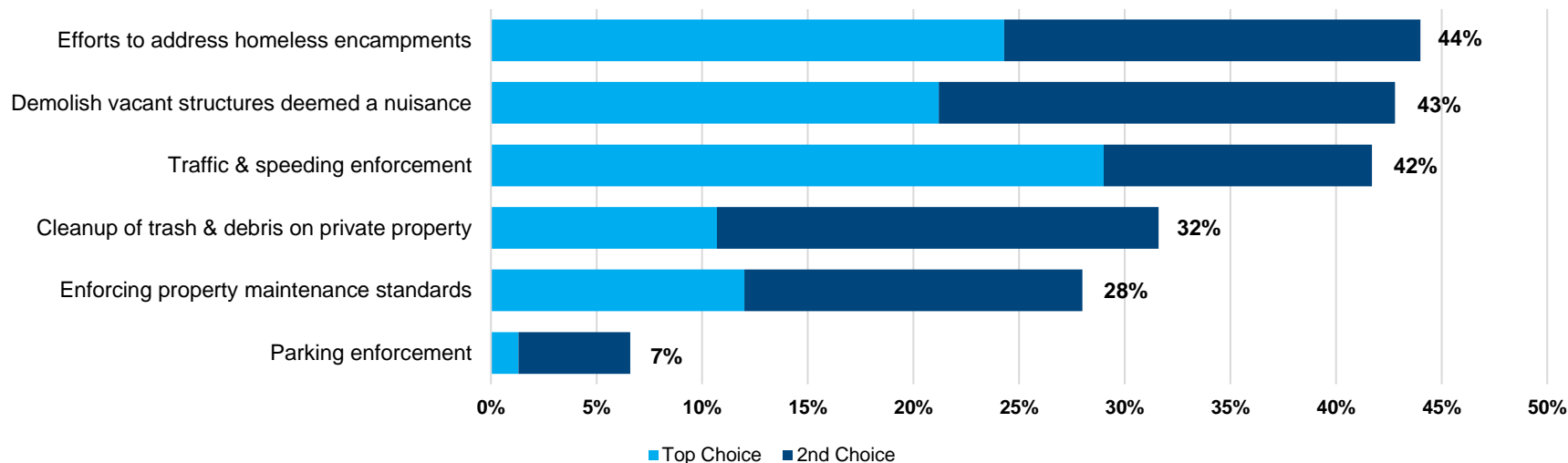
## Transportation and Pedestrian Infrastructure and Maintenance

Filling potholes remains a top priority for residents, followed by general sidewalk and City street infrastructure improvement



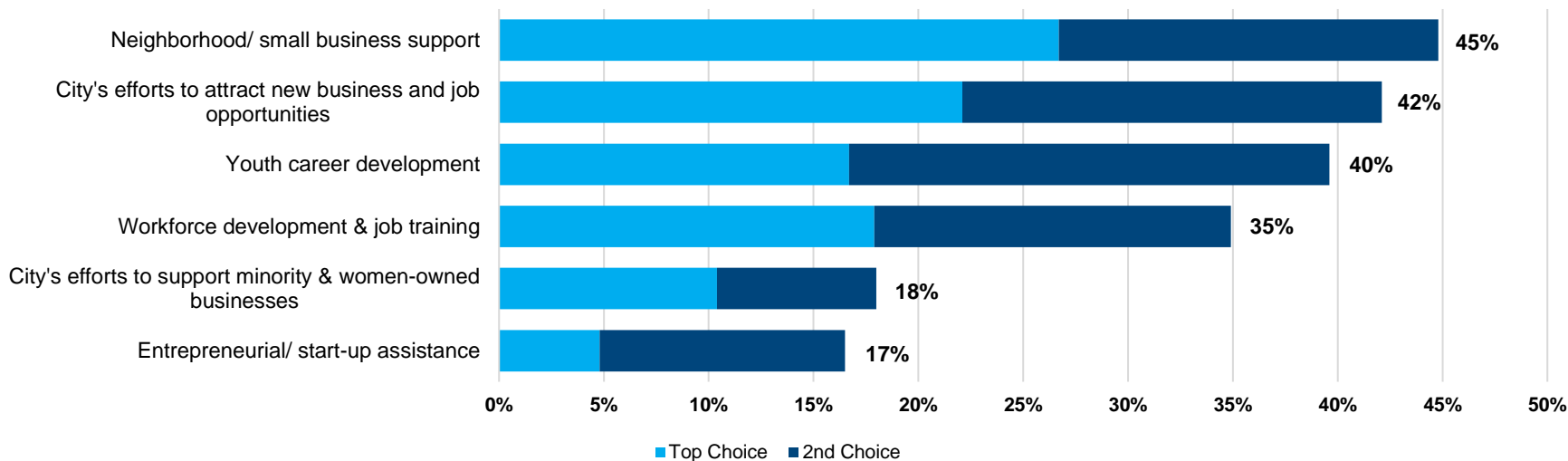
# Nuisance Removal and Enforcement Efforts

Addressing homeless encampments, demolishing vacant buildings, and traffic and speeding enforcement were all ranked relatively the same



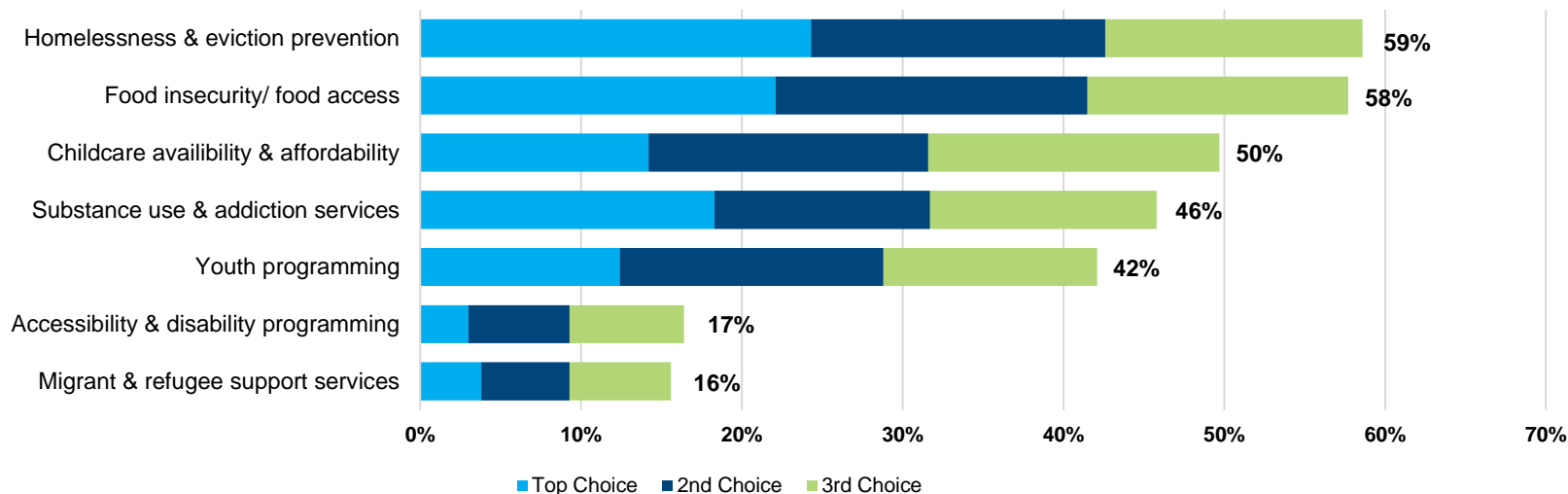
# Economic Development and Opportunity

Residents prioritized neighborhood small businesses support and the City's efforts to attract and retain new businesses and job opportunities



# Social Services

Homelessness/ eviction prevention and food insecurity/ food access ranked similarly as a top priority, followed by childcare availability and affordability



# Questions?

**March 17, 2025**

**To:** Members of the Budget and Finance Committee

**From:** Sheryl M. M. Long, City Manager

202500519

**Subject: Presentation – City Manager’s Strategic Priorities**

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Attached is the City Manager’s Strategic Priorities Presentation for the Budget and Finance Committee Meeting on Monday, March 17, 2025 at 1:00 PM.

cc: William “Billy” Weber, Assistant City Manager  
Cathy B. Bailey, Interim Assistant City Manager  
John Brazina, Interim Assistant City Manager

# Fiscal Years 2026-2027 Biennial Budget Presentation

City Manager Sheryl M.M. Long

# Agenda

## City Manager's Office

- City Manager's Strategic Priorities
- FY25 Accomplishments
- Introduction to Community Perceptions Survey

## Office of Performance & Data Analytics

- Community Perceptions Survey Results
- Performance Management Agreements

## Department Budget Presentations





## MISSION STATEMENT

Through collaboration with our community and partners, we will work to preserve and improve our residents' lives by delivering effective, friendly, and efficient services.

We will employ the following strategies in pursuit of our mission:

**People** | Create disciplined leaders at all levels of City operations that are passionate and committed to our mission, and who work effectively to accomplish it.

**Accountability** | Develop a culture and practice that understands the importance of setting performance goals, measuring our progress, and following through on direction and obligations.

**Focus** | Create strategic alignment around a common set of outcomes and prioritize resources and actions to advance them.

**Collaboration** | Develop a culture and practice of collaborating, listening, and communicating with our colleagues, elected officials, partners, and community.

**Impact** | Maximize impact through efficient use of resources, leveraging technology, optimizing revenues, and continual evaluation of the effectiveness of existing resource investments.

**Equity** | Adopt an intentional, aggressive, and transparent approach to addressing inequities in our community through action at every level of city operations.

The Strategic Initiative Execution Teams (SIET) were created to establish the framework and supporting routines needed for a more proactive, collaborative, and disciplined approach to citywide decision making.

# Strategic Initiative **Execution Teams**

Created to establish the framework and supporting routines needed for a more proactive, collaborative, and disciplined approach to citywide decision-making.



## **Excellent & Equitable Service Delivery**

People-Centered Leadership | Customer Experience |  
Data-Driven Culture | Equity-focused Delivery |  
Open Dialogue with Community



## **Thriving Neighborhoods**

Affordable Housing | Tenant-Centered Housing |  
Climate Resilience | Desirable Destination



## **Public Safety & Health**

Violence Reduction | Diversion | Emergency Readiness |  
Protective Health



## **Fiscal Sustainability**

Transparent, Collaborative Budgeting | Financial Resilience |  
Evaluate Proportional Allocations | Asset Management



## **Growing Economic Opportunity**

Job Mobility | Racial Wealth Equity | Business Expansion |  
Conducive Infrastructure

## FY25 Accomplishments

- Performance-Based Budgeting
- Economic Development
- ACT for Cincy
- Investing In Our Employees
- Cincy On Track

## FY25 Accomplishments Cont.

- Thriving Neighborhoods
- Improving Efficiency
- Green Cincinnati Plan
- Career Pathways
- Special Events

# Intro to Quality of Life and Budget Priorities Survey

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- This year we launched the City's first community budget survey as a new variation of the community perceptions survey to understand residents' top priorities for investment in services, as well as establish a baseline for capturing residents' perceived quality of life.
- Key highlights:
  - High priority investment areas include resident and community safety, neighborhood cleanliness and beautification, housing development and affordability, and transportation and pedestrian infrastructure / maintenance.
  - In comparison to our peers, our residents have a very positive outlook on their future quality of life and where they believe they will stand in the next five years.

**March 17, 2025**

**To:** Members of the Budget and Finance Committee 202500520  
**From:** Sheryl M. M. Long, City Manager  
**Subject: Presentation – Emergency Communications Center (ECC)  
Department Budget Presentation**

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Attached is the Emergency Communications Center’s Department Budget Presentation for the Budget and Finance Committee Meeting on Monday, March 17, 2025 at 1:00 PM.

cc: William “Billy” Weber, Assistant City Manager  
Cathy B. Bailey, Interim Assistant City Manager  
John Brazina, Interim Assistant City Manager

# Emergency Communications Center

Budget & Finance Committee  
March 17, 2025



# Agenda

- Mission Statement and Services
- Budget and FTE History
- FY25 Performance Agreement
- FY25 Performance Measures
- Other Service Delivery Challenges
- Accomplishments

## Mission Statement and Services

As a 24/7 connection to the City of Cincinnati, the Emergency Communications Center answers calls for help, dispatches resources, and supports community safety programs, with focus on mission readiness and continuous improvement.

- Public Safety Call Taking
- Dispatching
- Alternative Response Teams (ARC, MCT)
- Customer Service Call Taking
- Quality Assurance
- Training
- Continuing Education (QI) and Certificate Maintenance
- Technology Support and Facilities Readiness
- CJIS Support
- Public Information & Alerting
- Emergency Preparedness Programs and Public Education
- Recruiting



# Budget and FTE History

<b>Emergency Communications Center General Fund</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
Personnel Compensation	7,591,470	8,901,540	10,100,130	10,574,790	11,217,110
Fringe Benefits	3,656,390	4,013,180	4,079,750	4,249,620	4,527,690
Non-Personnel Expenses	151,850	160,440	206,160	1,126,020	1,182,240
<b>General Fund Total</b>	<b>11,399,710</b>	<b>13,075,160</b>	<b>14,386,040</b>	<b>15,950,430</b>	<b>16,927,040</b>

<b>Emergency Communications Center 9-1-1 Cell Phone Fees Fund 364</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
Personnel Compensation	998,410	970,010	573,480	573,480	662,780
Fringe Benefits	-	-	243,880	243,880	283,480
Non-Personnel Expenses	613,200	619,340	625,540	631,800	638,120
<b>9-1-1 Cell Phone Fees Fund Total</b>	<b>1,611,610</b>	<b>1,589,350</b>	<b>1,442,900</b>	<b>1,449,160</b>	<b>1,584,380</b>

<b>Emergency Communications Center - FTEs</b>	<b>FY 2021</b>	<b>FY 2022</b>	<b>FY 2023</b>	<b>FY 2024</b>	<b>FY 2025</b>
	137.00	141.00	151.19	156.19	161.19

# FY25 Performance Agreement

City Goal	Objective	Service Group	Service	Performance Goal
<b>Public Safety &amp; Health</b>	Emergency Readiness	911 Operations Service Group Service Group	Public Safety Call Taking Dispatching	90% of 911 calls are answered within 15 seconds
	Diversion		Alternative Response Teams	75% of Echo-level (highest priority) 911 calls entered for dispatch in under two minutes
	Customer Experience	311 Operations	Customer Service Call Taking	Average at least 4 ARC responses per day per ARC team for each ARC team on duty
<b>Excellent &amp; Equitable Service Delivery</b>	Data-Driven Culture	Technology	Quality Assurance	90% of 311 customer service calls are answered within 45 seconds
				3% of calls handled using police, fire, or medical 911 protocols (3% within each protocol discipline, based on annual call volume) are evaluated through quality assurance (QA)

# FY25 Performance Measures

## Public Safety Call Taking

Q1: July-September

Q2: October-December

Q1: July-September

Q2: October-December



90% of 911 calls are answered within 15 seconds



75% of Echo-level (highest priority) 911 calls entered for dispatch in under 2 minutes

Surpassing the state call answer standard was a significant service delivery achievement, made possible by our increased staffing and the support of 311 Operators handling non-emergency public safety calls.

Although we have surpassed the goal of entering 75% of Echo-level 911 calls within 2 minutes, this remains an area for ongoing improvement.

# FY25 Performance Measures

## Customer Service Call Taking

Q1: July-September

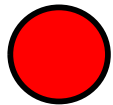
Q2: October-December

**83,330**

Calls received in 311 customer service queue

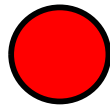
**32,600**

Calls received in 311 customer service queue



**79%**

90% of 311 customer service calls are answered within 45 seconds



**82%**

## Alternative Response to Crisis (ARC) Team

Q1: July-September

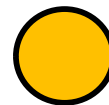
Q2: October-December

**1,765**

ARC eligible calls

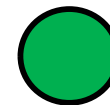
**1,514**

ARC eligible calls



**3.98**

Average at least 4 ARC responses per day per ARC team for each ARC team on duty



**5.28**

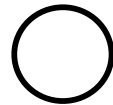
This metric has been a service delivery challenge, influenced by staffing levels and increased call volume.

# FY25 Performance Measures

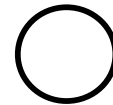
## Quality Assurance

Q1: July-September

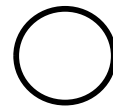
Q2: October-December



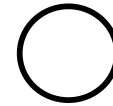
**1.9%**  
Police



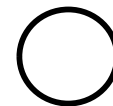
**1.4%**  
Police



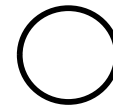
**2.9%**  
Medical



**2.5%**  
Medical



**6.4%**  
Fire



**5.7%**  
Fire

3% of calls handled using police, fire, or medical 911 protocols (3% within each protocol discipline, based on annual call volume) are evaluated through quality assurance (QA).

The measurement has changed. These types now are monitored separately

## Other Service Delivery Challenges

- **Challenge 1: The current state of CSR and the web/mobile app presents a service delivery challenge. CSR often experiences delays and requires specific addresses, impacting call processing times. Additionally, discrepancies between the web and mobile app lead to increased phone calls to 311, as customers struggle to find specific service requests or search for existing ones on these self-service platforms.**
- **Challenge 2: Due to vacancies, ARC has only been able to staff one team from 7AM to 3PM, Monday through Friday. The time to hire has affected staffing into 2025.**



## Accomplishments

- **Successfully onboarded four classes of E911 and 311 operators, achieving the highest number of E911 operators in ECC history.**
- **Exceeded the state 911 call answer standard.**
- **Recruited, trained, and initiated the 311 Community Responder Program.**

# Questions?